



AGENDA

ORDINARY COUNCIL MEETING

Tuesday 15 September 2026

9:00 am

CCEC Chambers, 49 Stockyard Street, Cunnamulla

Conflict of Interest Checklist

Local Government Meeting Agenda

IMPORTANT NOTICE TO COUNCILLORS

As a local government councillor, it is your responsibility to always act in the public interest in ensuring the transparency, accountability, and integrity of council.

You do this by managing your (and your associates) material personal interests (your MPIs) and your (and your related parties) real and perceived conflicts of interest (your COIs).

This is solely your responsibility and no other, including the Chief Executive Officer of Paroo Shire Council.

To do this YOU MUST:

BEFORE A MEETING



READ the agenda (and reports) carefully (including late reports).



ASSESS whether you have any MPIs or real or perceived COIs in any proposed agenda items (or whether a fair-minded person in your community might think you do).

Refer to [Managing Material Personal Interests \(MPI's\) and Conflicts of Interests \(COI\) Placemat](#)

AT THE MEETING



DECLARE your MPIs and COIs in open session before consideration of the relevant agenda item.



ACT to proactively manage your MPIs and COIs by:

- (a) IF you have a MPI:
 - i. declaring the interest and leaving the place where the meeting is being held including the area set aside for the public and stay away from the place while the matter is discussed and voted on OR
 - ii. remain in the place where the meeting is being held only if approval from the Minister is granted and you comply with all the conditions of the approval.
 - (b) IF you have a real or perceived COI:
 - i. decide whether to leave the meeting OR
 - ii. decide to participate and remain in the meeting to discuss and vote on the matter
- AND
- iii. if you remain, inform the meeting how you intend to deal with the real or perceived COI in a transparent and accountable way.

Caution

Failure to comply can result in serious penalties including disciplinary action for misconduct under section 150L of the Local Government Act 2009 or a maximum penalty of 200 penalty units or 2 years imprisonment.



49 Stockyard Street
Cunnamulla Qld 4490
www.paroo.qld.gov.au

Notice of Ordinary Meeting of Council

Notice is hereby given that the Ordinary Meeting of Paroo Shire Council is to be held on Tuesday, 15 September 2026, at the Cunnamulla Chambers, CCEC Building, 49 Stockyard Street, Cunnamulla commencing at 9:00am.

AGENDA

1 OPENING OF THE MEETING

2 ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

Council would like to respectfully acknowledge the Traditional Owners of the land on which this meeting is taking place and Elders both past and present.

We also recognise those whose ongoing effort to protect and promote Aboriginal and Torres Strait Islander Cultures will leave a lasting legacy for future Elders and leaders.

3 ATTENDANCES

Mayor	Suzette Beresford	Chairperson
Deputy Mayor	Rick Brain	
Councillor	Joann Woodcroft	
Councillor	Corissa Jackson	
Councillor	Tomas King	

MEMBERS OF THE EXECUTIVE LEADERSHIP TEAM

Chief Executive Officer	Martin Leech
Deputy Director of Infrastructure	Bill Zhang

APOLOGY

Director Corporate Services	Sarmad Habib (via Teams)
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4 MOTION OF SYMPATHY

Recommendation:

That Council move a motion of sympathy for the late Nan Eileen Pike.

5 MAYOR MOTION

NIL.

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	<i>Recommendation:</i>	
	<i>That Council adopt the minutes of the Ordinary Meeting of Council held on 18 August 2026 as a true and correct record of that meeting.</i>	
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Nil

13 GENERAL BUSINESS**14 CLOSURE OF MEETING**



UNCONFIRMED

ORDINARY MEETING MINUTES

Tuesday 18 August 2026

CCEC Chambers, 49 Stockyard Street, Cunnamulla

1 OPENING OF MEETING

The Ordinary Council Meeting was declared open at 9:03 am.

2 ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

Council would like to respectfully acknowledge the Traditional Owners, the Kunja People, of the land on which this meeting is taking place and Elders both past and present. We also recognise those whose ongoing effort to protect and promote Aboriginal and Torres Strait Islander Cultures will leave a lasting legacy for future Elders and leaders.

3 ATTENDANCE

Mayor	Suzette Beresford	Chairperson
Deputy Mayor	Councillor Rick Brain	
Councillor	Corissa Jackson	
Councillor	Tomas King	
Councillor	Joann Woodcroft	

MEMBERS OF THE EXECUTIVE LEADERSHIP TEAM

Chief Executive Officer	Martin Leech
Director of Corporate Services	Sarmad Habib (via Teams)
Deputy Director of Infrastructure	Bill Zhang

4 MOTION OF SYMPATHY

Council Resolution (RES.M26/238)

Moved: Cr Jackson
Seconded: Cr Woodcroft

That Council move a motion of sympathy for the late Christopher Kelly.

Carried unanimously.

5 MAYORAL MOTION

Nil.

6 CONFIRMATION OF MINUTES

Council Resolution (RES.M26/239)

Moved: Cr Brain
Seconded: Cr Jackson

That Council adopt the minutes of the Ordinary Meeting of Council held on 21 July 2026 as a true and correct record of that meeting.

Carried unanimously.

7 BUSINESS ARISING FROM PREVIOUS MINUTES

8 DECLARATION OF INTEREST

Material Personal Interest

In accordance with Chapter 5B, Sections 150EE and 150EI of the Local Government Act 2009, Councillor Brain informed the meeting that he has a material personal interest with Agenda Item 10.2.3 Community Grant – Cunnamulla Bowls Club.

The nature of this interest is that Councillor Brain currently holds the executive position of President for the Cunnamulla Bowls Club, the applicant for the community grant, which is considered an associate of the councillor, and which stands to gain a benefit or either directly or indirectly, depending on the outcome of the consideration of the matter.

Councillor Brain will leave the Ordinary Meeting when Agenda Item 10.2.3 Community Grant – Cunnamulla Bowls Club is considered and will not participate in the discussion nor vote on the matter.

9 MAYOR

9.1 Mayor's Report

Purpose

The purpose of this report is to provide an update on the meetings and events that Mayor Beresford attended in July 2026.

Council Resolution (RES.M26/240)

Moved: Cr Brain
Seconded: Cr Woodcroft

That Council receive and note the Mayor's Report.

Carried unanimously.

10 OFFICER REPORTS

10.1 Chief EXECUTIVE OFFICER

10.1.1 Action Items Register Report

Purpose

The purpose of this report is to provide Council with an update on items that were raised during the Cunnamulla, Eulo, Noorama, Wyandra and Yowah Community Consultation Visits requesting information, action or follow up.

Council Resolution (RES.M26/241)

Moved: Cr King

Seconded: Cr Woodcroft

That Council receive and note the Action Items Register Report.

Carried unanimously.

10.1.2 Grant Applications Report

Purpose

The purpose of this report is to provide Council with an update on grant applications as at the end of July 2026 as prepared by Alison Shaw of The Right Grant.

Council Resolution (RES.M26/242)

Moved: Cr Jackson

Seconded: Cr King

That Council receive and note the Grant Application Report.

Carried unanimously.

10.1.3 2026-2031 Economic Development Plan

Purpose

The purpose of this report is to present a 2026-2031 Economic Development Plan for Council's consideration and adoption to guide Council's priorities, resource allocation, and decision-making over the medium term.

Council Resolution (RES.M26/243)

Moved: Cr Jackson

Seconded: Cr King

That Council adopt the 2026–2031 Economic Development Plan as presented.

Carried unanimously.

10.1.4 Economic Development Update Report

Purpose

The purpose of this report is to provide Council with an update on the progress of the Economic Development Program for July 2026

Council Resolution (RES.M26/244)

Moved: Cr Woodcroft

Seconded: Cr Brain

That Council receive and note the Economic Development Update Report.

Carried unanimously.

10.1.5 LGAQ Annual Conference Motion – Feral Pig Coordinator funding

Purpose

This report provides Council with proposed changes by the Local Government Association of Queensland (“LGAQ”) to the draft motion Council submitted for consideration at the 2026 LGAQ Annual Conference, calling on the Queensland Government to ensure the security of coordinated landscape-scale feral pig management in Queensland.

Council Resolution (RES.M26/245)

Moved: Cr King

Seconded: Cr Brain

That Council endorse the following motion for submission to the 2026 LGAQ Annual conference for consideration:

That the Local Government Association of Queensland calls on the Queensland Government to permanently continue, and substantially increase, funding for the Queensland Feral Pest Initiative (QFPI) – Feral Pig Coordination (Biosecurity Preparedness) Program by committing to long-term, multi-year funding that:

- *sustains the network of regional feral pig management coordinators beyond the current short-term funding cycles; and*
- *expands coordinator coverage, on-ground control resourcing and*
- *ensures support of cross-tenure coordination matches the scale of the feral pig threat to Queensland’s agriculture, environment and biosecurity.*

Carried unanimously.

10.2 Community

10.2.1 Community Services Report

Purpose

The purpose of this report is to provide Council with an update on the activities undertaken by the Community Services Team for the month of July 2026.

Council Resolution (RES.M26/246)

Moved: Cr King

Seconded: Cr Jackson

That Council receive and note the Community Services Report.

Carried unanimously.

10.2.2 Community Grant Expenditure Report

Purpose

The purpose of this report is to provide Council with an update on Community Grant Expenditure for the period ending 31st July 2026.

Council Resolution (RES.M26/247)

Moved: Cr King

Seconded: Cr Woodcroft

That Council receive and note the Community Grant Expenditure Report.

Carried unanimously.

In accordance with Chapter 5B, Sections 150EE and 150EI of the Local Government Act 2009, Councillor Brain informed the meeting that he has a material personal interest with Agenda Item 10.2.3 Community Grant – Cunnamulla Bowls Club.

The nature of this interest is that Councillor Brain currently holds the executive position of President for the Cunnamulla Bowls Club, the applicant for the community grant, which is considered an associate of the councillor, and which stands to gain a benefit or either directly or indirectly, depending on the outcome of the consideration of the matter.

Councillor Brain left the Ordinary meeting at 9:38 am prior to Agenda Item 10.2.3 Community Grant – Cunnamulla Bowls Club being considered and did not participate in the discussion nor vote on the matter.

10.2.3 Community Grant Application: Cunnamulla Bowls Club

Purpose

The purpose of this report is to provide Council with a request from Cunnamulla Bowls Club Inc for the waiver of hire fees and a sponsorship for 2026 Cunnamulla Fella Bowls Carnival.

Council Resolution (RES. M26/248)

Moved: Cr Woodcroft

Seconded: Cr King

That Council:

1. *Receive and note the Community Grant Application submitted by the Cunnamulla Bowls Club Inc.*
2. *Agree the waiver of hire fees for a Portaloo, valued at \$160.*
3. *Agree to approve a Sponsorship, for the Cunnamulla Fella Bowls Carnival valued at \$3,000.*
4. *Require Paroo Shire Council's support be acknowledged during the event and in promotional material.*

Carried unanimously.

Councillor Brain rejoined the Ordinary Meeting at 9:40 am.

10.2.4 Rural Lands and Compliance Report

Purpose

The purpose of this document is to provide Council with an update on the activities undertaken by the Rural Lands & Compliance Unit for the month of July 2026.

Council Resolution (RES. M26/249)

Moved: Cr Jackson

Seconded: Cr Brain

That Council receive and note the Rural Lands and Compliance Report.

Carried unanimously.

10.2.5 Local Laws and Illegal Dumping Report

Purpose

The purpose of this report is to provide Council with an update on the activities undertaken by the Compliance Department for the month of July 2026.

Council Resolution (RES. M26/250)

Moved: Cr Jackson

Seconded: Cr King

That Council receive and note the Local Laws and Illegal Dumping Report.

Carried unanimously.

10.2.6 Library Services Report

Purpose

The purpose of this report is to provide Council with an update on the activities relating to Library Services within the Shire for the month of July 2026.

Council Resolution (RES. M26/251)

Moved: Cr King

Seconded: Cr Jackson

That Council receive and note the Library Services Report.

Carried unanimously.

10.2.7 Cunnamulla Hot Springs Report

Purpose

The purpose of this report is to provide Council with an update on the progress of the Hot Springs for July 2026.

Council Resolution (RES. M26/252)

Moved: Cr King

Seconded: Cr Brain

That Council receive and note the Cunnamulla Hot Springs Report.

Carried unanimously.

10.2.8 School Bursary Program Policy

Purpose

The purpose of this report is to seek Council's adoption of a revised School Bursary Program Policy.

Council Resolution (RES. M26/253)

Moved: Cr King

Seconded: Cr Woodcroft

That Council resolve to note the School Bursary Program Policy report and resolve that no changes be made to the existing School Bursary Program Policy.

Carried unanimously.

10.3 Infrastructure

10.3.1 Infrastructure Services Operations Status Report

Purpose

The purpose of this report is to provide an update on the work undertaken in the Infrastructure Services Department for the month of July 2026.

Council Resolution (RES.M26/254)

Moved: Cr King

Seconded: Cr Jackson

That Council receive and note the Infrastructure Operations Status Report

Carried unanimously.

Ordinary Meeting broke for morning tea at 10:35 am and re-commenced at 11:09 am.

10.3.2 2026-27 Works Program Status Report

Purpose

The purpose of this report is to provide Council with an update on the 2026-27 capital works program.

Council Resolution (RES. M26/255)

Moved: Cr King

Seconded: Cr Jackson

That Council receive and note the 2026-27 Works Program Status Report.

Carried unanimously.

10.3.3 Restoration of Essential Public Assets Status Report

Purpose

To provide Council with an update on Restoration of Essential Public Assets (REPA) flood recovery works for the month of July 2026, including progress on reconstruction delivery and submission development.

Council Resolution (RES. M26/256)

Moved: Cr Brain
Seconded: Cr Jackson

That Council receive and note the Restoration of Essential Public Assets Status Report.

Carried unanimously.

10.4 Corporate Services

10.4.1 Financial Position Update Report

Purpose

The purpose of this report is to provide Council with an update on our current financial position and financial performance year to date.

Council Resolution (RES. M26/257)

Moved: Cr King
Seconded: Cr Woodcroft

That Council receive and note the Financial Position Update Report.

Carried unanimously.

10.4.2 Capital Budget Update Report

Purpose

The purpose of this report is to provide Council with an update on our current financial position in relation to overall Capital Projects and Grants.

Council Resolution (RES. M26/258)

Moved: Cr Brain
Seconded: Cr Woodcroft

That Council receive and note the Capital Budget Update Report.

Carried unanimously.

10.4.3 Child Safety Policies

Purpose

The purpose of this report is to seek Council's adoption of the Child Safe Organisation Framework comprising policies required to meet the Council's obligations under the *Child Safe Organisations Act 2024* (Qld) which commenced on 1 July 2026.

In considering the report, an amendment to the Child Safety and Wellbeing Policy was moved as follows:

Council Resolution (RES. M26/259)

Moved: Cr Jackson

Seconded: Cr King

That Council amend the Child Safety and Wellbeing Policy as presented to remove the six (6) special consideration bullet points included in Standard 4 – Equity and Diversity.

Carried: 4 votes For; 1 vote Against.

Following adoption of the amendment, the revised Child Safety and Wellbeing Policy was presented to Council for adoption.

Council Resolution (RES. M26/260)

Moved: Cr Jackson

Seconded: Cr King

That Council adopt the following policies as presented:

- 1. Child Safety and Wellbeing Policy (amended to remove the six (6) special consideration bullet points included in Standard 4 – Equity and Diversity)*
- 2. Reportable Conduct Scheme Policy*

Carried: 4 votes For; 1 vote Against.

10.4.4 Human Resources Report

Purpose

The purpose of this report is to provide Council with an update on advertised positions, employee changes, and positions to be advertised and importantly to provide insight into People & Culture's human resource strategy.

Council Resolution (RES. M26/261)

Moved: Cr King

Seconded: Cr Jackson

That Council receive and note the Human Resources Report.

Carried unanimously.

10.4.5 Customer Service Report

Purpose

The purpose of this report is to provide Council with an update on the progress of complaints or requests for private works logged in Council's Customer Request system.

Council Resolution (RES. M26/262)

Moved: Cr King
Seconded: Cr Jackson

That Council receive and note the Customer Service Report.

Carried unanimously.

10.4.6 Environmental Health and Building Update Report

Purpose

The purpose of this report is to provide Council with an update on Environmental Health and Building activities for the month of July 2026.

Council Resolution (RES. M26/263)

Moved: Cr King
Seconded: Cr Brain

That Council receive and note the Environmental Health and Building Update Report.

Carried unanimously.

11 CONFIDENTIAL REPORTS

Nil.

12 LATE REPORTS

Nil.

13 GENERAL BUSINESS

Councillor Jackson, on behalf of the Cunnamulla and District Show Society, expressed her gratitude to Paroo Shire Council for the support provided to the Cunnamulla Show, held on Saturday 15 August 2026. Support in preparing the show grounds, ensuring infrastructure functioned properly, hosting of a trade stand and the sponsorship of the fireworks went a long way to making the 2026 Cunnamulla Show a great success.

14 CLOSURE OF MEETING

The Ordinary Meeting was declared closed at 1:05 pm.

MINUTES CERTIFICATE

This is to confirm that the minutes constitute a true and correct record of the proceedings at the meeting.

Suzette Beresford

Mayor

Date: September 2026

Martin Leech

Chief Executive Officer

Date: September 2026

Business arising from Paroo Shire Council Ordinary meetings



Date	Agenda Item	Subject	Action required	Responsibility	Status
7 March		Water strategy to support road works	Develop a strategy around the supply of water to ensure we have sufficient access to water to enable road repairs to continue	DOI	Matter discussed at July Workshop. Further investigation has highlighted that this is potentially very expensive and is not in the current budget. DOI has prepared a list of Council water sources which was discussed at the last Council workshop. Work continues to refine the map.
21 April		Old poles at JKP	Explore alternative uses and determine if any group would like to use them	DOI	Matter discussed at July Workshop and 2 poles/lights to be offered to each of the two interested parties. Letters issued.
16 June		Disaster Management Plans	Revisit all Disaster Management Plans and Sub Plans and update	CEO / DCS	ASAP but latest end of Q1
16 June		Council policies	Revisit and refresh all Council policies	CEO / DCS	On-going
16 June		Technical committee feedback	Technical committee attendees to provide feedback to Council	DOI	On-going
21 July		GI System	Requires review and update where required to ensure all roads included, as well as gravel pits, grids and water sources.	DOI	On-going

Business arising from Paroo Shire Council Ordinary meetings



Date	Agenda Item	Subject	Action required	Responsibility	Status
18 August		CCTV systems	Council keen to better understand how the CCTV system is working. OIC Cunnamulla Police to be invited to next Council workshop to provide an update.	CEO	Invitation to be issued for the November workshop as no workshop in October.
18 August		Youth Council	Work with local schools to re-introduce a Youth Council	Community Team	Community Team leader and CEO has met with the two school principals in Cunnamulla to promote the Youth Council and explain the process. The intention is to have a first meeting in November 2026 to elect a Mayor and Deputy Mayor and plan for the new academic year.

9.1 Mayor's Report

Council Meeting: 15 September 2026
 Department: Office of the Mayor
 Author: Suzette Beresford, Mayor

Purpose

The purpose of this report is to provide an update on the meetings and events that Mayor Beresford attended in August 2026.

Recommendation

That Council receive and note the Mayor's Report.

Previous Council Resolutions

Not Applicable.

Discussion

Set out below is a summary of meetings and events attended by the Mayor in August 2026:

Date	Meeting and Events attended
4/8/26	Chaired Council Workshop
5/8/26	Business Networking Session at VIC Virtual meeting of SWQROC with Translink regarding air services to the region
7/8/26	LGAQ webinar with QRA and Minister Leahy on Get Ready Queensland and proposed changes to DRFA guidelines Virtual meeting on Drought Implementation Plan
9/8/26	2WEB Radio interview with Trish
10/8/26	Meeting with HOPE and TRACC representatives
11/8/26	Visit to Gidgee Kids Early Learning Centre to meet with FGP Moreton Inc. representative
13/8/26	Qld Transport and Roads Investment webinar
16/8/26	2WEB Radio interview with Trish
18/8/26	Chair Council Meeting
20/8/26	Chair Interagency Meeting
21/8/26	Sacred Heart School Book Week event Teams meeting with Minister Last's policy advisors regarding land issues
25/8/26	SWQROC meeting
26-27/8/26	WQAC Assembly QTIC event at Parliament House
31/8/26	With CEO met with Gwandalan Support Services

10.1.1 Action Items Register Report

Council Meeting: 15 September 2026
Department: Office of the Chief Executive Officer
Author: Chief Executive Officer
Attachment: 1. Action Item Register

Purpose

The purpose of this report is to provide Council with an update on items that were raised during the Cunnamulla, Eulo, Noorama, Wyandra and Yowah Community Consultation Visits requesting information, action or follow up.

Recommendation

That Council receive and note the Action Items Register Report.

Previous Council Resolutions

Not Applicable.

Discussion

Council hold community consultation sessions in Cunnamulla, Eulo, Noorama, Wyandra and Yowah. An action items register was developed for each location, with officers providing updates on the progress on these items (Attachment 1).

The Action Items Registers have been updated in line with discussions at the previous month's Council meeting and at the Town Site Visits and follow up by the responsible officer.

Budget/Financial Implications

Multiple items may have considerable budget impacts both from an operational and capital budget. Council's ability to action requested works will be aligned to Councils adopted budget.

Legislation/Statutory Implications

Not applicable

Corporate Plan and/or Operational Plan

Operational Plan

Theme: 1. Excellence in Governance
 1.3 Deliver excellence in customer service

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Reputation & Civic Leadership Failure to undertake action on requested items by the community.	Items requested by the community for action are undertaken. These items are multiple risks, namely budgetary and level of service provisions. Items may also be other entities to manage and deliver, which may raise unrealistic community expectations of Council.
Failing to meet community expectations	Community, social and cultural infrastructure services that do not align with community expectations or are not sufficiently responsive to changed / evolving community expectations or are beyond Council's capacity for delivery.

Consultation

Community consultation sessions were held at each of Cunnamulla, Eulo, Noorama, Wyandra and Yowah.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

NOORAMA

Actions/Issue Request	Identified Action	Responsible Person	Timeline	Comment
NOORAMA – Community Meeting raised items 19th May 2025				
Signposting	Provide signposts at start of each road showing names of rural properties on that road	DOI	June 2026	2/10 Awaiting mock up design from supplier. 4/11 Council agreed to trial a sign on Jobs Gate Road and then ask for feedback from the community. A copy of the road sign will be posted on Facebook 17/11: Pilot sign discussed at Community consultation and amendments suggested 11/12: Mock-up presented to December workshop and minor amendments agreed to improve ease of use. 20/1: Sign has been ordered 19/05: Footings have been designed. Poles have been ordered. Works scheduled for 20th May. 16/06: Works delayed due to awaiting materials (posts and brackets). Site inspected and sign location confirmed. 21/07: Footings poured and posts currently being fabricated. 18/08: Sign erected w/c 17 August 2026.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Actions/Issue Request	Identified Action	Responsible Person	Timeline	Comment
NOORAMA – Community Meeting 17 November 2025				
At next PRAG meeting have a road map of the Shire and workshop each quadrant noting the maintenance required.	Advise community of their PRAG members via FB and request they contact their representative regarding road maintenance within their quadrant. A suitable map be provided to the December workshop with suggested road classifications	DOI/Council	Dec 2025	20/1: Road classification provided in Dec 25 workshop. 17/3: Maintenance schedule is currently being revised and finalised. 19/5: Discussed at PRAG meeting – listing of all roads in shire to be provided and classified by tier. 16/06: Report presented in June Council workshop. Councillors to feedback comments to Interim DOI before next workshop. 21/07: Discussed at July Council workshop and outcomes to be taken to PRAG. 18/08: Next PRAG meeting is being rescheduled. 15/09: Matter discussed at PRAG meeting on 1 September 2026
Transfer of lease to amalgamated Noorama group – Noorama Picnic Racing and Community Group Inc. is still in progress	Follow up on lease transfer	CEO/DCS	Feb 2026	20/1: Will be actioned in February 2026 17/3: Still awaiting documentation from Noorama.
NOORAMA – Community Meeting 11 May 2026				
Black section of Talbarea Road requires gravel to make it all weather	Road repair to be undertaken involving application of gravel base.	DOI	Dec 2026	16/06: 3.9km of Talbarea Road is formed only and not all weather. Estimate being prepared by Infrastructure Services. 21/07: Discussed at the July Council workshop. Letter to be forwarded to the property owner advising Council cannot undertake gravel sheeting works in FY27. Council will undertake a heavy formation grade as part of regular maintenance. 18/08: Letter issued to Mr Fagan.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Actions/Issue Request	Identified Action	Responsible Person	Timeline	Comment
Australian Early Development Census identified that 0-8 years Paroo Shire children are increasingly vulnerable to being ill-prepared to enter school. Early intervention is required.	Council to identify potential funding sources for an Early Childhood development coordinator in Paroo Shire. Library staff to be trained to identify development needs in early years children to assist referrals.	CEO/Mayor	Dec 2026	18/08 To date potential funding sources have not been identified. Library staff have identified training courses to assist the identification of developmental needs in early years children.
Feedback from Rural Advisory Committee representatives to other landowners in the quadrant needs improvement.	Council to raise improved communication at the next Rural Advisory Committee meeting.	CEO/Mayor	Q1 FY27 Rural Advisory Committee meeting	16/06: A new landing page on Council website has been developed to ensure rural rate payers know who their quadrant representatives are. Improved communication to be raised at next Rural Advisory Committee meeting.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

WYANDRA

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
WYANDRA – Community Meeting 20 November 2025				
Hall building – broken windows in kitchen above sink and behind fridge	Arrange for repairs to be undertaken	DOI/ Building Officer	Feb 2026	20/1: On schedule 17/2: Building Officer in the process of boarding up windows so sashes can be repaired in Cunnamulla workshop. 17/3: Prior to boarding up the windows it was identified that the windows are part of the contracted W4Q works. Once the hall is restumped the windows will be replaced and the disabled ramp replaced/repared. 19/5: Scope of work at hall finalised with contractor. Contractor completing minor housing jobs then other non-council works for 6 weeks. Work to recommence June 2026. 16/06: Purchase Order issued. Works programmed for June / July 2026. 21/07: Works now programmed for August / September due to high contractor workload 18/08: Purchase orders have been issued but the works have been delayed due to the wet grounds and contractor workload. Works now planned for Nov/Dec 26. 15/09: Working with contractor to ensure work is scheduled in this timeframe.
Remove large satellite-type dish in front of hall if possible	Investigate the purpose of the large dish in front of the Wyandra hall and have removed if not needed	DOI/ Building Officer	June 2026	17/3: This is another component of W4Q works and will be done at the time of the restumping. 16/06: Works programmed for June / July 2026. 21/07: To be undertaken in conjunction with the above works. 18/08: Works now planned for Nov/Dec 26.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
				15/09: Working with contractor to ensure work is scheduled in this timeframe.
Racecourse water line	May need checking as was fixed by locals due to no response from Council	DOI	March 2026	17/3: Plumbing team to inspect when they are next in Wyandra 19/5: Waterline inspected, leak located and fixed on 13 May 2026
Mt Alfred Road potholes in bitumen need patching. Sandy and Deep Creek – poor vision on oncoming vehicles	Program bitumen patching Sandy Creek – remove shrubs on side of road to improve visibility Deep Creek – inspect and report for discussion – reduced speed signs suggested	DOI	April 2026	20/1: On schedule 17/3: Inspection will occur in March with a view to fix potholes (when we have a patching machine available) and clearing of shrubbery. 19/5: External patching machine has been engaged to undertake urgent sealed pavement repairs in May / June 2026. Mt Alfred Road will be on the priority list. Contractor mobilised to site on 4 May. Visibility improvements and reduced speed signage to be investigated. 16/06: Potholes repaired. Sandy and Deep Creek have been cleared of overgrown vegetation and vision has been restored.
Improve street lighting – particularly from free camp area to hotel where tourists tend to walk at night. Request for streetlight at southern end of Moody Street	Investigate and provide report with estimated costs to Council workshop for discussion.	DOI	March 2026	17/3: Council staff have spoken with Ergon. Ergon are going to provide details of the process involved to request these works. Once we are aware of the process we will lodge an application. Council will also look at alternative, more cost effective, lighting solutions. 19/5: Staff have followed up with Ergon and CRE and are looking to have this resolved and power to the free camp area shortly. 16/06: Report presented in June Council workshop. Further assessment of lighting to be undertaken once existing lighting reviewed to assess in operational. 30/07 RB to review. 15/09: Quotation for three lights received.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
How to attract more tourists to the town Consider having a manned tourism information centre during the tourist season	Develop a tourist trail of interesting sites to visit Investigate if having a manned facility is practical and/or improved tourist signage	Tourism Officer/ Media & Marketing Officer	June 2026	11/12: Discussions with media and tourism team. A number of locations in Wyandra already have QR codes providing information regarding points of interest. The project will formalise a trail incorporating these and other points of interest. 17/3: Media & Marketing to visit Wyandra in March/April to develop a plan 19/5: Media and Tourism team have contacted Progress Association to arrange a visit. 15/09: Team visited Wyandra on 31 August 2026 and marketing material to be undated. Reopening of the Powerhouse is being explored.
WYANDRA – Community Meeting 13 May 2026				
Lighting required at right hand side of the hall for when people meet in the park	Install external lighting to provide coverage of the park to support local events	DOI	Dec 2026	16/06: Electrician is doing work at Wyandra Camp shortly and will be asked to install flood lighting whilst in town. 21/07: All existing halogen lights will be replaced by LED lights. Quotes called for the supply of the lights. 15/09: Working with contractor to ensure work is scheduled with other works in November/December.
Irrigation system at front of town not working	PCS to investigate and repair	DOI	May 2026	19/5: The issue has been identified; new parts ordered and have been installed
Town needs an accessible emergency defibrillator	Council to install an emergency defibrillator. Location to be determined	CEO	Sept 2026	21/07: Letter to be written to each Progress Association regarding the preferred location for a defibrillator and locations to be advertised. Council also to research the use of new St John's Ambulance mini defibrillators that are not required to be installed on a wall. 18/08: Emails sent to all three communities requesting whether a need exists and the location for placement of a device. 15/09: Feedback received and procurement to occur before the end of the calendar year.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
Community has limited first aid coverage	Council to investigate if community funding through the CRRO program could assist with holding a first aid course in the community	CRRO	Sept 2026	02/06: CRRO is planning to run community first aid courses in all communities as part of the CRRO funding 15/09: Planning to run these sessions prior to Christmas 2026.
Community does not know which members of Rural Advisory Committee represent their community	Council to display a full list of Rural Advisory Committee members on the Council website	Media Lead	June 2026	16/06: A new landing page on Council website has been developed to ensure rural rate payers know who their quadrant representatives are.
Lighting at entrance to town from Mitchell Highway	To be raised again with TMR.	Mayor/CEO	June 2026	16/06: This is a TMR issue. Matter was raised with TMR on 3 June 2026.
Availability of mains water stop cocks around the town to isolate any leaks	Council to assess availability of stopcocks and determine if additional are required.	DOI	Dec 2026	21/07: Under assessment but initial view is that this will be a very expensive exercise so looking to consider quadrant stop cocks so that parts of the town can be isolated removing the requirement to shut off the whole town supply 18/08: Due to the cost associated with installing stop cocks – council will continue to be able to isolate the two quadrants closest to the highway with stop cocks. For the two quadrants closest to the river this is not possible and will require the bore to be turned off – which impacts the whole town.
Progress association requested to hold a key to the Wyandra Hall to act as an emergency spare	Council to provide key	CEO	May 2026	19/5: Spare key has been signed out by the CEO on behalf of the Progress Association and delivered to Wyandra Progress Association.
Significant water leak in Moody Street (Marshall's house)	Council to investigate and repair.	DOI	May 2026	19/5: The issue has been rectified and leak stopped on 13 May 2026.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

EULO

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
EULO Community Meeting held on 24 November 2025				
Eulo Development Association support the proposed establishment of a Mechanical Display in Eulo.	EDA to select preferred site via community meeting and communicate this to Council. Council will promote meeting via Facebook website, and newsletter Council to locate previous design concept and if unable to be found CEO to visit Eulo to develop new drawing Council to support development application.	CEO Mayor/CEO	Feb 2026	17/2: Council awaiting feedback from EDA. 17/3: Meeting has been held, a preferred site identified. Council to investigate current ownership of the preferred site and the practicality of its location. A design of the site will be required if land is assessed as available. 19/5: site is on a reserve specified for landing ground aircraft. Lengthy and potentially costly process to excise land. Letter to be sent to steering committee that airport site is not suitable but would support location near the Diprotodon area subject to resolving drainage issue. 16/06: Letter sent to steering committee
Large satellite dish at entrance to town	Investigate role satellite dish plans and plan for its removal in the long term if no longer required	CEO	June 2026	21/07: Ongoing investigations occurring with a view to remove the satellite dish.
Develop a walkway from the river camping areas to town including solar lighting	To advocate for a pathway from the new bridge into town whilst concept plans are being developed. Likely to be dependent on whether old bridge is retained or not.	Mayor/CEO	Feb 2026	17/2: Awaiting detailed plans from TMR regarding road design. Community consultation from TMR will inform whether this will be feasible to include in new bridge works. 17/3: Community consultation is likely to happen mid-April 2026 21/4: Consultation date set for 30 April 2026 16/06: Matter raised with TMR re bridge design at meeting on 3 June 26.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
Eulo dump needs fixing	Requires signage Consider using fenced area as a dedicated metal, concrete and green waste transfer station Remove metal/concrete in pit to extend life of pit	DOI	Feb 2026	17/3: Vegetation clearing permit obtained to undertake clearing as necessary. 21/4: If funding secured for Cunnamulla Transfer station, it is intended to use skip bins to collect household rubbish and transfer to Cunnamulla. Skips would be in fenced area to prevent feral pig ingress. 16/06: Environmental approvals obtained and MCU progressing. Proposed fence line for the site has been pegged and cleared and fencing being programmed. 21/07: MCU submitted to SARA (State Assessment and Referral Agency). Quote received for fencing. Clearing currently being programmed. 18/08: Clearing has been complete and purchase order issued for fencing erection. SARA application fee processed to progress MCU Application.
Lino flooring in kitchen and doctor's rooms is old and dirty and well passed its use by date	Flooring in the kitchen and doctor's rooms at Eulo Hall to be replaced	DOI	March 2026	17/2: Building officer inspected the floor. Supplier and quotes being researched. 19/5: Order has been placed for works to be undertaken. 16/06 – Purchase Order has been issued – contractor to schedule date for repairs. 21/07: Commercial grade lino has been installed.
EULO Community Meeting held on 12 May 2026				
Existing waste facility is too close to the airport.	PSC to investigate relocation of waste facility In short term investigate the use of skips with lids to control waste being blown away from the facility. Increase community education about recycling	DOI	Dec 2026	16/06: Extensive time and cost has gone into developing a site immediately south of the existing facility. Works are currently progressing based on the capital item included in the 2025/26 budget. Pending outcome of funding application, the use of skips with lids will also be introduced. 21/07: No further action proposed at this stage

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue Request	Identified Action	Responsible Person	Timeline	Comment
Speeding vehicles through town including trucks and caravans are a danger to the community and visitors.	PSC to discuss with TMR the reduction of the speed limit in Eulo to 40 kph	CEO/Mayor	June 2026	16/06: Matter raised with TMR at meeting on 3 June 26 with a view to reduce speed through Eulo to 50 kph.
Second bore requires repair and follow up	Second bore to be assessed to identify works required and to ensure back up for main bore. Solution to ensure water is available for emergency services and PSC vehicles to be considered.	DOI	July 2026	19/5: tender for works has been awarded and when complete a fire hydrant will be installed to assist SES and council vehicle fill up with water. The second bore will also be connected to the first bore to act as a back-up. Overhead tank has not been used for a number of years and removal to be considered once hydrant installed. 16/06: A new pump has been installed in the Eulo town bore and this bore has been connected to the reservoir with a 100mm pipe. The old 100mm line was a mix of different materials and in poor condition in places and a decision was made to replace that line with a new one. As well as the above, Council will be placing a new pump in the old bore and connecting it to the reservoir with a new 100mm line as a backup supply. This line will also provide a filling point for water trucks and the QFD. As a further precaution to ensure supply can be maintained, Council is reconditioning and servicing the pump that failed in the bore earlier this year. This unit will be kept in Cunnamulla as an emergency spare for either the town bore or the old bore. 18/08: Works continue to clean out the last of the damaged shaft in the old bore. Work delayed due to depth of bore and the need to use a 100-metre camera to remove final damaged shaft pieces. All new equipment ready to be installed once this work is complete. 15/09: New camera received and work being scheduled.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

YOWAH

Action/Issue	Identified Action	Responsible Person	Timeline	Comment
Yowah – Community Meeting 24 November 2025				
VAST system rollout – approx. 32 properties remain to be installed	Town orderly to coordinate completion of the roll-out of the VAST systems when residents return to their homes next year.	DCS	June 2026	19/05: contractor has been on leave. Will be contacted to complete work. 21/07: Contractor has indicated they have completed all roof installations. Distribution of final internal set boxes to be progressed. 18/08: Assessment of outstanding properties being performed to identify work required. Working with contractor to have this progressed as soon as possible. 15/09: DTE has confirmed that four VAST installations were completed in Yowah on 3 September. The remaining installations will be undertaken next year when residents are available. There are still 21 installations outstanding.
Yowah – Community Meeting 12 May 2026				
Illegal fires and dumping at waste facility are an environmental issue	PSC to explore installation of a solar powered security camera to deter / identify people misusing the facility	DOI	July 2026	16/06: Council to investigate the installation of security cameras to monitor and deter illegal dumping and persons starting fires. 21/07: Under assessment as part of illegal dumping activities. Quotes received for cameras to be installed. Report to a future Council workshop.
Airport toilet facilities and shaded wait area are inadequate	PCS to make repairs to existing toilet facilities to ensure adequate functioning services available.	DOI	July 2026	16/06: Initial quote received for standalone solar powered toilet including septic and water tank obtained. Scope being firmed up in relation to transfer area so quotes can be called.
		DOI	Nov 2026	21/07: Information being compiled to prepare a report to a Council workshop

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue	Identified Action	Responsible Person	Timeline	Comment
	Shade structure to be investigated and subject to cost installed.			16/06: The intention is to include a shade structure into any new development at the airport transfer area. 18/08: Report for the above submitted to the August Workshop and DOI to advance repairs.

CUNNAMULLA

Action/Issue	Identified Action	Responsible Person	Timeline	Comment
CUNNAMULLA Community Meeting 19 November 2025				
Road inspections – could it include collection of signs or fixing signs rather than just driving the road	Ensure all roads within the Shire are regularly inspected and include sign collection/replacement	DOI	Dec 2025	20/1: Council intends to reinstate a dedicated road inspection position who will also cover grid inspections, fixing signs and retrieving signs not in use. 19/05: Focus of new Deputy DOI will be roads 21/07: Roads / Asset Inspector role to be created as part of Council's focus on the Shire's road network. 18/08: PSC currently does monthly road inspections but cannot inspect every road within the shire – grids and signs are currently picked up when these road runs. Public are encouraged to use Snap Send Solve to report any broken signs, grids and road damage if found.
Provision of Shire road grading programme	Submit draft document shown to PRAG to December workshop for discussion	DOI	Dec 2025	17/3: Draft grading schedule is completed. It is currently being revised and finalised 5/5: Currently being looked into in conjunction with the rural road hierarchy issue. 19/05: Discussed at May workshop and PRAG meeting. 16/06: Report presented in June Council workshop. Councillors to feedback comments to Interim DOI. 15/09: Road tiers presented at Sept PRAG meeting.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue	Identified Action	Responsible Person	Timeline	Comment
Decrease speed sign to 40km/hr on Cuttaburra Crossing	Consider installing decreased speed signs on all Shire causeways/floodways	DOI	March 2026	17/2: Rockwell Rd signs to be erected at the same time. 17/3: Crew is working on Jobs Gate Road. When project finished they will install new signage. 16/06: Programmed for mid-June 21/07 Works completed.
Flood signage on Cuttaburra Rd	Installation of new signs at each end of Cuttaburra Rd advising motorists when the road is closed	DOI	June 2026	19/5: The following has been included in the Local Resilience Action Plan: Installation of automated road open / road closed / caution signage at key locations including: - Eulo Toompine Road (southern end intersection with the Bulloo Development Road) - Jobs Gate Road (western end intersection with the Mitchell Highway) - Cuttaburra Road (northern end intersection with the Bulloo Development Road) - Amenda Tinnenburra Road (eastern end intersection with the Mitchell Highway) - Mt Alfred Road (eastern end at Wyandra) Funding is being pursued for these upgrades. 21/07: Included in QRA Local Resilience Action Plan. May be eligible under the upcoming Queensland Resilience and Risk Reduction Program (Part 2 \$5M).

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue	Identified Action	Responsible Person	Timeline	Comment
CUNNAMULLA Community Meeting 13 May 2026				
Contractors from outside of Paroo Shire are using Cunnamulla waste facility free of charge. Unfair to local residents	PSC to investigate usage and consider adopting new service charges and how this could be policed	DOI	Nov 2026	16/06: Council to consider imposing a charge for commercial users. Site security and supervision will need to be enhanced. 18/08: PSC has been approved for new waste facility in Cunnamulla – these changes will be investigated once the new facility is functioning. Awaiting contractual documentation.
The bushwalk on west side of river needs to be reopened.	PCS to discuss matter with Kunja Aboriginal Corporation with a view to reopening the walk but ensuring it respects the traditional owners of the land and is safe	CEO	Nov 2026	16/06: Initial discussions with Kunja Aboriginal Corporation to understand why the walk has been closed. Inspection to be held in June to assess any necessary repairs to bridge and to also ensure all cultural protocols are observed. 21/07: Inspection undertaken and remedial works being programmed. 15/09: Cultural clearance obtained and CEO progressing process re having land designated as a reserve and the need for an ILUA
Emma Street Road condition (Wicks to Watson) is very poor. Needs significant rework.	PCS to investigate repairs works required and cost. Develop a town road maintenance plan.	DOI	Dec 2026	21/07: Pavement investigation required as it requires substantial rehabilitation. AC corrector course and reseat may be a temporary solution that will be investigated. 18/08: Council assessing works required.
Town needs industrial land	PCS to investigate: 1. Making available any council owned surplus land 2. Acquisition of land from state	CEO	Nov 2026	16/06: Mayor, CEO and DOI held initial discussions with Senior Policy Advisor to Minister Dale Last MP, Minister for Regional and Rural Development. Currently developing various options to facilitate the development of an industrial area. 21/07: Ongoing discussions with the state. Surveyor has advised ballpark figure of \$20K to survey any excised area. Firm quote to be sought if/when scope finalised. 15/09: Application to acquire and freehold land has been lodged and CEO in legal discussions re the ILUA process.

COUNCIL COMMUNITY MEETINGS STATUS UPDATE

Action/Issue	Identified Action	Responsible Person	Timeline	Comment
Council staff appear to be using council vehicles outside of hours.	PCS to review and update (as required) policy and inform all staff of the policy	CEO	Sept 2026	16/06: This matter is under internal investigation and staff have been reminded of motor vehicle policy. 18/08: Motor vehicle policy scheduled to be redrafted prior to end of Q2.
PRAG and others would like to see budget before it is adopted	PCS to hold a community presentation of the budget the week prior to the budget being adopted in June	Mayor/CEO	June 2026	16/06: A community presentation of the 2026/27 Council budget was held at 5:30 pm on Thursday 4 June 2026.

10.1.2 Grant Applications Report

Council Meeting: 15 September 2026
Department: Office of the Chief Executive Officer
Author: Alison Shaw, The Right Grant
Attachment: 1. Submitted Grant Applications

Purpose

The purpose of this report is to provide Council with an update on grant applications as at the end of August 2026 as prepared by Alison Shaw of The Right Grant.

Recommendation

That Council receive and note the Grant Applications Report

Discussion

Refer to Attachment 1 for updates on grant applications that have been submitted in the period of June 2025 to July 2026.

Unfortunately, we were not successful with our two Residential Activation Fund applications totalling \$715,000 of funding. We are still seeking guidance as to why we were unsuccessful.

Status	Grant sought	%age of total grants
Successful	9,026,693	75%
Pending	859,218	7%
Unsuccessful	2,189,404	18%
Total	12,075,315	100%

Attachment 1: Submitted Grant Applications

Funding body	Department/ Provider	Project	Total Project Cost	Council Contribution	Amount Requested	Status
QLD Climate Resilient Councils Funding	State	Paroo Shire Flood Mitigation Study	\$ 158,000.00	\$ -	\$ 158,000.00	Unsuccessful
Remote Jobs and Economic Development Program - Round Two	Federal	Indigenous Trainee Tourism Officer position.	\$ 246,589.56	\$ -	\$ 246,589.56	Successful
Disaster Ready Fund RD 3	Federal/State	IT Connection for Cunnamulla's Local Disaster Coordination Centre.	\$ 142,794.00	\$ -	\$ 142,794.00	Unsuccessful
Community Gambling Benefit Fund	State Govt.	Cunnamulla Bowls Club upgrade greens.	\$ 100,000.00	\$ -	\$ 100,000.00	Successful
Safer Communities Funding	State Govt.	Funding for expansion of the existing CCTV network across the township of Cunnamulla	\$ 91,466.65	\$ 19,018.88	\$ 72,447.77	Successful
Safer Communities Funding	State Govt.	Funding for expansion of the existing CCTV network across the township of Cunnamulla	\$ 532,415.94	\$ 133,132.16	\$ 399,283.78	Successful
Scheme Supply Fund 2024-2026 - Pathway 1 - Allocation	State Govt.	Update planning scheme	\$ 100,000.00	\$ -	\$ 100,000.00	Successful
Australia Day 2026 Community Grant	Federal	Funding for Aust Day events in Cunnamulla, Wyandra, Yowah and Eulo.	\$ 10,000.00	\$ -	\$ 10,000.00	Successful
Country Roads Connect (crc) program	State Govt.	Upgrade to 8Km section of Jobs Gate Rd	\$ 7,635,252.00	\$ 1,942,626.00	\$ 5,692,626.00	Successful
FY26 Resilience Grant Application	RACQ	Emergency Kits	\$ 27,641.15	\$ 484.00	\$ 27,157.15	Successful
Digital Starter Grant	State Govt.	Digital Inclusion – Cunnamulla Library	\$ 10,249.00	\$ -	\$ 10,249.00	Successful
Digital Starter Grant	State Govt.	Digital Inclusion – Yowah Library	\$ 10,004.00	\$ -	\$ 10,004.00	Successful
Regional Tourism Infrastructure Grant	State Govt.	The Robber's Tree – Phase 1	\$ 299,000.00	\$ -	\$ 299,000.00	Unsuccessful
Resource Recovery Boost Fund Stream 1	State Govt.	Paroo Shire Resource Diversion Transfer Station	\$ 2,277,587.00	\$ 280,607.00	\$ 1,996,980.00	Successful
Fighting Illegal Dumping Partnership Program - Round 1A	State Govt.	Funding to support the Environmental Field Officer (Illegal Dumping Officer) position	\$ 433,810.86	\$ 163,810.86	\$ 270,000.00	Successful
Community Gambling Benefit Fund	State Govt.	Marquees for events	\$ 15,271.65	\$ 2,500.00	\$ 12,771.65	Successful
Rural Libraries Qld Places and Spaces Grant	State Govt.	New Carpet for the Cunnamulla Library	\$ 32,784.55	\$ -	\$ 32,784.55	Successful
Western Queensland Events Boost Fund	State Govt.	Funding support for Outback River Lights Festival	\$ 28,000.00	\$	\$ 28,000.00	Successful
Telstra's Connected Communities Grant	Foundation for Rural & Regional Renewal (FRRR)	Paroo Digital Connect	\$ 13,288.00	\$ 3,288.00	\$ 10,000.00	Successful
Regional Activation Fund	State Govt.	Specific Infrastructure Planning Project for the William Street / Florence Street site	\$ 345,900.00	\$	\$ 345,900.00	Unsuccessful
Regional Activation Fund	State Govt.	Specific Infrastructure Planning Project for the Wicks St site	\$ 369,000.00	\$	\$ 369,000.00	Unsuccessful
Games On!	State Govt.	Stage 1A - Cunnamulla Swimming Pool & John Kerr Park Master Plan	\$ 950,000.00	\$ 211,001.00	\$ 738,999.00	Unsuccessful
Safer Communities Funding RD2	State Govt.	Installation of security gate at Council Depot	\$ 135,711.00	\$	\$ 135,711.00	Unsuccessful
Get Ready Funding	State Govt.	Funding for activities for Get ready Week (Oct)	\$ 7,800.00	\$	\$ 7,800.00	Successful
Disaster Resilience Fund RD 3	Federal/State	Floodgates for Cunnamulla Levee Bank	\$ 943,575.00	\$ 94,357.50	\$ 849,217.50	Pending
Small and Vital Communities	Foundation for Rural & Regional Renewal (FRRR)	Soundscape for the Cunnamulla Fella Statue	\$ 12,250.00	\$ 2,250.00	\$ 10,000.00	Pending
Total Grants Submitted			\$ 14,928,390.36	\$ 2,853,075.40	\$ 12,075,314.96	

10.1.3 South West Six Brand Style Guide

Council Meeting:	15 September 2026
Department:	Office of the CEO
Author:	Martin Leech
Attachments:	1. SWQROC New Drive Product Development RAB Funded Project Milestone 2 Progress Report

Purpose

To brief councillors on the South West Queensland Drive Tourism Product Development Project, outline progress to date, and seek formal endorsement of the Queensland's South West Six brand framework for use in developing the new regional drive tourism experience.

Recommendation

That Council endorse the use of the Queensland's South West Six Brand Style Guide as the basis for developing the new regional drive tourism product for South West Queensland.

Previous Council Resolutions

Not applicable

Discussion

SWQROC secured \$200,000 in Remote Area Board (RAB) funding to develop a new regional drive tourism product to replace the current Natural Sciences Loop. The project aims to unite the region's landscapes, attractions and communities into a cohesive, market-ready visitor experience.

A Financial Assistance Agreement (FAA) was finalised with the Department, and SWQROC engaged Krista Hauritz Tourism & Events to deliver the product development component.

The attached Milestone 2 Progress Report confirms substantial progress across research, regional auditing, stakeholder engagement, concept development and storytelling integration.

Best-Practice Self-Drive Benchmarking

A comprehensive review of leading domestic and international drive routes (Red Centre Way, Nullarbor, Great Ocean Road, Sunset Way, Route 66) identified consistent success factors including unified identity, hero experiences, strong storytelling and intuitive navigation. These insights informed the emerging regional concept.

Audience Segmentation & Market Analysis

Working with SWQ Tourism Officers, the consultant analysed visitation patterns, motivations and high-value segments. Findings confirmed strong alignment between visitor motivations and the emerging brand story: **Time, Nature and Legends**.

Regional Experience Audit

Each LGA confirmed its hero experience, forming the backbone of the new drive product:

- **Murweh:** Charleville Cosmos Centre – *Queensland's Largest Planetarium*
- **Paroo:** Cunnamulla Hot Springs – *Hot Springs Capital of Australia*
- **Quilpie:** Eromanga Natural History Museum – *Home to Australia's Largest Dinosaur*
- **Balonne:** St George Outback Oasis – *Seven Towns. Seven Waterways*
- **Maranoa:** The Big Rig – *Birthplace of Australia's Oil & Gas Industry*
- **Bulloo:** Thargomindah Hydro Power Plant – *Australia's First Hydro-Electric Power Plant*

These experiences anchor the new regional identity.

Concept Development & Strategic Alignment

Three brand concepts were developed and tested with SWQROC Mayors, CEOs, operators, OQTA and media partners. The preferred concept—**Queensland's South West Six**—was selected based on strong alignment with:

- Local council tourism strategies
- Outback Queensland DMP
- SWQROC Strategic Plan
- Destination 2045 (State)

Storytelling & Visitor Experience Development

Storytelling emerged as a defining characteristic of successful drive experiences and Storytowns was engaged to collaborate with the consultant to develop an integrated storytelling framework, narrative foundations for each town, and interpretive themes aligned with Time, Nature and Legends. This work ensures cohesive visitor-facing collateral.

Brand Guide Overview – Queensland's South West Six

Krista Hauritz (consultant) presented the Brand Guide to SWQROC Mayors at the August ROC meeting. Key elements include:

- **Brand Promise:** *Every Journey Reveals Another Wonder.*
- **Values:** Connection, Discovery, Wonder, Respect, Authenticity.
- **Personality:** Welcoming, Curious, Legendary, Grounded, Timeless, Free-Spirited.
- **Brand Story:** A journey through *Time, Nature and Legends.*
- **Design Rationale:** Six hero icons, dark-sky references, contemporary design, strong regional identity.

The brand provides a unified framework for maps, digital assets, itineraries, media content and visitor collateral.

ROC Meeting Outcome (August 2026)

At the ROC meeting, the SWQROC Mayors endorsed the following motion:

1. **Endorse the SWQROC Tourism Steering Committee's recommendation** to utilise the *South West Six Brand Style Guide* as the basis for developing the new regional drive loop, **subject to individual council endorsement.**
2. **Note the opportunity** for Krista Hauritz to brief individual councils during September to support local endorsement.

This briefing note supports councils in progressing that endorsement at an individual council level. The style guide itself is not for public circulation until endorsed by all councils.

Why Council Endorsement is Required

Council endorsement ensures:

- Unified regional branding across all six LGAs
- Consistency in visitor-facing collateral
- Stronger regional identity and dispersal outcomes
- Compliance with RAB funding timelines (delivery by 31 December 2026)
- Clear mandate for the consultant to proceed with collateral development, mapping and interpretive design

Budget/Financial Implications

There are no direct financial implications associated with endorsing the brand style guide.

Legislation/Statutory Implications

Nil

Corporate Plan and/or Operational Plan

Theme: 1. Excellence in Governance

Program Area: 1.3 Enable strategic implementation with high levels of accountability
1.6 Transparency in processes and strong governance
1.7 Undertake best practice financial and risk management

Theme: 3 Prosperous Economy

Program Area: 3.3 Nurture and build the overall business and industry sector

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Financial	Misalignment between strategic priorities and budget allocations if the Operational Plan is not effectively developed.
Quality	
Time	Delays in developing the new drive regional drive tourism product may impact the 2027 tourism season
Amenity / Environment	
Other	Risk of reduced stakeholder confidence if the Strategic Plan is not regularly reviewed and updated.

Consultation

SWQROC Tourism and Economic Development teams



SOUTH WEST QUEENSLAND REGIONAL ORGANISATION OF COUNCILS

SWQROC New Drive Product Development RAB Funded Project Milestone 2 Progress Report

Issued by	South West Queensland Regional Organisation of Councils (SWQROC)
Engaged Consultant	Krista Hauritz Tourism & Events
Project Activity Period	26 May 2026 – 07 August 2026
Project End	04 December 2026
Contact	Simone Talbot, Executive Officer: simone.talbot@swqroc.com.au Linda Richardson, Project Officer: linda.richardson@swqroc.com.au

1. Background and Project Context

The South West Queensland Regional Organisation of Councils (SWQROC), representing the Balonne, Bulloo, Maranoa, Murweh, Paroo and Quilpie Shire Councils, is delivering a new regional drive tourism experience with funding support from the Queensland Government's Remote Area Board (RAB) Program. The project aims to unite the region's iconic landscapes, attractions and communities into a cohesive, visitor-ready drive experience that increases dispersal, length-of-stay and overnight expenditure.

SWQROC has engaged **Krista Hauritz Tourism & Events** to manage and deliver the drive product development component. Milestone 2 focuses on foundational research, regional experience auditing, multi-layered stakeholder engagement, concept development, and the integration of interpretive storytelling frameworks that will underpin the final visitor-facing collateral and launch materials.

This Progress Report outlines all work undertaken between **26 May 2026 and 14 August 2026**, demonstrating substantial progress toward the full project delivery due **4 December 2026**.

Link: [SWQROC Letter of Engagement with Krista Hauritz Tourism & Events](#)

2. Summary of Milestone 2 Deliverables

Milestone 2 Deliverable	Status
Research and analysis of successful self-drive models	Completed
Audience segmentation and market analysis	Completed
Structured engagement with LGAs and industry stakeholders	Completed
Regional experience audit and identification of hero experiences	Completed
Concept development and strategic alignment	Completed
Integration of interpretive design and storytelling elements	Completed
Initial development of visitor-facing collateral framework	Completed

3. Detailed Progress Against Milestone 2 Deliverables

3.1 Best-Practice Self-Drive Model Research & Analysis

A comprehensive benchmarking review was undertaken to identify best-practice frameworks used in successful domestic and international drive tourism routes.

This analysis examined:

- **Red Centre Way**
- **Nullarbor – Australia’s Longest Straight Road**
- **Great Ocean Road**
- **Sunset Way Tourist Drive**
- **Route 66 (USA)**

Across all benchmarked routes, consistent success factors emerged:

- A clear and compelling identity
- Iconic hero experiences anchoring the route
- Strong storytelling and interpretive elements
- Regional collaboration and unified branding
- Simple, intuitive visitor navigation
- High-quality visitor-facing collateral

These insights directly informed the development of Queensland’s South West Six, ensuring the emerging drive experience aligns with proven visitor expectations and industry standards.

3.2 Audience Segmentation & Market Analysis

Working collaboratively with SWQROC Tourism Officers, the consultant analysed regional visitation patterns, expenditure trends and target audience segments.

This included:

- Drive tourism behaviour across Outback Queensland
- Seasonal visitation peaks and dispersal patterns
- Motivations for travel (nature, heritage, dark skies, water experiences, iconic attractions)
- Opportunities to increase overnight stays through hero experiences and storytelling
- Identification of high-value segments seeking authentic, story-rich outback experiences

This analysis confirmed strong alignment between visitor motivations and the emerging South West Six brand story: **Time, Nature and Legends**.

3.3 Multi-Layered Local Government Area (LGA) and Industry Engagement

Milestone 2 required extensive engagement across all six LGAs and regional tourism stakeholders.

This engagement occurred through:

- Online presentations to SWQROC Mayors and CEOs
- Workshops with the SWQ Tourism Steering Committee
- Interviews with tourism operators across all LGAs
- Engagement with Outback Queensland Tourism Association (OQTA)
- Discussions with trade and tourism media partners
- Ongoing feedback loops with the SWQ Tourism Steering Committee to refine concepts and prioritise experiences

This multi-layered engagement ensured:

- Each LGA's tourism priorities were accurately captured
- Community aspirations were reflected
- Operators contributed practical insights
- Regional alignment was achieved
- The final concept was endorsed by the SWQ Tourism Steering Committee with a recommendation up to the SWQROC Mayoral Group

The preferred concept as recommended by the SWQ Tourism Steering Committee is scheduled to be formally presented to the SWQROC Mayoral Group on **25 August 2026** for endorsement.

3.4 Regional Experience Audit & Identification of Hero Experiences

A region-wide audit of tourism assets was undertaken, resulting in each LGA confirming its six hero experiences:

Council	Tourism Asset	Hero Experience
Murweh Shire	Charleville Cosmos Centre	Queensland's Largest Planetarium
Paroo	Cunnamulla Hot Springs	Hot Springs Capital of Australia
Quilpie	Eromanga Natural History Museum	Home to Australia's Largest Dinosaur
Balonne	St George Outback Oasis	Seven Towns. Seven Waterways
Maranoa	The Big Rig	Birthplace of Australia's Oil & Gas Industry
Bulloo	Thargomindah Hydro Power Plant	Australia's First Hydro-Electric Power Plant

This process involved:

- Reviewing all regional tourism assets
- Identifying experience gaps and opportunities
- Assessing visitor readiness
- Aligning hero experiences with the emerging brand story
- Ensuring each hero experience supports dispersal and overnight stays

A final alignment layer was completed with **Storytowns**, ensuring each hero experience connects seamlessly to geo-located audio stories. See separate Progress Report re this project component progress and next steps.

3.5 Concept Development & Strategic Alignment

Three brand concepts were developed and presented to SWQROC Mayors and the SWQ Tourism Steering Committee.

Through structured feedback and iterative refinement, the preferred concept — **Queensland's South West Six** — was selected.

Strategic alignment was confirmed across:

Level	Alignment
Local	Six council DMPs/Tourism Strategies – increasing length-of-stay
Regional	Outback Queensland DMP and SWQROC Strategic Plan – encouraging dispersal
State	Destination 2045 – Connectivity and Experiences pillars

3.6 Storytelling, Interpretive Design & Visitor-Facing Collateral Development

Storytelling emerged as a defining characteristic of successful drive experiences.

Work progressed from concept development to shaping the visitor experience through:

- Collaboration with Storytowns Audio Guides
- Development of an integrated storytelling framework
- Creation of narrative foundations for each town
- Identification of interpretive themes aligned with Time, Nature and Legends
- Early development of visitor-facing collateral structure (maps, route identity, hero experience profiles, interpretive elements)

This ensures the final drive experience will be cohesive, story-rich and aligned with regional identity.

4. Project Timeline (26 May – 07 August 2026)

Date	Activity	Status
Late May	Project inception and confirmation of methodology	Complete
Early June	Benchmarking of domestic and international drive routes	Complete
June	Audience segmentation and market analysis with SWQ Tourism Steering Committee (SWQTSC) and Industry	Complete
June-July	Multi-layered engagement with LGAs, operators, OQTA, SWQROC Mayors and CEOs	Complete
July	Regional experience audit and identification of hero experiences	Complete
July-August	Concept development, refinement and alignment with Storytowns	Complete
August	Preparation of final concept recommendation for SWQROC Mayoral endorsement	Pending

5. Next Steps

Action	Responsibility	Timeframe	Dependencies	Status
Finalise interpretive design elements	Consultant + SWQTSC	Aug–Sept	Storytowns content	Pending
Develop full suite of visitor-facing collateral	Consultant + SWQTSC	Sept–Oct	Brand assets	Pending
Route mapping and navigation design	Consultant + SWQTSC	Sept–Oct	LGA input	Pending
Prepare launch-ready collateral	Consultant	Oct–Nov	Final approvals	Pending
Draft Milestone 3 Report	Consultant	Nov	Collateral completion	Pending
Final delivery to SWQROC	Consultant	4 Dec 2026	All tasks complete	Pending

6. Education Program with Media and Industry (Pre-Paid Deliverable)

Under the guidance and in conjunction with the SWQ Tourism Steering Committee, the Education Program for media and industry partners is proposed to be delivered in **April 2027** to avoid extreme heat and flood risk and to coincide with an array of regional events across the South West Queensland region to further enhance the drive experience.

If approved, this component will be **pre-paid** as part of the project acquittal:

- The **Education Program and Itinerary will be submitted at Milestone 3**
- A **post-delivery report** will be provided following the April 2027 program

7. Expenditure Summary

Expenditure for Milestone 2 is tracking as expected, with all research, engagement and concept development activities delivered within the approved budget. No variations are anticipated at this stage.

8. Conclusion

Milestone 2 has been successfully completed, with substantial progress made across research, engagement, experience auditing, concept development and storytelling integration. The project is on track for full delivery by **4 December 2026**, with clear next steps in place to progress interpretive design, collateral development and route finalisation.

Once endorsed by the SWQROC Mayors on the 25th August, the Queensland's South West Six will be firmly established as the preferred regional drive concept, supported by strong stakeholder alignment and a robust evidence base.

10.1.4 Economic Development Update

Council Meeting: 15 September 2026
Department: Economic Development / Office of the CEO
Author: Ian Stone, Economic Development Officer
Attachment: NIL

Purpose

The purpose of this report is to provide Council with an updated on the progress of the Economic Development Program for Aug 2026

Recommendation

That Council receive and note the Economic Development Report.

Discussion

1. Economic Development Strategy

The approved Economic Development Strategy has been finalised and is being made available on the Paroo Shire Council website.

2. SWQROC

We are currently awaiting SWQROC to action the minor updates requested to the investment prospectus for the shire.

The Economic Development officer from Balonne has expressed interest in visiting and meeting with councillors and the executive team at the end of September. Further details will be provided as they are known

3. Business Breakfast / Business Group Formation

A future date has not been set for the next business breakfast as we are hoping to align this with the formation of a Paroo Chamber of Commerce. At present there is interest in the formation of a chamber, but it is being led by the team, not by business owners. We are of the belief momentum may grow as a chamber is formed but the process is taking a lot of one-on-one guidance.

4. Department Environment, Tourism, Science and Innovation (DETSI)

We have again been in contact with DETSI who are keen to visit, as yet dates have not been set, as we wish to tie this in with COC creation.

5. QLD Small Business Commission

The Small Business Friendly Program annual report 25/26 and Action Plan 26/27 have been completed, submitted and accepted by the QSBC. These future actions were based on the new Economic Development Strategy.

6. Business Support

We are continuing to provide support for two (2) business with grant applications.

Further business support is continuing to be offered to many businesses. However not many are taking up the offer, we believe this will take time and effort to build trusting relationships

7. Community Support

A recent visit to Wyandra was completed to plan the initial creation of a tourist trail for Wyandra. The condition and re-use of the old Powerhouse building is under investigation. A separate visit was also taken to Yowah to complete a separate project, but the time was used to also connect with some of the business community and discuss their needs and concerns.

8. Tourism Support

General assistance has been provided to the tourism team in regard to major event planning grant applications and operations.

Further assistance has been given to the Hot Springs in regard to rostering, staffing, recruitment, training, stock and booking systems.

The investigation into online booking systems and POS system that can be integrated with online booking agents and the 3 current tourism products of VIC, All Aboard and Hot Springs is ongoing.

9. EcoBiz

Reports have been received, we are currently in the process of assessing their relevance and outcomes.

10. 48 Hour Bushlands Parking

New signage has been developed and installed to tighten use and clarify parking / no parking areas, to ensure access to the Bushlands remains appealing for local residents.

The site is still proving popular.

11. Rainbow Gateway

No further update

12. Regional Business Gateways Program – Grant

We were successful in the Stage 1 application and have progressed to Stage 2 where we now must provide greater details of the funding usage.

The Darling Downs, South West Ec Dev group has also submitted a separate joint application to help strengthen supply chains across the region. They were also successful and are completing a Stage 2 application.

13. Warrego River Boat

An industry experience was held on 20th August with two (2) local businesses taking part, one has expressed an interest to discuss potential collaboration with council.

There has been no uptake from traditional owners to put forward a potential Kunja operator. During this on-water experience it was suggested an authorised audio recording of the traditional owner's history could be sourced to be able to be shared with future guests during river tours. This appears to be a sensible solution to enable knowledge sharing of the river's cultural connection.

14. Town Beautification

A town beautification plan "Paroo Pride and Placemaking" has been submitted separately for adoption. It is the intent to work on this plan over the next six (6) months to create a more welcoming whole of town presentation for residents and visitors.

There are currently no grants available for shopfront beautification, but a separate proposal may be submitted in the future, should some state or federal grants become available.

A planting guide for medium strips has been provided to the Parks & Gardens team for their use, to supplement the works Parks & Gardens have been doing in association with Toowoomba Regional Council.

15. Industrial Development

This project is with the Chief Executive Officer and infrastructure team, an initial application has been placed to purchase suitable land.

Budget/Financial Implications

Operations are inside current 2026/27 Budget provisions.

Legislation/Statutory Implications

Not Applicable

Corporate Plan and/or Operational Plan

Theme: 1. Excellence in Governance

Program Area: 1.2 Foster and promote a culture built on a shared vision with high levels of community collaboration

Theme: 3 Prosperous Economy

Program Area: 3.1 Promote and support a sustainable and diverse agricultural industry

3.2 Grow and enhance tourism

3.3 Nurture and build the overall business and industry sector

3.5 Workforce development and attraction for a skilled workforce

3.7 Advocate for locally based service delivery

Consultation

Existing and future small business owners, developers, the tourism and hot springs teams, SWQROC Ec Development teams, Darling Downs and South West Economic Development, Business Chamber QLD.

10.1.5 Paroo Pride & Placemaking Program 2026-2027

Council Meeting: 15 September 2026
Department: Economic Development
Author: Ian Stone, Economic Development Officer
Attachments: Nil

Purpose

The purpose of this report is to seek Council approval for the establishment of the Paroo Pride & Placemaking Program 2026-2027, a coordinated initiative designed to improve the visual presentation, liveability, community pride, tourism appeal and economic attractiveness of Cunnamulla by April 2027.

The program brings together a number of complementary initiatives including vacant shop activation, allotment presentation, town entry improvements, signage rationalisation, streetscape beautification, public art, community participation and place activation projects.

The intention is to deliver visible and measurable improvements that can be seen by residents, visitors and prospective investors while supporting local employment, Indigenous workforce participation and community pride.

It is intended to then develop appropriately adjusted programs to be used in Yowah, Eulo and Wyandra.

Recommendation

That Council note and approve the adoption of the Paroo Pride & Placemaking Program 2026-2027 as presented.

Previous Council Resolutions

Res.M26/243 Tuesday 18th August 2026 – Adoption of 2026-2031 Economic Development Plan

Discussion

- **Background**

The visual appearance of a town has a significant influence on visitor perceptions, business confidence, community pride, liveability and investment attraction.

Across regional Queensland, councils have successfully implemented coordinated town presentation programs involving shopfront renewal, landscaping, signage improvements, public art and community participation.

While several beautification and presentation concepts have been considered previously, this program consolidates these initiatives into a coordinated framework with clearly defined outcomes.

- **Program Vision**

By Easter 2027, Cunnamulla will be noticeably more attractive, welcoming and vibrant through a combination of public investment, private investment, local employment initiatives and community participation.

The focus of the program is on delivering visible improvements rather than preparing standalone plans that may not result in tangible change.

- **Why an Integrated Approach?**

Town presentation is influenced by multiple interconnected factors including:

- Shopfront appearance.
- Vacant commercial premises.
- Town entrances.
- Signage rationalisation
- Landscaping and streetscapes.
- Residential allotment presentation.
- Public spaces and parks.
- Community pride and participation.

Delivering improvements in isolation can result in fragmented outcomes. A coordinated approach enables Council to maximise visual impact and achieve broader economic development, tourism, workforce development and liveability outcomes.

Program Components

- **1. Vacant Shop Activation Program**

Vacant premises can contribute to negative perceptions of a town and reduce overall streetscape appeal.

Council will seek agreement from owners of vacant premises to undertake low-cost activation measures.

There are approximately 15 premises with varying window numbers and sizes in the central CBD that would benefit from activation under this program

Option 1 – Decorative Window Vinyls

Installation of low-cost window graphics featuring:

- Local landscapes.
- Tourism imagery.
- Historic photography.
- Community branding.
- Business attraction messaging.

Indicative costs may be less than \$70 per window (2m x 1m) if a select number of images are repeated over vacant windows.

Option 2 – Community Art Displays

Vacant shops may be activated through:

- Local artist exhibitions.
- Indigenous artwork.
- School projects.
- Historical collections.
- Community displays.

Option 3 – Combined Activation

A mix of:

- Vinyl treatments;
- Public art;
- Local history interpretation; and
- Tourism promotion.

Target

Activation of all vacant Main Street shopfront windows by Easter 2027.

• 2. Town Entry Enhancement Program

Town entrances create the first impression for visitors and prospective residents.

Potential projects include:

- Upgraded entry statements.
- Landscaping.
- Reduction of visual clutter.
- Visitor photo opportunities.
- Consistent destination branding.
- Lighting enhancements.

A review will be completed with recommendations for upgrades to be presented to council during the program period.

• 3. Signage Rationalisation Program

A review of town entrances has identified many outdated, redundant and inconsistent signs. (Over 21 signs for businesses no longer in operation and only 3 commercial signs with current TMR approval)

Potential actions include:

- Work with existing owners to obtain TMR approval, where required
- Identify and work with sign owners to remove or replace any obsolete signage.

Outcomes

- Improved aesthetics.
- Consistent design standards.
- Improved readability.

This initiative is expected to provide a significant visual improvement with limited expenditure.

- **4. Streetscape Beautification and Community Nursery Program**

Council-led beautification projects are important to complement private investment and demonstrate leadership in town presentation.

- Research and identify previous CBD landscape plans.
- Work with the Parks and Gardens team to update or renew previous plans as required with expertise including Toowoomba Regional Council (or other) horticulturalist. Have plans available as future guiding document.
- Source plantings from local suppliers including consideration to locally grown and hardened plants.
- Review hard landscaping including planters / seating / shade / irrigation

- **5. Community Sculptures**

We currently have very popular sculptures around the CBD, these should be used at a catalyst for additional artworks.

- Repair and replace damaged or missing metalwork sculptures.
- Commission new sculptures based on existing styles

- **6. Residential Presentation and Assistance Program**

Improving town presentation requires attention to residential areas as well as commercial areas.

The March 2026 hard waste collection demonstrated that residents are willing to participate when practical assistance is available.

- Investigate a Residential Presentation Assistance Program and funding opportunities delivered in partnership with Rainbow Gateway.

Potential services may include:

- Yard clean-ups.
- Vegetation management.
- Removal of accumulated materials.
- General presentation improvements.
- Minor beautification works.

Service Model

Residents would engage Rainbow Gateway directly to undertake works.

Works would be paid for by the property owner, with Council potentially providing an incentive to encourage participation.

The intent of the program is to support voluntary participation before compliance measures become necessary.

- **7. Community Hard Waste Collection & Car Body Collection Program**

Council's March 2026 hard waste collection resulted in noticeable improvements across Cunnamulla and demonstrated strong community participation.

To maintain momentum, Council to undertake an expanded second and third community-wide hard waste collection during 2026-27. This will assist with hard waste and car bodies (if required) as was completed during the Paroo Pride program in 2019

This project would complement the Residential Presentation Assistance Program and reinforce community expectations regarding town presentation.

- **8. Off leash area**

It has been noted that there are currently no official off-lead areas for dogs in the town and various unofficial areas are currently used including along the River Walk, the School Oval, John Kerr Park

It is intended to identify a suitable location, and any necessary infrastructure works required for an off leash area.

Implementation Timeline

September – October 2026

- Undertake town presentation audit of buildings, shopfront, previous landscape plans
- Engage businesses and property owners.
- Work with local suppliers to see what plants can be grown and sourced locally
- Identify vacant shopfront opportunities, vinyl prints / historic / artistic displays
- Car body cleanup (if council coordinating) as part of "Spring Clean Up"

November – December 2026

- Commence vacant shop activation.
- Begin signage rationalisation.
- Undertake quick-win beautification projects.

January – February 2027

- Commence town entry projects.
- Undertake further CBD landscaping works.
- Begin residential assistance program.

March – April 2027

- Conduct second hard waste collection. As part of "Clean Up Australia"
 - Complete entry statements landscapes, signage
 - Finalise landscaping works.
 - Promote outcomes and undertake evaluation.
-

What Will Be Different By Easter 2027?

Potential outcomes include:

- Majority of vacant Main Street shopfront windows activated through artwork, heritage displays or low-cost vinyl applications.
- Improved town entry statements in Cunnamulla
- Removal of outdated and redundant signage.
- New CBD landscaping and art / hard landscape installations.
- A functioning local Nursery supplying local plants.
- Indigenous employment and training opportunities supported through nursery, landscaping and beautification projects.
- Residential allotment presentation support available through community org.
- A second and Third hard waste collection completed.
- Activation of off-leash dog area.
- Improved visitor perceptions and stronger community pride.

Budget/Financial Implications

Component	Budget
Vacant Shop Activation Program	\$2000
Town Entry Improvements	\$4,500
Signage Rationalisation	\$NIL
Streetscape Beautification & Local Nursery	\$TBA
Community Art and Sculptures	\$10,000
Residential Presentation Assistance Program	\$5,000
Hard Waste Collection Program	\$7,500
Off Leash – (Dependant on Fencing Requirements)	\$1,000
Contingency (10%)	\$3,000
TOTAL PROGRAM COST	\$33,000

Legislation/Statutory Implications

Local Government Act 2009

Local Government Regulation 2012

TMR Roadside Advertising

Corporate Plan and/or Operational Plan

Theme:	2 Our People and Strong Communities
Program Area:	2.3 Provide inviting spaces and facilities to meet community needs
	2.6 Foster and promote active, safe and healthy communities
Theme:	3 Prosperous Economy
Program Area:	3.2 Grow and enhance tourism
	3.3 Nurture and build the overall business and industry sector
	3.5 Workforce development and attraction for a skilled workforce
	3.7 Advocate for locally based service delivery
Theme:	4 Environmental Sustainability
Program Area:	4.5 Minimise waste, increase recycling and pursue renewable energy
Economic Development Strategic Plan	
Theme	3. Infrastructure and Planning
	3.4 Invest in Cunnamulla Town Centre Renewal
	3.8 Enhance the visual appeal and character of the shires towns
Theme	4. Liveability, Environment and Population
	4.7 Attract Targeted Audiences to the Shire.

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Financial	Program costs may exceed available budgets if projects are not staged and prioritised.
Quality	Inconsistent design standards may reduce program effectiveness.
Time	Delays in approvals or project delivery may impact Easter 2027 targets.
Amenity / Environment	Failure to maintain landscaping assets may reduce long-term outcomes.
Other	Limited participation by businesses, property owners or community members may reduce overall impact.

Consultation

The proposed program has been informed by discussions with businesses, community members, economic development stakeholders, Paroo Shire Tourism, Media and Local Laws and Environmental Field teams.

Should Council support further development of the program, additional consultation would be undertaken with:

- Businesses and property owners;
- Rainbow Gateway;
- Community groups;
- Local artists;
- Tourism operators;
- Residents; and
- Relevant Council departments.

The purpose of this consultation would be to refine project priorities, implementation arrangements, delivery responsibilities and funding opportunities.

10.1.6 Tourism Report

Council Meeting: 15 September 2026
Department: Office of the CEO
Author: Tammy Oldham, Tourism Team Leader (Acting)
Attachments: Nil

Purpose

The purpose of this report is to provide Council with an update on the progress of the Tourism Program for August 2026.

Recommendation

That Council receive and note the Tourism Report.

Previous Council Resolutions

Not applicable.

Discussion

1. Visitor Information Centre

Visitor numbers for August 2026 were **2,010** — which is lower compared to August 2025 which saw 2,302 visitors in the same period.

793 people visited the “Time Tunnel” exhibition in August.

Museum Upgrade – Yumba Exhibit: Preliminary construction of the exhibition structure has been completed, with the interactive touch screen TV mounted and visitors able to watch the ABC Yumba video. Additional signage and decoration are yet to be sourced to finalise the exhibit.

Recruitment of Permanent Part-time Event Officer role has commenced at the end of August, with applications to close on Friday 11 September. This role will focus primarily on planning and implementation of major and minor tourism events throughout the year, allowing the Tourism Team Leader to focus more on operational tasks, team management and general marketing activities for the Shire.

2. Activities

2.1 Art Gallery

Julie Stone exhibition opening was held on Thursday 6th August with good attendance numbers. The exhibition will continue to run until Monday 14th September, with the next exhibition opening night scheduled for Thursday 17th September.

2.2 All Aboard Sound and Light Show

487 individuals and 4 booked Tour Groups viewed the show in August – this continues to be strong monthly attendance, and a good indicator that introduction of the new Artesian Adventure Pass has increased visitations to the All Aboard in 2026.

All Aboard Price increase – an increase in the ticket price of the All Aboard show was implemented from 1st September, with new flyers printed to reflect the pricing increase to \$25 per adult ticket and \$18 per child ticket. Concession remains at \$22pp.

2.3 Local community engagement and business development

Tourism has continued to actively promote local community organizations, events and activities through the weekly What's-On Guide as well as via social media throughout August. The 2nd official Paroo Shire Business Breakfast was held on Wednesday 5th August, with good attendance and group discussion, and should form the basis for formation of a Paroo Shire Chamber of Commerce Group. No further dates have been set for future meetings as yet, Tourism will continue to work closely with Economic Development in this space.

The Tourism team actively represented the Paroo Shire Council at the Cunnamulla Show on Saturday 15 August, with a variety of tourism products and merchandise for sale as well as engaging with the community and providing information about upcoming events. This was in collaboration with the Communities and Media teams.

2.4 Major Events Planning & Implementation

The Cunnamulla Fella Roundup was held on Saturday 12 September 2026. The Tourism team were in charge of running the bar at this year's event, as well as raising revenue through event ticket sales, merchandise and ride tickets on the day. At the September workshop meeting, changing the name of the event to the Cunnamulla Fella Rodeo was discussed. It is likely that this will be adopted for all future marketing of the event moving forward.

2.5 Tourism Signage and Flags

Roundup themed street flags have been finalized and were on display in the leadup to the event. FRRR Grant Funding application has been submitted through Alison Shaw for a proposed new Solar Powered Audio Post to accompany the Cunnamulla Fella Statue, designed to enhance the tourism experience by providing an interactive audio experience to increase awareness of the significance of the statue. Should funding be successful, there will only be an estimated \$3-4K outlay for council to complete this project.

2.6 Artesian Adventure Pass

A total of **143** passes were sold through the VIC in August as well as a total of 40 passes sold wholesale to the Cunnamulla Tourist Park for on selling. This continues to be a well-received tourism offering.

2.7 SWQROC / Natural Sciences Loop / South West Six

The rebranding of the Natural Sciences Loop/South West "Be Our Guest" to 'South West Six' has continued to move forward with the brand guide presented to the SWQROC Mayoral Group on 25 August as well as the Council Workshop meeting on 1 September.

The Story Towns recordings and interviews took place in Cunnamulla and Yowah on 13-14 August, with scripts and audios to be presented to the tourism steering committee for approval at the next meeting scheduled for 29 September.

The SWQROC tourism group have committed to a double page advertising spread for South West Six in the 2027 OQTA Outback Queensland Traveler magazine with PSC contributing a 1/6 share of the cost.

2.8 OQTA

The OQTA Commissioned Channel 7 Weekender episode for Southwest QLD aired on Sunday 2 August and featured several Paroo Shire experiences.

The OQTA DMP 2030 was released on 27 August and is available for download and review from the OQTA website. The Paroo Shire features heavily in Emerging Markets: Wellness experiences.

OQTA are currently seeking advertising for the 2027 Outback QLD Traveler Magazine.

2.9 Matilda Way

No further updates.

2.10 Adventure Way

Meeting took place 18 August with discussions around renewed signage. The next meeting is scheduled for Monday 9 November.

2.11 TEQ /Tourism Group /QTIC

The VIC has nominated for the 2026 Queensland Tourism Awards with the submission finalized in late July. Finalists have not yet been announced.

No further updates

3. Marketing & PR**3.1 Social Media and Digital Marketing – Cunnamulla Tourism**

The social media and digital reach for Cunnamulla Tourism was 182,200 views over August with over 8,430 people engaging with the page.

Our website had 4,800 active users in August.

We are currently investigating amendments to the Tourism Website to allow an online shopping portal, as is detailed in our strategic plan.

Visitor Feedback

Trip Advisor: 0 new reviews for the period. Our overall status remains at 4.6 stars.

Google: 4 new reviews in August. Our rating has remained at 4.6

Wikicamps: 0 new review for VIC

3.2 Media and Digital Marketing – Cunnamulla Hot Springs

Social media and digital reach were 13,700 views for August 2026.

Engagement was 150 across both Facebook and Instagram. This is a significant decrease compared to July – likely a reflection of decreased posting frequency due to Tourism staff time management capabilities.

The Cunnamulla Hot Springs website had 5,900 active users in August.

Visitor Feedback

Trip Advisor: 0 new review for the period. Overall status remains at 4.8 stars.

Google: 16 new reviews, our rating has remained at 4.5 stars.

Wikicamps: 0 new reviews for Hot Springs rating of 4.8

4. Visitor Statistics

Visitors August 2026:	2010	Aug 2025:	2302
Sales August 2026: (EX GST)	\$37,515	Aug 2025:	\$31,799
Total Sales YTD 2026/27: (EX GST)	\$73,425	Year To Date 2025/26:	\$63,973
All Aboard Aug 2026: (VIC EFTPOS, Ex GST)	\$6,859*	Aug 2025:	\$6,525
All Aboard YTD 2026/27(VIC EFTPOS EX GST)	\$14,287*	YTD 2025/2026	\$13,608

* Does not include Tickets included in Artesian Adventure Pass, or tickets sold directly via railway station POS

Budget/Financial Implications

Operations are inside current 2026/27 Budget provisions.

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

Theme:	1. Excellence in Governance
Program Area:	1.5 Deliver excellence in customer service
Theme:	2 Our People and Strong Communities
Program Area:	2.1 Celebrate cultural diversity, history and traditions
	2.5 Support for leadership programs and youth pathways
Theme:	3 Prosperous Economy
Program Area:	3.2 Grow and enhance tourism

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Financial	No financial risks are flagged at present
Quality	There are no quality risks we are aware of.
Time	None
Amenity / Environment	None reported at this time
Other	None

Consultation

TEQ, OQTA, Cunnamulla Hot Springs, PSC Economic Development & Communities, Various Tourism and Non-Tourism Businesses throughout the Shire. PSC Infrastructure department.

10.1.7 Council Meeting Schedule 2027

Council Meeting: 15 September 2026
 Department: Office of the Chief Executive
 Author: Martin Leech
 Attachment: Nil

Purpose

The purpose of this report is to set out calendar dates for Ordinary Council meetings in 2027.

Resolution recommendation

That Council resolves that its Ordinary Council meetings in 2027 will be held on the third Tuesday of the month except for October and December when the meetings will be held on 12 October 2027 (to avoid the LGAQ conference) and 14 December 2027.

Discussion

In accordance with Section 254B of the Local Government regulations 2012, notice must be given of Ordinary Council Meetings in a calendar year.

Paroo Shire Council Meetings for the 2027 calendar will continue to be held on the third Tuesday of the month except for October and December when the meetings will be held on 12 October (to avoid the LGAQ conference) and 14 December as set out below:

Date	Location
19 January 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
16 February 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
16 March 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
20 April 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
18 May 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
15 June 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
20 July 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
17 August 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
21 September 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
12 October 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
16 November 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla
14 December 2027	Paroo Shire Council Chambers, 49 Stockyard Street, Cunnamulla

Budget/Financial Implications – Nil

Legislation/Statutory Implications

Local Government Act 2009 (Qld)

Local Government Regulation 2012 (Qld)

10.1.8 Cunnamulla Hot Springs Report

Council Meeting: 15 September 2026
Department: Office of the CEO
Author: Nyajema Jang, Hot Springs Team Leader
Attachment: Nil

Purpose

The purpose of this report is to provide Council with an update on the progress of the Hot Springs for August 2026.

Recommendation

That Council receive and note the Cunnamulla Hot Springs Report.

Previous Council Resolutions

Not Applicable.

Discussion**1) Facility Maintenance**

- Working collaboratively with Council to address maintenance and operational requirements across the facility to ensure a safe, well-maintained and enjoyable experience for all visitors. Ongoing improvements and repairs are being prioritised to maintain the facility standards and ensure operation continue to run smoothly and effectively.
- Our six-month fire extinguisher checks have been completed.

2) Staffing

- A monthly staff meeting was successfully held during the month and several action items
- Council is in the process of recruiting four new Casual staff for the Hot Springs; they will commence induction and training in the coming weeks.

3) Opening Times and Unexpected Closures

- A separate report is being tabled in relation to Summer operating hours.

4) Local community engagement and group bookings

- The Cunnamulla Boutique Fly in Group, are coming in every 2 second fortnight with group of between 2 and 20 people.
- Kerrabee Bus & Coach – Experience Oz visited twice this month with two groups of 27 people and 15 people respectively.
- Local pass numbers have increased this month.

5) Workplace Health and Safety

The following matters are for noting:

- No major WHS incidents reported this month.

6) Financial and operational statistics

Financial Performance

Revenue Stream	August 2026	July 2026	Variance (\$)
Bathing Entry Fees (including Local Passes)	\$63,372.00	\$75,831.50	-\$12,459.50
Multi-Visit Passes	\$12,320.00	\$17,420.00	-\$5,100.00
Food & Beverage	\$3,773.13	\$3,779.90	-\$6.77
Retail Sales	\$2,811.00	\$2,055.00	+\$756.00
Towel Hire	\$1,218.00	\$1,662.00	-\$444.00
Total Revenue	\$83,494.13	\$100,748.40	-\$17,254.27

Total Revenue - \$184,242.53

Total Revenue in Practical - \$157,242

The difference of 27k relates to a post closing adjustment.

Financial Commentary

Total revenue for the reporting period was \$83,494, compared with \$100,748 in the previous month, representing a decrease of \$17,254 (17.1%). Bathing entry fees (including local passes) remained the primary revenue source, decreasing by 16.4%, while multi-visit pass revenue decreased by 29.3%, reflecting lower visitation levels during the reporting period. Retail sales increased by 36.8%, while food and beverage revenue remained relatively stable. Towel hire revenue decreased compared with the previous month, contributing to the overall reduction in financial performance.

Visitation Statistics

Visitor Category	August 2026	July 2026	Variance
Adult	957	1,273	-316
Senior/Concession	1,136	1,086	+50
Child	95	285	-190
Infant	10	18	-8
Total Visitors	2,198	2,662	-464

Visitation was substantially lower this month at **2,198** compared to **2,662** the prior month.

Overall, the facility recorded a decline in both visitation and revenue compared with the previous reporting period, reflecting softer demand during August 2026. Despite the reduction in patronage, retail sales recorded growth, while food and beverage revenue remained consistent with the previous month. Bathing entry fees and multi-visit passes continued to be the primary revenue sources, although both declined in line with reduced visitation levels.

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

Theme: 3. Prosperous Economy

Program Area: 3.2 Grow and enhance the tourism industry

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Reputation, Community & Civic Leadership Council continues to be seen to advocate and promote tourism for the benefit of the wider community and industry.	The delivery of tourism services drives visitors to the region. The tourism visitors benefit the Paroo Shire economy.

Consultation

PSC Tourism Team, Infrastructure, Plumbing Team, Work Health & Safety.

10.1.9 Cunnamulla Hot Springs Summer Opening Hours

Council Meeting: 15 September 2026
Department: Office of the CEO
Author: Martin Leech, CEO
Attachment: Nil

Purpose

The purpose of this report is to provide Council with a recommendation for the Cunnamulla Hot Springs opening hours and possible Christmas closure period.

Recommendation

That Council:

1. *Approve the proposed Summer Opening Hours as follows:*
From 20 October 2026 commence Summer trading hours being:
 - *Open six (6) days a week, with a full closure on Sundays*
 - *Split shifts 8am to 11am and 4pm to 7pm**From 13 March 2027 return to Winter trading hours being:*
 - *Open seven (7) days a week*
 - *9am to 6pm Monday to Friday*
 - *8am to 7pm Saturday and Sunday*
2. *Delegate the authority to the Chief Executive Officer to determine Hot Springs operating hours over the Council Christmas shut down period based on operational demands, noting that the Hot Springs will be closed on all public holidays.*

Previous Council Resolutions

Not Applicable.

Discussion

Dates for the proposed reduced Summer operating hours are based on historic visitor numbers noting that there is a substantial decline in visitor numbers generally from the 3rd week in October each year.

A reduction in hours and days will reflect a reduction in wages / overall expenses and also allow for fatigue management of the Hot Springs Team.

It should be noted that Friday followed by Sunday are the quietest times at the Hot Springs based on visitation numbers. Closing on a Sunday and operating the remaining six days per week (compared to closing Tuesday and Wednesday last year) provides an additional day of trading (Wednesday is the second highest trading day) and also avoids penalty rates on a Sunday.

Visitor numbers to town generally pick up approximately 2 weeks prior to Easter (28 March 2027) so re-opening to full hours at the end of the second week of March ties in with existing data.

In respect of Christmas/New Year opening, it is recognised that opening over the Christmas period (as opposed to a total shutdown) will be more expensive in the short term but be beneficial for the facility, council and region in the long term. However, providing some opening times during this period will cater for families returning to Cunnamulla for the festive break as well as locals on holidays. Given that the heat tends to build during the afternoon and that is when storm activity increases, it is likely that opening in the mornings over the Christmas break may be operationally most beneficial.

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

Theme: 3. Prosperous Economy

Program Area: 3.2 Grow and enhance the tourism industry

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Reputation, Community & Civic Leadership Council continues to be seen to advocate and promote tourism for the benefit of the wider community and industry.	The delivery of tourism services drives visitors to the region. The tourism visitors benefit the Paroo Shire economy.

Consultation

PSC Tourism Team, Infrastructure, Plumbing Team, Work Health & Safety.

10.2.1 Community Services Report

Council Meeting: 15 September 2026
 Department: Corporate and Communities Services
 Author: Christina Doyle, Acting Community Services Team Leader
 Attachments: Nil

Purpose

The purpose of this report is to provide Council with an update on the activities undertaken by the Community Services Team for the month of August 2026.

Recommendation

That Council receive and note the Community Services Report

Previous Council Resolutions

Not applicable

Discussion

1. Community Support – Service Program Outcomes

Service Users this Month	Target Hours of service delivered	Actual Hours of service delivered	Number of occasions of service
Link people with formal and informal support	35	35	30 - 50
Create social connections and inclusion	35	41	40 - 60
Integrate local community action	35	38	20 - 40

Services Provided this Month	% of time allocated
Link people with formal & informal support (<i>information, assistance, advice, and referral to other support services</i>) • Interagency coordination and communication between service providers • Ongoing stakeholder engagement to support service access and referral pathways • Coordination and planning of structured support groups in partnership with Strong Families, Strong Communities	20%
Create Social Connections and Inclusion (<i>e.g., Touring Shows, NAIDOC, Qld Week, Cunnamulla Fella Roundup etc.</i>) • Movie night • Digital Connect Program • Cunnamulla Show	30%

Services Provided this Month	% of time allocated
Integrate local Community Action (<i>interagency, RADF, Regional Council Network, Multicultural Subcommittee community meeting, Paroo Shire Business Network, community reference group etc.</i>) • Collaboration with Strong Families, Strong Communities to commence structured support group delivery at the Neighbourhood Centre • Ongoing partnership planning with CACH, Deadly Choices and Men's Shed groups • Collaboration with Alcohol Anonymous (Joan Murphy) to commence structured support group delivery at the Neighbourhood Centre • Coordination with local organisations and stakeholders to support community service delivery	30%
Development (<i>study, leadership programs, information stalls etc.</i>) • Engagement with community members to promote available services and Council programs	10%
Community Education (<i>workshops, programs, information stalls etc.</i>) • Promotion of available community support services and stakeholder engagement opportunities	5%
Program Reporting (<i>daily, monthly and P2i quarterly</i>) • Ongoing internal reporting and documentation requirements	5%

Programs	Actions / Reports	Status
Community Support DV and Mental Health session	Delivery of DV/mental Health and AOD (Alcohol and Other Drugs) support sessions out of the Neighbourhood centre for 18yo+ community members	Active
Interagency Coordination	Ongoing stakeholder engagement and coordination	Active

1.1. Highlights for the month – PSC supported events

Date	Event / Activity	Location
15/08/2026	Cunnamulla Show	Cunnamulla Show Grounds
21/08/2026	Community Movie Night	Cunnamulla Shire Hall
24/08/2026 – 4/09/2026	Digital Connect Program	Cunnamulla Community Hub, Eulo Hall, Yowah Hall, Wyandra Hall

1.2. Upcoming Community Events and Activities

Date	Event / Activity	Location
10/09/2026	RU okay Day	Bob Poncho Park
20/09/2026	ABBA Tribute Show	Cunnamulla Shire Hall
30/09/2026	Chiggy Skateboard Workshop	Cunnamulla Skate Park
6/10/2026 – 9/10/2026	Get Ready QLD	Cunnamulla Hall (greens), Eulo Park, Yowah Park, Wyandra Hall
14/10/2026	Goldilocks Rocks	Cunnamulla Hall

2. Community Collaborations and Future Planning

During this reporting period, the Communities Team maintained coordination across service providers, internal departments and community stakeholders to support aligned service delivery and community outcomes.

Key collaboration activities included:

- Ongoing interagency engagement to support coordinated service delivery across the region
- Planning of Get Ready Qld and communicating with all involved – QPS, QFS, SES, Lifeline, South West Health, RFCS and more.
- Communication with Lifeline regarding RU okay day and mental health month and how we can support each other.
- Communication with the schools regarding starting a Youth Council.
- Communication between communities and Russell Grader Hire regarding the community Christmas party.
- Planning of staff awards within the workplace.

Planning activities have focused on the delivery of upcoming community events and strengthening partnerships to support sustainable and coordinated service delivery.

3. Overview of Events Held

- Cunnamulla Show Stall: Communities held a stall at the Cunnamulla Show and held a free raffle; we had a total of 102 people visit the stall.
- Movie Night: Communities put on a movie night. The movie streamed was The Faraway Tree and had an attendance of 45 people which was one of the biggest movie nights we have had and was a success.
- Digital Connect Program: Communities received a Grant to go towards a digital program, The first week we had morning and afternoon sessions held in the community area with a total of 8 people. Week 2 we arranged for Jack to go to the state school where he had 6 different classes. We then went out to the different communities where in Eulo we had a total of 0, Yowah a total of 1 and Wyandra a total of 0 attendees. A disappointing result given the marketing of the events.

4. Community Grant Requests

No Community Grants for the month of August

Budget/Financial Implications

The community services delivered within this report are all funded through the 2026-27 operational budget.

Legislation/Statutory Implications

Not applicable

Corporate Plan and/or Operational Plan

Theme: 2. Our people and strong communities

Program Area: 2.6 Foster and promote safe, active and healthy communities

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Reputation, Community & Civic Leadership Adverse risk to the community due to ineffective, inaccurate and/or inappropriate communication and relationship/ stakeholder management	The delivery of community services to the region provides much needed support to various sectors of the community. The non-provision of these services could have a detrimental impact of the physical and mental well-being of some of the community.

Consultation

Community Support Officer

Department of Families, Seniors, Disability Services & Child Safety

CACH, Lifeline, CMA P-12 SS, Sacred Heart School, Inter-Agency, QPS, RESQ+, RADF, TRACC

10.2.2 Community Grant Expenditure Report

Council Meeting: 15 September 2026
 Department: Corporate and Community Services
 Author: Christina Doyle, Acting Community Services team Leader
 Attachments: Nil

Purpose

The purpose of this report is to provide Council with an update on Community Grant Expenditure for the period ending 31st August 2026.

Recommendation

That Council receive and note the Community Grants Expenditure Report.

Previous Council Resolutions

Not applicable.

Discussion

The expenditure YTD is shown in the following table.

Job Cost	Description	This Year	Committed	Total
1410-0002	Community Donations (Cash)	\$11,000	\$5,100	\$16,100
1410-0002-0001	Yowah Opal Mining Community	\$2,000		\$2,000
1410-0002-0006	Cunnamulla Polocrosse Club Inc		\$2,500	\$2,500
1410-0002-0060	Cunnamulla Show Society	\$6,000		\$6,000
1410-0002-0066	Fishing & Restocking Club Inc		\$2,000	\$2,000
1410-0002-0067	Cunnamulla Bowls Club	\$3,000		\$3,000
1410-0002-0080	ICPA		\$600	\$600
1410-0003	Donations - In Kind Contributions	\$22,243	\$120	\$22,363
1410-0003-9202	YOMSCI Opal Festival	\$6,912		\$6,912
1410-0003-9225	Cunnamulla Show Society `	\$15,331		\$15,331
1410-0003-9239	Charlotte Plains MNT		\$120	\$120
1410-0004	Donations - Fee Waiver	\$254	\$0	\$254
1410-0004-0003	Cunnamulla Bowls Club	\$254		\$254
	Grand Total:	\$33,497	\$5,220	\$38,717

The annual budget for this Community grants is \$100,000.

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

Operational Plan

Theme: 2. Our people and Strong Communities

Program Area: 2.6 Foster and promote safe, active and healthy communities

Risk Management

Not applicable

Consultation

Not applicable.

10.2.3 Rural Lands and Compliance Report

Council Meeting: 15 September 2026
Department: Community and Environmental Services
Author: Colin Ickeringill, Rural Lands Compliance Officer

Purpose

The purpose of this document is to provide Council with an update on the activities undertaken by the Rural Lands & Compliance Unit for the month of August 2026

Recommendation

That Council receive and note the Rural Lands Compliance Report.

Discussion

1. Activities

1.1. Wild Dog & Pest Control

- 6 adhoc baiting's have been undertaken for 8 landholders within the shire.
 - 1) The first undertaken on Monday 3rd August was conducted on property and saw 300 kilograms of bait meat administered with feral pig strength 1080.
 - 2) The second, conducted on Wednesday 5th August at the Wyandra airstrip saw 2 lots of 100kg bait meat for 2 landholders with pig strength 1080.
 - 3) The third conducted on property saw 250kg of bait meat administered with pig strength 1080 for a grazier located in the far SE of the shire.
 - 4) No. 4 was conducted on the 12th August at the Wyandra airstrip saw 1500 kilograms of bait meat administered with pig strength 1080 for 2 local landholders.
 - 5) No.5 conducted on the 17th August saw 300 kilograms of bait meat administered with pig strength 1080 for a landholder in the far SSE of the shire.
 - 6) No. 6 conducted on the 24th August once again on the Wyandra airstrip saw 200 kilograms of bait meat administered with pig strength 1080 for a local grazier.
 - 7) No.7 was cancelled due to wet weather it was to be conducted on the 28th August.
- 9 wild dog scalps have been claimed for the bounty in August by 2 professional trappers working in the shire. The trapper working around the Eulo area submitted 3 female and 2 male scalps. The trapper working to the southeast and east of Cunnamulla submitted 2 adult male and 2 adult female scalps.
- After conducting a baiting at Wyandra on the 24th August, council's RLCS spent the remainder of the day dispersing Tiger Pear cactus and Coral cactus biocontrol and spraying Parkinsonia on the Wyandra town common.
- Pattersons Curse, which is an invasive plant and poisonous to sheep, has been detected along the road shoulders on the Mitchell Highway in both north and south directions. This has been sprayed with herbicide for the past 2 years and indications are showing that due to early detection and spraying the infestations are starting to dissipate with only scattered plants being found this season.

1.2. Customer Requests.

- A cat trap request from a tourist establishment on the Warrego River after it was discovered that a feral cat may have been preying on chickens failed to catch a feral cat but managed to catch a fox. The fox was euthanised.
- Council has been receiving numerous requests for cat traps around the town. A number of cats have been trapped at various locations.

1.3. Stock Routes

- A travel permit was issued to a drover from NSW. The route he will be taking is along the Balonne Highway towards the Balonne Shire. His eventual destination is Bollon where the cattle will be put on trucks and moved elsewhere.
- Councils RLCS has been working on the draft Stock Route Management Plan 2026-2031
- A section of boundary fence adjoining the stock route north of Wyandra was inspected after information was passed on to Council's RLCS that a portion of it was damaged and allowing cattle to wander onto the SR unhindered. During the inspection it was confirmed that the fence was in a state of disrepair. The owner of the adjoining property was notified verbally regarding the state of the fence and the repairs required to make it stock proof again. It will be inspected upon the next visit to Wyandra.

1.4. Town Commons.

- A large amount of Prickly Pear bio control was collected from a site on the Cunnamulla town common for a local landholder.
- While repairing the broken water pipe at Wyandra on the 16th July, Tiger Pear cactus and Parkinsonia was discovered in the immediate area around the broken pipe. The site was revisited on the 24th of August while council's RLCS was in the area and saw the Parkinsonia trees sprayed with herbicide and the Tiger Pear cactus had biocontrol dispersed onto the plants.

1.5. Miscellaneous

- Have been assisting with some Local Laws work. Prescribed Activity Permits
- Councils RLCS has been working on the draft Biosecurity Plan 2026-2031
- Assisted with the launch of the vessel Paroo on Thursday 20th August to take local business owners out on the river.
- With the assistance of Council's Media, Marketing and Communications officer the Wild Dog Bounty Claim form was updated and saw the old form removed from Council's website and replaced with the updated version.
- Council's Environmental Field officer, Local Laws officer and Rural Lands officer met with representatives from the Waste Partnership Team from DETSI. The day involved a face-to-face catchup and some training modules regarding investigations training and updates to the reporting platform for the Illegal Dumping grant.

- Throughout August council received calls from Cunnamulla residents regarding deceased birds (Corellas) that they had discovered on their property. Despite the test results having come back negative for H5 bird flu and the residents having been told the outcome they were still hesitant to handle the carcasses. Council staff attended the addresses and removed the birds, double bagged them and disposed of them at the animal waste pit.
- Council's RLCS received a request from BQ officers regarding the welfare of some livestock that had been reported by a concerned local. The site was visited and a report sent back to BQ that the area in question had ample fodder and that livestock sighted during the visit were in good condition.

1.6. Processes and Policy- Nil

Budget/Financial Implications

All activities have been provided for in Council's Operational Budget

Legislation/Statutory Implications

Various

Corporate Plan and/or Operational Plan

Theme: 4 Environmental sustainability

Program Area: 4.2 Foster a shared vision for the environment through collaborations with all land managers
4.3 Best practice biosecurity and pest and land management
4.4 Protect and enhance waterways, water sources and manage town water services

Risk Management

Not Applicable

Consultation

Not applicable

Attachments - Nil

10.2.4 Local Laws and Illegal Dumping Report

Council Meeting: 15 September 2026

Department: Corporate and Community Services

Authors: Stuart Timmis LLO, Christina Spence EFO and Colin Ickeringill RLCS

Purpose

The purpose of this report is to provide Council with an update on the activities undertaken by the Compliance Department for the month of August 2026.

Recommendation

That Council receive and note the Local Laws and Illegal Dumping Report.

Discussion

1. Activities

	No. of requests received	Attacks / Dangerous	Wandering	Vaccinations	Euthanized	Surrendered	Rehomed	Barking / Noise	Impounded	Notices Issued	Comments
Cats	3				6						
Dogs	3	1			4	11	5				Female and 8 pups surrendered
Horses											
Fox	1				1						
Sheep											
Goats											
Kangaroos											
Ant Nests											
Birds	4										
Snakes											
Untidy Allotments	2									6	
Excess Water											
No. of animals impounded											
No. of rehomed animals							5				
No. of animals euthanized					11						
No. of notices issued										6	

1.1. Administration

- 2 Prescribed Activity permits were issued to applicants during August.

1.2. Animal Management

- No dogs were impounded during August. One dog impounded in July was surrendered by the owner for rehoming. Three (3) more puppies were surrendered for rehoming, taken by Lucky Paws on 8/8/2026.

The owners of 1 animal impounded in July paid the release and registration fees and was returned to the owner following the successful issue of an Excess Animal Permit.

- Lucky Paws collected 2 dogs and 3 pups on the 8th August for rehoming.
- The advertisement required by legislation for the Selective Inspection Program was published in the Toowoomba Chronicle on the 13th August 2026.
- Two (2) dogs were surrendered by their owners to be euthanised due to illness.
- Cat traps have been deployed at various locations around Cunnamulla after Council has received requests.

1.3 Community and Environmental Management

- Six (6) overgrown allotments have been identified, and the owners issued Compliance Notices; 1 was completed by the owner, and another engaged a contractor via a real estate agent. Reasonable Entry Notices for the other 4 due early September.
- Council officers have commenced early morning road inspections on all major arterial roads leading out of Cunnamulla and removing deceased animals from the road surface to reduce the hazard these pose to the travelling public. These patrols have been undertaken during the month of August and saw 25 kangaroos, 2 Wallabies, 3 emus, 2 goats and 3 pigs been removed.

1.4 Illegal Dumping/Environment

- After council officers received reports of incidents regarding dangerous littering outside a local establishment an inspection was undertaken of the area, and many cigarette butts were discovered in the garden and on the footpath. A litter advisory notice was issued and discussed with the proprietors, they have been ensuring the area is cigarette butt free, and the affected area continues to be monitored with regular visits.
- The cover your load sign located on the Old Charleville Rd has been deemed obsolete due to changes in legislation. A new sign has been ordered and will be erected when it arrives.
- Council staff spent several hours cleaning up at the east gate of the dump and also the paddocks to the south of the current dump.
- After a report from council staff, a quantity of illegally dumped rubbish was located and removed from bushland between the animal dump and Charleville Rd.
- EFO helped prepare the show bags for the show, including items related to Illegal dumping and weed/pest control.
- Council received a complaint from a local resident regarding the accumulation of objects at the old bridge site located on the east bank of the Warrego River. Objects were removed and included fishing lines, waste and broken bikes.

- Removed the sharps containers from the dump and took them to the hospital disposal bin, confirmed the hospital will have them collected by Daniels Waste Services.
- Council compliance staff met with the Waste Management Team from DETSI, the Balonne Shire's Illegal Dumping officer also attended. We discussed the programme and worked through different ideas and strategies for moving forward to prevent illegal dumping.
- A meeting was held to discuss running another Kerbside collection. The new date for the collection of larger items has been scheduled in for the 14/15th of October.
- Council's Environmental Field Officer unsuccessfully attempted to contact the owners of the land where a quantity of tyres has been dumped that do not meet the storage requirements to prevent environmental harm. Attempts to contact the owners will continue until a response is received.
- Followed up with DOI with regards to the camera quotes for landfill sites and will be moving forward as soon as possible.

Budget/Financial Implications

All activities have been provided for in council's Operational Budget

Legislative/Statutory Implications

Various

Corporate Plan and/or Operational Plan

Theme: 1. Excellence in Governance
Program Area: 1.3 Enable strategic implementation with high levels of accountability
1.5 Deliver excellence in customer service
1.6 Transparency in processes and strong governance

Risk Management

Not Applicable

Consultation

Not Applicable

10.2.5 Library Services Report

Council Meeting: 15 September 2026
 Department: Community Support & Engagement
 Author: Kayce Hooper, Library Services
 Attachments: Under 8s Day

Purpose

The purpose of this report is to provide Council with an update on the activities relating to Library Services within the Shire for the month of August 2026.

Recommendation

That Council receive and note the Library Services Report.

Discussion

1. Cunnamulla Library

iPad lessons have been temporarily placed on hold due to recent staff changes.

Library staff attended the Under 8s Day event at Cunnamulla State School on Wednesday, 2 September. The event was a great success, with activities including splash painting, singing, and music-making. As a result, the participating children from Cunnamulla, Wyandra, and Eulo collaborated to create a statement artwork that will be proudly displayed in the library.

The First 5 Forever program continues to run each Friday and continues to attract strong attendance from local families.

Cunnamulla Library Statistics

Statistic	July	August	Variance
Open Days	23	24	+1
Items Loaned	169	197	+28
Average Loans per Day	7	8	+1
Visitor Numbers	613	639	+26
Average Visitors per Day	27	27	0
Adult Membership	479	484	+5
Junior Membership	188	189	+1
New Members	1	2	+1
Requests Made	39	4	-35

Commentary

- Visitor numbers increased by 4.2%, from 613 to 639.
- Loans increased by 16.6%, indicating higher borrowing activity.
- Membership continued to grow, with six additional members joining across adult and junior categories.
- Resource requests reduced significantly, suggesting that more materials may have been readily available through existing collections.

Library Renovations and Closure.

The library will be closed from **17 September to 28 September** to allow for the installation of new flooring. We look forward to reopening with clean, durable, and refreshed floors that will enhance the library environment for the community.

2. Yowah Library

Yowah Library continues to operate successfully, remaining open and providing regular library services and access to resources for the local community.

To ensure uninterrupted service, Cunnamulla Library staff have been travelling to Yowah to open and operate the library when local staff are unavailable. This arrangement has allowed the library to maintain consistent service delivery for residents and visitors.

Yowah Library Statistics

Statistic	July	August	Variance
Open Days	5	4	-1
Items Loaned	27	10	-17
Average Loans per Day	5	3	-2
Visitor Numbers	11	20	+9
Average Visitors per Day	2	5	+3
Adult Membership	96	96	0
Junior Membership	3	4	+1
New Members	2	2	0
Requests Made	3	3	0

Commentary

- Visitor numbers increased by 81.8%, despite fewer opening days.
- Average daily visitation more than doubled from 2 to 5 visitors per day.
- Membership remained stable, with a slight increase in junior membership.
- Loan activity declined during the month, although community use of the facility increased.

Budget/Financial Implications

Library services are funded through the adopted 2025-26 operational budget.

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

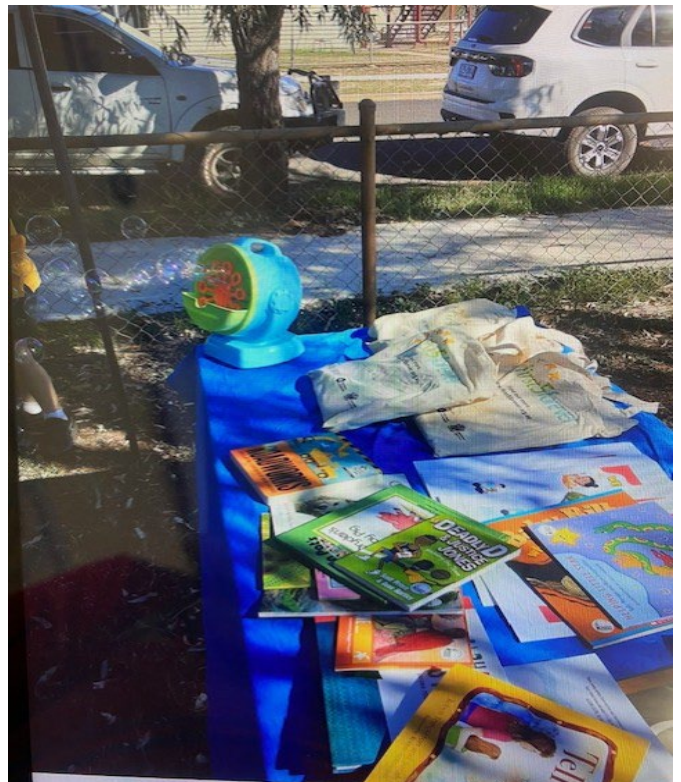
Activities undertaken by the Library Services Team align with Corporate Plan Priority Area:

2.4 Vibrant libraries and inclusive flexible learning and skilling.

Consultation

Library Services.

Photographs from the U8 Day



10.2.6 Request for Views Conversion of Tenure Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7

Council Meeting: 15 September 2026
Department: Community & Environmental Services
Author: Colin Ickeringill, Rural Lands Compliance Supervisor
Attachments: 1. Department of Resources Request for Views email
2. Department of Resources due date extension email
3. Current title Search
4. Smartmap
5. Current road alignment maps (1, 2 & 3)

Purpose

The purpose of this report is for Council to consider a response to correspondence received from the Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development. The Department is assessing an application regarding the conversion to freehold the Rolling Term Lease PH 15/4357 comprising Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7 for the purpose of grazing or agriculture and are seeking Councils views and /or requirements relating to the freeholding of the parcels of land.

Recommendation

That Council:

- 1. Receive and note the report by the Rural Lands Compliance Supervisor.*
- 2. Resolve that Council respond to the Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development advising that Council has no objections regarding the conversion to freehold of Rolling Term Lease PH 15/4357 comprising Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7.*
- 3. Authorise the CEO to inform the Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development in writing before the 21 August 2026 that Council has no objections regarding the conversion of the Rolling Term Lease PH 15/4357 comprising Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7 to freehold but requests that a condition of the conversion be that the off alignment sections of the Eulo Toompine Road within Lot 2/WN7, 1/WELL5394 and Lot 1/WELL5395 is surveyed and a road opening/closing action occur and the off alignment section of the Eulo Toompine road be recorded on its current alignment.*

Previous Council Resolutions

Not applicable

Discussion

The DNRMMRRD the Department have received an application to freehold *Rolling Term Lease PH 15/4357 comprising Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7*. The Department has requested Council's views and/or requirements to enable full consideration to be given to this matter and to have these views and /or requests submitted by the 25th September 2026. At the time of assessment by Council's RLCS road alignment issues were identified. The Eulo Toompine Road, which is identified as a Tier 1 road on Council's Road Register, was found to be off alignment on the current mapping which will need to be addressed before the freehold conversion occurs (see attached Smartmap and road alignment maps).

Council wishes to maintain the road to a width of 25 metres on its current alignment which is indicated on the attached map as not being within the current road reserve until such time as the road can be resurveyed and the re-alignment recorded on survey plans.

As part of the conversion process the applicant will be required to engage the services of a cadastral surveyor to produce a new survey plan of the property before the issue of a new tenure. During this process the current alignment of the road can be re-surveyed by the applicant and the road's current alignment shown on the new survey plan.

If this road alignment issue is not resolved before the tenure conversion is finalised council will have to notify the registered owner and other parties with an interest in the property (e.g. mortgagees) that an action will be required to amend the real property description by way of subsequent survey plans showing the existing constructed road and closing the current dedicated/gazetted road. Written agreement must be sought from the owner for surrender of the area containing the constructed road and inclusion of current dedicated road corridor into the freehold lot. If written agreement is not forthcoming Council has two options available which are negotiating compensation in return for written agreement or the resumption of the land required for the new road corridor, with compensation payable in accordance with the Acquisition of Land Act 1967.

Budget/Financial Implications

Council to consider precedent owing to the number of possible rural roads off alignment and cost of survey to correct each inconsistency. This could entail a major financial burden on Council.

Legislation/Statutory Implications

Land Act 1994, Division 3, Section 165 Conversion of tenure

Local Government Act, Part 3, Division 1, Section 59 Roads

Survey Mapping and Infrastructure Act 2003

Operational Policy: Land allocation and specific requirements SLM/2018/4386

Guideline: Plan requirements for state land dealings SLM/2014/1069

Guideline: Roads under the Land Act 1994 SLM/2013/2025 Guideline

Roads off alignment and undedicated roads – A guide for local government SLM/2020/5337

Corporate Plan and/or Operational Plan

Theme: 1. Excellence in Governance

Program Area: 1.5. Transparency in processes and strong governance.

Risk Management

The following risks are relevant to the matters considered within this report:

Risk	Explanation
Roads off alignment	May bring uncertainty to local governments as confusion may occur over the respective legal responsibilities of local governments and property owners/lessees. Considerable costs and complex process may accompany rectification.
Social risk	Delay in freeholding of rural property with further implication for properties wishing to convert to freehold could have negative social impact.
Legal responsibility	Local governments might be approached by property owners with concerns regarding legal liability for off-alignment roads that encroach upon their property. A particular concern is the scenario of potential traffic accidents. Will liability attach to the property owner or local government if defects are identified in the road structure?

Consultation

Internally Council has consulted the Director of Infrastructure Services and officers from the DNRMMRRD Land and Surveying Services.

Colin Ickeringill

From: Katheryn Guttie
Sent: Monday, July 27, 2026 11:08 AM
To: Colin Ickeringill
Subject: FW: Request for Views - Application for Conversion of a Rolling Term Lease
Attachments: SmartMap.pdf

Hi Col,

Is this one for you?



Katheryn Guttie
Finance Officer
P [4655 8417](tel:46558417)

Paroo Shire Council
49 Stockyard Street
Cunnamulla QLD 4490
www.paroo.qld.gov.au



E finance.officer@paroo.qld.gov.au

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From: Council <Council@Paroo.qld.gov.au>
Sent: Monday, 27 July 2026 11:02 AM
To: Katheryn Guttie <finance.officer@paroo.qld.gov.au>
Subject: Fw: Request for Views - Application for Conversion of a Rolling Term Lease



Sophie Beadnell
Paroo Shire Council
Administration Officer

Paroo Shire Council
49 Stockyard Street
Cunnamulla QLD 4490
www.paroo.qld.gov.au



E Council@Paroo.qld.gov.au

From: Cheriee Anderson <Cheriee.Anderson@nrmmrrd.qld.gov.au>
Sent: Friday, 24 July 2026 4:54 PM
To: Council <Council@Paroo.qld.gov.au>
Subject: Request for Views - Application for Conversion of a Rolling Term Lease

OFFICIAL

Case Ref – 2025/001765 – Application for Conversion of Rolling Term Lease PH 15/4357 over Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7 to Freehold

The Department has received the above application.

The enclosed SmartMap shows the subject land parcels and the surrounding locality.

The application for conversion will be assessed in terms of Section 167 (1) of the *Land Act 1994*, after considering the views of all interested parties and an inspection of the land.

Objections to the conversion application, and any views or requirements that may affect the future use of the land should be received by close of business on **21 August 2026**. If you offer an objection to the proposal, a full explanation stating the reason for such an objection should be forwarded to this Office.

If you wish to provide a response but are unable to do so before the due date, please contact the author before the due date to arrange a more suitable timeframe. If a response is not received by the due date and no alternative arrangements have been made, it will be assumed you have no objections or requirements in relation to this matter.

If you wish to discuss this matter, please contact Cheriee Anderson on (07) 4447 9210.

All future correspondence relative to this matter is to be referred to the contact Officer by email to LST2enq@nrmmrrd.qld.gov.au.

Please quote reference number 2025/001765 in any future correspondence.

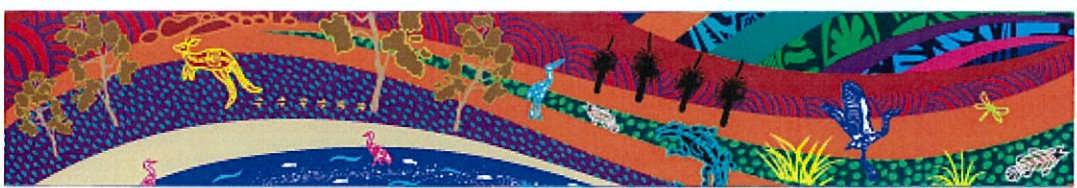
Kind Regards

Cheriee Anderson (She/Her)
Senior Land Officer

Land Administration and Tenure Solutions | Land Administration, Advice and Assessment
Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development
P: (07) 4447 9210
A: Level 9, 445 Flinders Street, Townsville Qld 4810 | PO Box 5318 Townsville Qld 4810
E: cheriee.anderson@nrmmrrd.qld.gov.au
W: www.nrmmrrd.qld.gov.au



We acknowledge Aboriginal peoples and Torres Strait Islander peoples as the Traditional Owners and custodians of the land, sea and community. We pay our respects to Elders past, present and emerging, and acknowledge those of the stolen generation who are still finding their way home.



Colin Ickeringill

From: Cheriee Anderson <Cheriee.Anderson@nrmmrrd.qld.gov.au>
Sent: Thursday, August 20, 2026 12:14 PM
To: Colin Ickeringill
Subject: RE: Case Ref – 2025/001765 – Application for Conversion of Rolling Term Lease PH 15/4357 over Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7 to Freehold

OFFICIAL

Hi Colin

Yes, I will grant an extension of time to 25/09/2026 to respond to our departmental views request for the above mentioned application.

Thank you and Regards

Cheriee Anderson (She/Her)
Senior Land Officer

Land Administration and Tenure Solutions | Land Administration, Advice and Assessment
Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development
P: (07) 4447 9210
A: Level 9, 445 Flinders Street, Townsville Qld 4810 | PO Box 5318 Townsville Qld 4810
E: cheriee.anderson@nrmmrrd.qld.gov.au
W: www.nrmmrrd.qld.gov.au

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We acknowledge Aboriginal peoples and Torres Strait Islander peoples as the Traditional Owners and custodians of the land, sea and community. We pay our respects to Elders past, present and emerging, and acknowledge those of the stolen generation who are still finding their way home.



Artwork: Luke Mallie, Aboriginal and Torres Strait Islander from Moa Island in the Torres Straits with ties to the Kuku Yalanji Nation.

From: Colin Ickeringill <rlco@paroo.qld.gov.au>
Sent: Thursday, 20 August 2026 11:36 AM
To: Cheriee Anderson
Subject: RE: Case Ref – 2025/001765 – Application for Conversion of Rolling Term Lease PH 15/4357 over Lot/s 1 on WELL5394, 1 on WELL5395, 3 on WELL5397 & 2 on WN7 to Freehold

INTERNAL CURRENT STATE TENURE SEARCH
QUEENSLAND TITLES REGISTRY PTY LTD

Search Date: 28/07/2026 07:40

Title Reference: 17666199
Date Created: 21/10/1995

DESCRIPTION OF LAND

Tenure Reference: PH 15/4357

Lease Type: ROLLING TERM LEASE

LOT 1 CROWN PLAN WELL5394
Local Government: PAROO
LOT 1 CROWN PLAN WELL5395
Local Government: PAROO
LOT 3 CROWN PLAN WELL5397
Local Government: PAROO
LOT 2 CROWN PLAN WN7
Local Government: PAROO

Area: 27330.081000 Ha. (SURVEYED)

No Land Description

No Forestry Entitlement Area

Purpose for which granted:
NO PURPOSE DEFINED

TERM OF LEASE

Term and day of beginning of lease

Term: 30 years commencing on 01/04/1968

Expiring on 31/03/1998

Extended to 31/03/2048

REGISTERED LESSEE

Interest

RANDALL KENNETH NEWSHAM	TENANTS IN COMMON	1/2
BUNDOONA NOMINEES PTY LTD A.C.N. 009 926 925	TENANTS IN COMMON	1/2

AS TENANTS IN COMMON

CONDITIONS

A126 SPECIFIED CONDITIONS FOR: Term Lease
PURPOSE: Rolling term lease - Pastoral

STATUTORY CONDITIONS:

Statutory conditions are the general mandatory conditions of a lease and binds the lessee in accordance with Part 2 Division 1 of the Land Act.

1. Permitted Use: The lessee must use the land only for the purpose for which the tenure was issued under the Land Act 1994.

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INTERNAL CURRENT STATE TENURE SEARCH
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Title Reference: 17666199

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CONDITIONS

2. Duty of Care: The lessee has the responsibility for a duty of care, for the land under the Land Act 1994.
3. Rent/Instalment: The lessee must pay the annual rent/instalment in accordance with the Land Act 1994 and the Land Regulation 2009.
For further information on how annual rent is determined, refer to the department's website at www.dnrm.qld.gov.au.
4. Noxious plants: The lessee must keep noxious plants on the land under control. If the lessee does not comply with this condition, the Minister may bring the noxious plants under control, the cost of which will be recovered from the lessee.
5. Information to Minister: The lessee must give the Minister administering the Land Act 1994, information the Minister asks for about the tenure.
6. Monies for Improvements: No money for improvements is payable by the State on the forfeiture, surrender or expiry of this lease but money may be payable if the State receives payment from an incoming lessee or buyer for the improvements on the land. However, the previous lessee may apply to the Minister to remove the improvements that belong to the lessee, within a period of 3 months from the date of the forfeiture, surrender, or expiry of this lease. The lessee may only undertake the removal of the improvements in the presence of an authorised representative of the department, if required by the Minister. The lessee may only remove those improvements if all monies due from the lessee to the department under this lease have been paid.

REGULATORY-CONDITIONS:-----

A regulatory condition relates to a lease , in accordance with the Land Regulation.

1. Indemnity: The lessee indemnifies and agrees to keep indemnified the Minister, and the State of Queensland and its Representatives, (the "Indemnified parties") against all liability, costs, loss and expenses including claims in negligence (including any claims, proceedings or demands bought by any third party, and any legal fees, costs and disbursements on a solicitor and client basis) ("Claim") arising from or incurred in connection with:

- a. the granting of this lease to the lessee;
- b. the lessee 's use and occupation of the land; or
- c. personal injury (including sickness and death) or property damage or loss in connection with the performance (or attempted purported performance or non-performance) of the lease or a breach of the lease by the lessee .

The lessee hereby releases and discharges to the full extent permitted by law, the Indemnified parties from all actions, claims, proceedings or demands and in respect of any loss, death, injury, illness or damage (whether personal or property and whether special, direct, indirect or consequential financial loss) arising out of the use and occupation of the lease. To the full extent permitted by law, the Minister, the State of Queensland and their Representatives will not be liable to the lessee for any special, indirect or consequential damages,

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INTERNAL CURRENT STATE TENURE SEARCH
QUEENSLAND TITLES REGISTRY PTY LTD

Search Date: 28/07/2026 07:40

Title Reference: 17666199

Date Created: 21/10/1995

CONDITIONS

including consequential financial loss arising out of the use and occupation of the lease.

2. Public Liability: The lessee must effect a public liability insurance policy with an insurer authorised under the Insurance Act 1973 (Commonwealth) or, if not so authorised then only with the Minister's approval, which can be given or withheld in the Minister's sole discretion, naming the lessee as the insured covering legal liability for any loss of, or damage to any property and for the injury (including death) to any person arising out of anything done or omitted on or about the land or any improvements thereon and against all claims, demands, proceedings, costs, charges, and expenses whatsoever (including claims in negligence) Such policy must:

- a. be for an amount of not less than \$20,000,000.00 and have

no per event sublimit or such higher amounts as the Minister may reasonably require.

- b. be effected on a "claims occurring" basis; and
- c. be maintained at all times during the currency of the lease, and upon receipt of any notice of cancellation, the lessee must immediately effect another public insurance policy in accordance with the terms of the lease .

The lessee must, as soon as practicable, inform the Minister, in writing, of the occurrence of any event that the lessee considers is likely to give rise to a claim under the policy of insurance effected and must ensure that the Minister is kept fully informed of subsequent actions and developments concerning the claim.

The lessee must renew such policy, at the lessee's expense, each year during the currency of this lease.

The condition will be satisfied if the lessee is the State of Queensland or a statutory authority eligible for cover under the Queensland Government Insurance Fund and is insured and continues to be insured by the Queensland Government Insurance Fund.

This condition will be satisfied if the lessee is the Commonwealth of Australia or a statutory authority eligible for cover under the Comcover Insurance Fund and is insured and continues to be insured by Comcover.

- 3. Access: The provision of access, further access or services to the land will not be the responsibility of the State.
- 4. Survey Costs: If the land needs to be surveyed or re-surveyed the lessee must do this at their own cost under the Survey and Mapping Infrastructure Act 2003. This survey plan must be lodged in the land registry within the specified time.
- 5. Extension: The lease is subject to the extensions of rolling term leases provision of the Land Act 1994 and the Minister must grant an extension of the term of a rolling term lease if the lessee makes an application in the approved form. The extension will be for the original term of the lease and may be given subject to condition changes.
- 6. Jurisdiction: The lessee is subject to the Land Act 1994 and all other relevant Queensland and Commonwealth legislation.
- 7. Compliance with Laws - the lessee must comply with all lawful requirements of the -
 - a. Local Government; and

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INTERNAL CURRENT STATE TENURE SEARCH

QUEENSLAND TITLES REGISTRY PTY LTD

Search Date: 28/07/2026 07:40

Title Reference: 17666199

Date Created: 21/10/1995

CONDITIONS

- b. any department within the Queensland or Commonwealth governments (including the department administering the Land Act 1994), local authority or statutory instrumentality having jurisdiction over the land, or the development, use and occupation of the land, in regard to its use, occupation and development of the land.

SPECIAL-CONDITIONS:-----

These conditions relate to this lease.

Improvements or development on or to the land

1. The lessee must during the whole term of the lease, to the satisfaction of the relevant authorities, maintain all improvements and boundary fencing on the land in a good and substantial state of repair.

Quarry material

1. The lessee must allow any person authorised under the Forestry Act 1959 access to the leased land for the purpose of cutting and removing timber or removing other forest products, or quarry material, or other material from the leased land.
Except as hereinafter provided the lessee must not interfere with any forest products or remove any quarry material (including any stone, gravel, sand, earth, soil, rock, guano or clay which is not a mineral within the meaning of the Mineral Resources Act 1989) or other material upon the leased land without the permission of the Minister administering the Land Act 1994 except under the authority of and in compliance in every respect with the requirements or a permit, licence, agreement or contract granted or made under the Forestry Act 1959.

ENCUMBRANCES AND INTERESTS

1. Rights and interests reserved to the Crown by
Lease No. 17666199
2. EASEMENT No 602805784 (A1854) 17/10/1984
EASEMENT IN PURSUANCE OF AN AGREEMENT DATED THE 28TH DAY OF
AUGUST, 1984 BETWEEN THE LESSEE OF THE WITHIN-DESCRIBED
HOLDING AND
SANTOS RESOURCES PTY LTD
FOR PURPOSES AS DEFINED IN SUCH AGREEMENT
Lodged at 00:00 on 17/10/1984 Recorded at 00:00 on 17/10/1984
3. MORTGAGE No 602805785 (M208848) 12/03/1985
NATIONAL AUSTRALIA BANK LIMITED
Lodged at 00:00 on 12/03/1985 Recorded at 00:00 on 12/03/1985
4. AMENDMENT OF LEASE CONDITIONS No 716104112 29/10/2014 at 05:00
THE CONDITIONS OF THE WITHIN TENURE ARE HEREBY AMENDED.
Lodged at 05:00 on 29/10/2014 Recorded at 05:00 on 29/10/2014

INTERNAL CURRENT STATE TENURE SEARCH
QUEENSLAND TITLES REGISTRY PTY LTD

Search Date: 28/07/2026 07:40

Title Reference: 17666199

Date Created: 21/10/1995

ADMINISTRATIVE ADVICES

Dealing	Type	Lodgement Date	Status	Location
718036742	NT DETERM	22/05/2017 14:48	CUR	EC-GEN -00
	NATIVE TITLE ACT 1993 (CTH)			
719767646	EXEMPT CONS	02/12/2019 08:28	CUR	BE-ATS -99
	SEC 322AA LAND ACT 1994			

UNREGISTERED DEALINGS - NIL

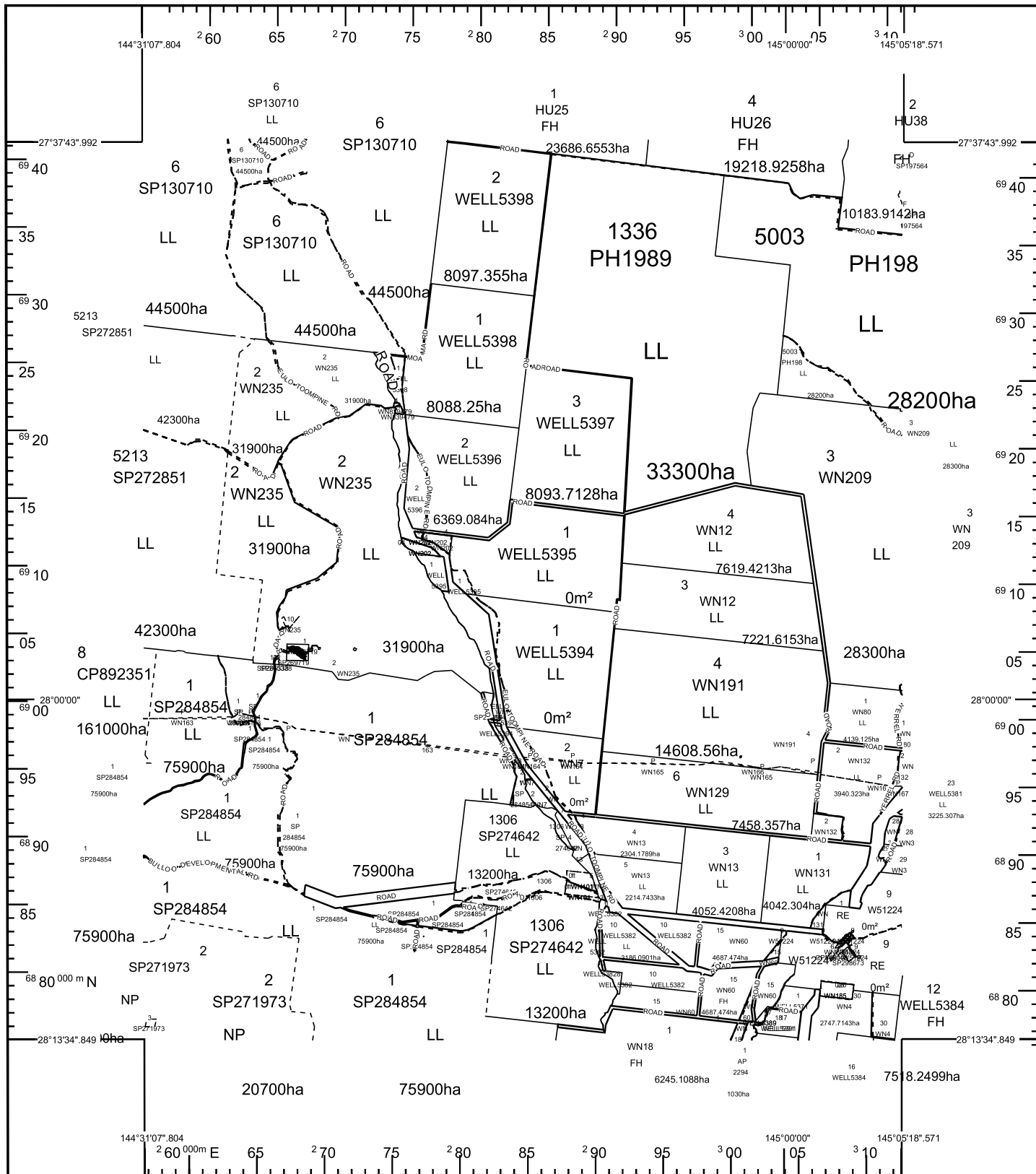
Caution - Charges do not necessarily appear in order of priority

** End of Current State Tenure Search **

Information provided under section 34 Land Title Act (1994) or
section 281 Land Act (1994)

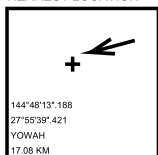
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STANDARD MAP NUMBER
7842-23422

MAP WINDOW POSITION &
NEAREST LOCATION



SUBJECT PARCEL DESCRIPTION

DCDB	
Lot/Plan	No Lot/Plan Selected.
Area/Volume	No Lot/Plan Selected.
Tenure	No Lot/Plan Selected.
Local Government	No Lot/Plan Selected.
Locality	No Lot/Plan Selected.
Segment/Parcel	No Lot/Plan Selected.

CLIENT SERVICE STANDARDS

PRINTED 30/06/2025

DCDB 27/06/2025 (Lots with an area less than 8.000ha are not shown)

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SmartMap

An External Product of
SmartMap Information Services

Based upon an extraction from the
Digital Cadastral Data Base

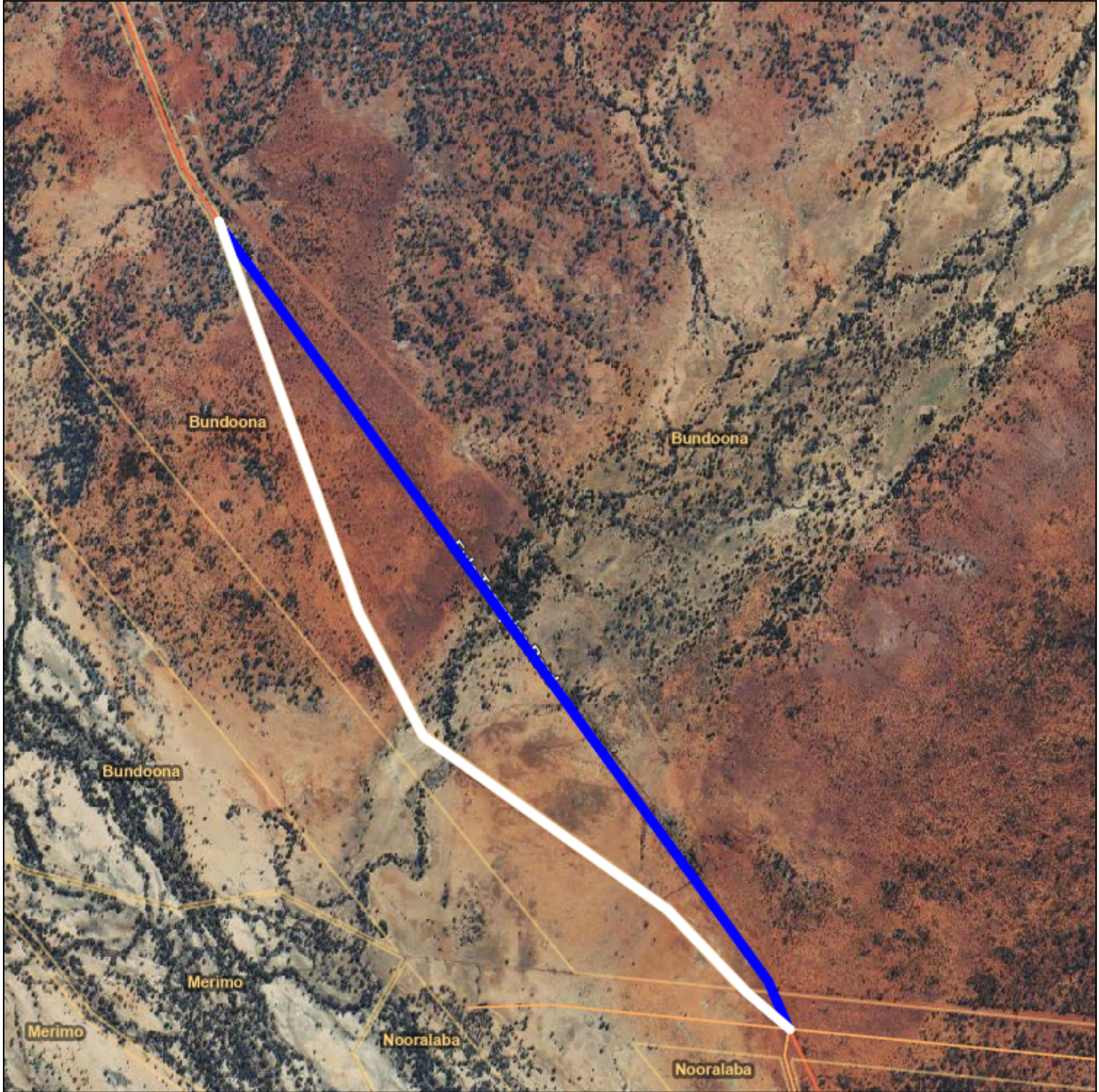


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(Department of Resources) 2025.

Eulo Toompine Road current alignment 1

28°2'45"S 144°48'57"E

28°2'45"S 144°51'11"E

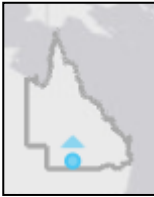


28°4'43"S 144°48'57"E

28°4'43"S 144°51'11"E

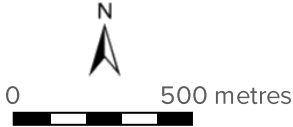
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Scale: 1:20868

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**Queensland
Government**

Department of Natural Resources and Mines,
Manufacturing, and Regional and Rural Development

Eulo Toompine Road current alignment 1

Legend

Attribution

Property



Places: My Places(1)

- My Place 1
- My Place 2
- My Place 3
- My Place 4
- My Place 5
- My Place 6
- My Place 7

Places: Roads and tracks

- Road
- Eulo Toompine Road

Railway stations



Railways



Green bridges



Bridges



Tunnels



Roads and tracks

- Motorway
- Highway
- Secondary
- Connector
- Local
- Restricted Access Road
- Mall
- Busway
- Bikeway
- Restricted Access Bikeway
- Walkway
- Restricted Access Walkway
- Non-vehicular Track
- Track
- Restricted Access Track
- Ferry
- Proposed Thoroughfare

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Eulo Toompine Rd current alignment

27°56'53"S 144°47'0"E

27°56'53"S 144°47'15"E



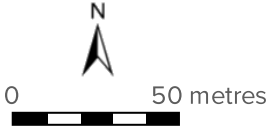
27°57'5"S 144°47'0"E

27°57'5"S 144°47'15"E



A product of

Legend located on next page



Scale: 1:2246

Printed at: A4

Print date: 28/7/2026

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Projection: Web Mercator EPSG 102100 (3857)

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**Queensland
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Department of Natural Resources and Mines,
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Eulo Toompine Rd current alignment

Legend

Attribution

Property



Places: My Places(1)

 My Place 1

Roads and tracks

-  Motorway
-  Highway
-  Secondary
-  Connector
-  Local
-  Restricted Access Road
-  Mall
-  Busway
-  Bikeway
-  Restricted Access Bikeway
-  Walkway
-  Restricted Access Walkway
-  Non-vehicular Track
-  Track
-  Restricted Access Track
-  Ferry
-  Proposed Thoroughfare

Green bridges



Bridges



Tunnels



Railway stations



Railways



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Eulo Toompine Road current alignment

27°54'5"S 144°44'22"E

27°54'5"S 144°46'37"E

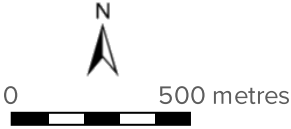


27°56'4"S 144°44'22"E

27°56'4"S 144°46'37"E

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**Queensland
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Department of Natural Resources and Mines,
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Eulo Toompine Road current alignment

Property



Places: My Places(1)

- My Place 1
- My Place 2
- My Place 3
- My Place 4
- My Place 5
- My Place 6
- My Place 7

Places: Roads and tracks

- Road
- Eulo Toompine Road

Roads and tracks

- Motorway
- Highway
- Secondary
- Connector
- Local
- Restricted Access Road
- Mall
- Busway
- Bikeway
- Restricted Access
- Bikeway
- Walkway
- Restricted Access
- Walkway
- Non-vehicular Track
- Track
- Restricted Access Track
- Ferry
- Proposed Thoroughfare

Green bridges



Bridges



Tunnels



Railway stations



Railways



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10.3.1 Infrastructure Services Operations Status Report

Council Meeting:	15 September 2026
Department:	Infrastructure Services
Authors:	Deputy Director of Infrastructure and Staff
Attachments:	a. Asbestos Pit b. Additional Works in Cunnamulla Dump

Purpose

The purpose of this report is to provide an update on the work undertaken in the Infrastructure Services Department for the month of August 2026.

Recommendation

That Council receive and note the Infrastructure Services Operations Status Report.

Discussion**1. Overview**

Infrastructure Services continued to progress a broad program of road maintenance, flood-damage restoration, town maintenance, parks and gardens, water and sewerage, fleet maintenance, waste management and landfill and capital works during August 2026.

Key activities included continued delivery of the Hungerford Road DRFA works, with TMR recognising the construction team for the quality and progress of the works; progression of REPA works on Jobs Gate Road; implementation of DWQMP recommendations; and progression of the Cunnamulla Sewer Rising Main, John Kerr Park amenities and airport fuel upgrade works.

Approximately \$10 million of additional REPA works associated with the new flood event has been submitted to QRA for assessment.

Infrastructure Services will continue to prioritise committed flood-damage works and key capital and maintenance programs during September 2026.

2. Works Coordinator

- Emina Road inspected; grid clean-outs scheduled for late September.
- Yowah Airstrip grading and Yowah-Toompine Road shoulder grading completed.
- Maintenance grading on Yerrel Road has been completed.
- Shoulder grading completed on the first 5 km of Pitherty Road and Eulo town streets.
- Heavy formation grading and gravel importation are continuing on Hungerford Road.
- Gravel carting from 9 Mile Hill on Thargomindah Road has been completed.
- The RMPC crew completed degrassing on Humeburn Road in preparation for the upcoming reseal works.
- The condition survey of street signs is progressing in Cunnamulla.
- A fee proposal for additional DRFA works on Bollon-Charleville Road is progressing.

2.1 Town Maintenance Crew

Shire Roads

- Signage works undertaken on Bundaleer-South Plains Road.
- Grid clean-outs and signage works undertaken on Linden-Nebine Road.
- Signage works undertaken on Emina Road.
- Flood-damage signage installed on Yerrel Road.
- Signage works undertaken on Mt Alfred Road, Coongoola Road, Charlottevale Road and Penaroo Road.



Town Maintenance

- Kerb repairs undertaken.
- CBD footpath paving maintenance and graffiti removal undertaken.
- Pothole patching undertaken on town streets.
- Kerbside gutter numbering progressed.
- New garbage bins installed near BP and the church.

2.2 RMPC Crew

- A 10 m grid was replaced on Hungerford Road. All grids included in the TMR contract for Hungerford Road have now been completed.
- A grid was removed on Bollon Road.
- TMR DRFA works on Thargomindah Road are approximately 75% complete.
- Construction of REPA works on Jobs Gate Road is progressing.

Other works

- Maintenance undertaken at the Cunnamulla and Eulo waste facilities.
- Grid removed at Eulo Airport.
- Earthworks for the John Kerr Park toilet block pad, plumbing and pathways progressed.
- Showgrounds setup undertaken.
- Sewer backfilling undertaken in Murray Street.
- Responded to an overnight fire at the Wyandra waste facility.

2.3. Construction Crew

Monthly TMR site meetings were held for the Hungerford Road DRFA works. TMR recognised the construction team for the quality and progress of the works.

3. Water and Sewerage

3.1 Water and Sewerage

Cunnamulla

- Water main repairs: 2
- Water service repairs: 4
- Private works - sewerage: 4
- Private works - water: 2
- QBuild requests
 - Water main repairs: 2
 - Sewerage service repairs: 3
- Council assets
 - Water main repairs: 4
 - Sewerage service repairs: 1
- Requests for maintenance: 0
- Hot Springs - cold water supply pump issues.
- Cunnamulla Pool - nil.

Wyandra

- Water main repairs: 0
- Water service repairs: 2

Yowah

- Water main repairs: 1
- Water service repairs: 3

Eulo

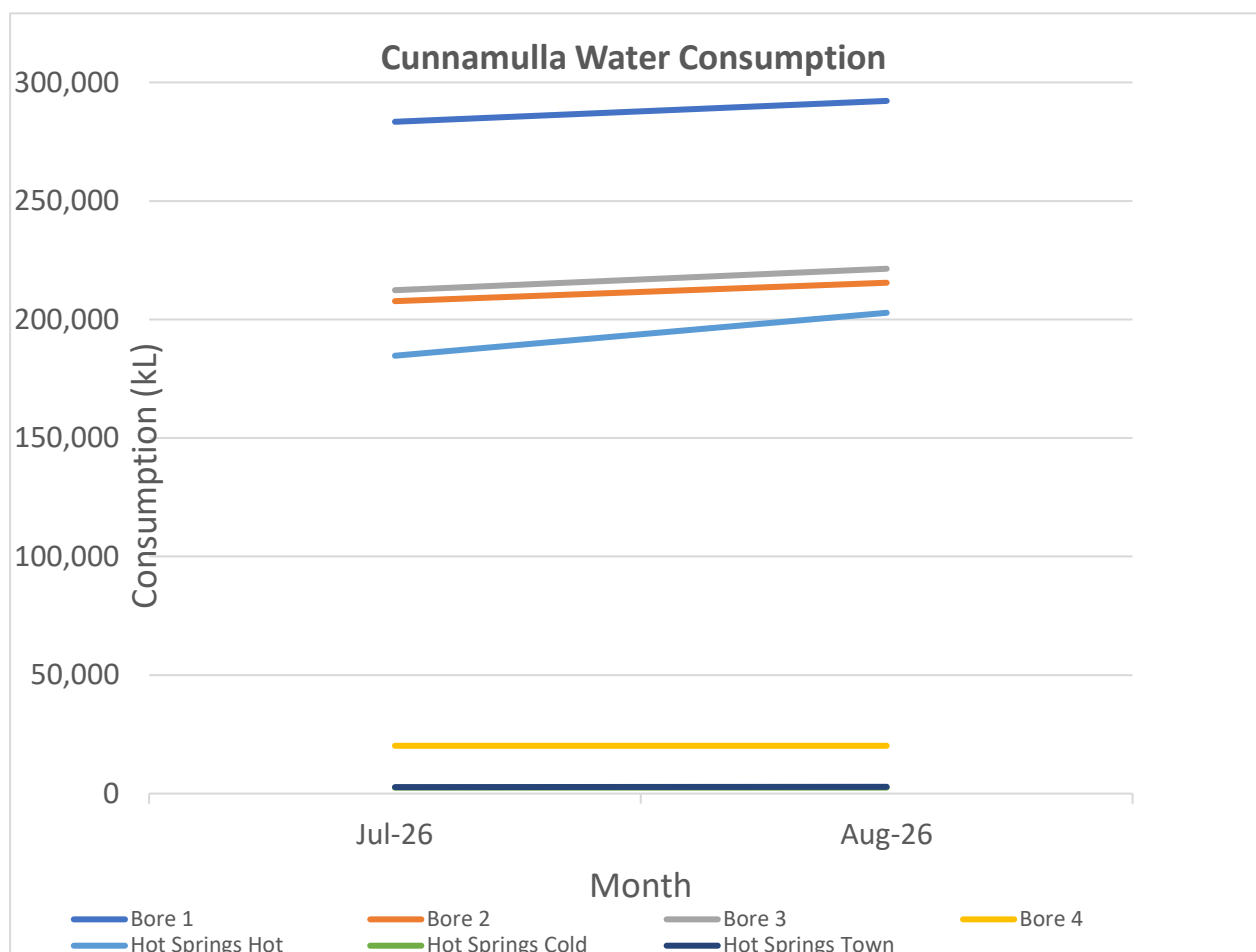
- Water service repairs: 1

Bores - Water Flow Usage

Bore	Prior Month Usage (kL)	Prior Cumulative Usage (kL)	Current Month Usage (kL)	Updated Cumulative Usage (kL)
1	6,914	283,400	8,805	292,205
2	6,274	207,728	7,771	215,499
3	7,070	21,355	9,051	221,406
4	0	20,164	0	20,164

Hot Springs Water Usage

	Prior Month Usage (kL)	Prior Cumulative Usage (kL)	Current Month Usage (kL)	Updated Cumulative Usage (kL)
Hot Water	20,419	184,712	18,106	202,818
Cold Water	107	2,491	28	2,519
Town Supply	116	2,732	121	2,853



3.2 Parks & Gardens

- The Parks and Gardens team completed its routine monthly maintenance program, including mowing and watering of town street gardens, small parks, the Hot Springs precinct (including weed control), Cunnamulla Railway precinct, River Walk, cemetery, bushland areas and the eastern town entrance.
- Event assistance for the Cunnamulla Show, including private works, weed trimming, mowing, slashing and portable panel delivery.
- Event assistance for the Cunnamulla Races, including track preparation, facility cleaning and mowing.
- Manual rubbish collection was undertaken for four days due to the breakdown of the rubbish truck.
- General maintenance, including mowing and whipper snipping, was undertaken with continued progress on the old cemetery clean-up.
- Routine cleaning of the Cunnamulla War Memorial fountain undertaken.
- Cunnamulla Airport - mowing and weed trimming of the airstrip and grounds undertaken.
- Additional hours were undertaken at John Kerr Park to ensure the grounds were prepared for the upcoming Sports Carnival.



3.3 Waste Management and Landfill

- A new perimeter fence has been installed at the Eulo Waste Facility. A new entrance grid will be installed shortly. The Eulo landfill is looking very good and is being well maintained.
- Construction of a new asbestos disposal pit at the Cunnamulla Waste Facility is progressing.
- Backfilling of the existing asbestos disposal pit has been completed.
- Removal of scrap metal from the Cunnamulla Waste Facility and Council's depot is underway at no cost to Council.
- Further works have been identified to improve the overall condition of the Cunnamulla Waste Facility, reduce the volume of waste requiring disposal in the super pit, and prepare the site for the proposed Cunnamulla Waste Facility Upgrade Project.
- Options for the disposal of used tyres currently stored at the Council Depot are being investigated.







4. Technical Staff

- Approximately \$10 million of REPA works has been submitted to QRA for assessment under the new flood event.
- RMPC Schedule 2 Expenditure Profile for YTD 2026/27

Month	Cumulative Forecast (\$)	Claim for Month (\$)	Cumulative Actual Claim (\$)
Jul-26	80,447.76	80,447.76	80,447.76
Aug-26	93,920.70	13,472.94	93,920.70
Sep-26	213,920.70		
Oct-26	443,920.70		
Nov-26	778,920.70		
Dec-26	928,920.70		
Jan-27	1,028,920.70		
Feb-27	1,228,920.70		
Mar-27	1,428,920.70		
Apr-27	1,618,920.70		
May-27	1,718,920.70		
Jun-27	1,738,739.00		
Total	1,738,739.00		

RMPC Schedule 2 expenditure was in line with the cumulative forecast as at the end of August 2026.

- Routine reporting for water sampling, quarry quantities, RMPC claims and project planning was completed during the month.
- Assistance was provided with flood-damage projects, including coordination of sealing and other contractors.
- Quality assurance activities continued for TMR flood-damage works.
- Implementation of the DWQMP recommendations progressed.
- Installation of the John Kerr Park amenities block progressed.
- The Airport Fuel Upgrade progressed.
- Works on the Cunnamulla Sewer Rising Main progressed.
- An inspection of the Yowah Airstrip facility upgrade was undertaken.
- The Wyandra street lighting investigation continued.
- Reporting and acquittals for various grants progressed.

Key Works Planned for September 2026

- Continue implementation of DWQMP recommendations.
- Undertake RMPC road inspections.
- Continue planning and delivery of the Jobs Gate Road flood-damage and RTR projects.
- Continue planning and delivery of TMR flood-damage and 94A works on Hungerford Road.
- Progress installation of the airport fuel upgrade tank.
- Continue construction of the Cunnamulla Sewer Rising Main.
- Progress investigation and planning for the Hot Springs SCADA upgrade.

5. Workshop

UNIT #	VEHICLE DESCRIPTION	DESCRIPTION OF WORK
247	UD Prime Mover	Full service and general inspection; turntable adjusted.
257	Caterpillar Backhoe	Full service and general inspection; handbrake adjusted.
305	Eulo Zero-Turn Mower	New engine ordered through Moto Mecca Toowoomba.
127	Nissan	Full service and general inspection; front and rear suspension replaced.
128	Nissan	Full service and general inspection; front and rear suspension replaced.
129	Nissan	Full service and general inspection; front and rear suspension replaced.
511	Jamieson Water Tanker	General inspection completed; tyre carrier welded and braced.
346	Hino Mini Tipper	Rear brake pads replaced.
150	Ford Ranger Field Service Ute	Front and rear suspension replaced with heavy-duty suspension.
255	Isuzu Crane Truck	Front wheel bearings adjusted.
147	Ford Ranger	Full service and general inspection.

UNIT #	VEHICLE DESCRIPTION	DESCRIPTION OF WORK
146	Ford Ranger	DPF fault investigated using scan tool; manual burn-off performed.
138	Hilux	Full service and general inspection.
140	Hilux	Full service and general inspection.
141	Hilux	Full service and general inspection.
142	Hilux	Full service and general inspection.
143	Hilux	Full service and general inspection.
144	Hilux	Full service and general inspection.
315	Grader	Full service and general inspection undertaken on Hungerford Road.
318	Grader	Full service and general inspection undertaken on Hungerford Road.
350	Multi-Tyre Roller	Full service and general inspection undertaken on Hungerford Road.
349	Multi-Tyre Roller	Full service and general inspection; all front pivot pins and bushes replaced.
336	Dump Loader	Transmission oil leak and coolant leak repaired.
503	Water Tanker	Rear axle bearings and left-hand rear hub repaired on Hungerford Road.
280	Kenworth 408	In workshop for major suspension and engine repairs.
276	Rubbish Truck	Hydraulic fault and in-cab joystick repaired.
273	Street Sweeper	Inspected by Mike Trace Engineering (manufacturer) during their western run; required parts have been ordered.

Bill Zhang

From: Rural Metal Traders Info <info@ruralmetaltraders.com.au>
Sent: Thursday, 10 September 2026 9:26 AM
To: Bill Zhang
Cc: Rural Metal Traders Operations
Subject: Asbestos Pit

Hi Bill,

Further to our two onsite meetings on 8 September 2026, firstly with Steven Mitchell and subsequently with Col, Christine and Wayne, I confirm the following.

The asbestos pit works are nearing completion. Thank you for the clarification and feedback provided regarding the scope of works.

As directed by Trevor Jones, backfilling of the old asbestos pit has been undertaken. RMT will place a small cap over the area and track roll it flat with the excavator. As discussed, this work is outside the original scope and will be treated as a variation, comprising one day of excavator hire with operator (excluding fuel) in accordance with the Schedule of Fees.

Removal of stockpile adjacent to pit location required to allow excavation of the new asbestos pit and relocation of the contaminated stockpile to the super pit for capping (as agreed on site) has also been undertaken and will be treated as a variation comprising two days of excavator hire with operator and side tipper with operator (Excluding fuel) in accordance with the Schedule of Fees.

The original asbestos pit dimensions provided were 9 m wide × 35 m long × 3 m deep. These dimensions did not allow for a 1:1 batter to the excavation faces. To maintain the same approximate excavation volume allowed for under the original PO while incorporating the batter, the pit length has been increased to approximately 52.5 m. The completed pit will therefore be approximately 52.5 m long × 9 m wide × 3 m deep, incorporating a 1:1 batter.

Fuel will be calculated based on consumption reports and charged at the market price at the time of the works, with the applicable amount added to the final invoice.

Further to our second meeting regarding additional works within the Waste Management Facility, RMT can also provide an excavator fitted with buckets, sieve bucket and grab to undertake:

1. Segregation of scrap metal from existing mixed waste piles.
2. Consolidation of existing waste piles in situ.
3. Internal transfer of waste material to other nominated locations within the Waste Management Facility.

RMT can additionally provide an excavator fitted with a concrete pulveriser to process the existing concrete stockpile.

Please let me know if you require any further information or would like RMT to provide pricing for the additional waste management works outlined above.

Simon Schmidt
Rural Metal Traders

Reliable Innovated Traders Countrywide (Steel & Plastic)

Ph: 073890 0923
Mob: 0418 232 800 - Belinda
Mob: 0409 070 223 - Simon

Cunnamulla Waste mapping

28°2'53"S 145°41'44"E

28°2'53"S 145°41'51"E



28°2'59"S 145°41'44"E

28°2'59"S 145°41'51"E

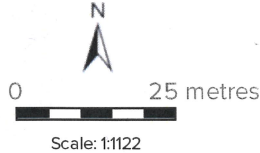
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10.3.2 2026-27 Capital Works Program Status Report

Council Meeting: 15 September 2026
 Department: Infrastructure Services
 Author: Deputy Director Infrastructure Services
 Attachments: 1. Works Program Gantt Chart
 2. Road Works Program

Purpose

The purpose of this report is to provide Council with an update on the 2026-27 capital works program.

Recommendation

That Council receive and note the 2026-27 Capital Works Program Status Report.

Previous Council Resolutions

Not applicable.

Discussion

On track	Requires monitoring / some risk	Requires action / considerable risk
		

Project	Notes	Budget	Status
TIDS – Jobs Gate Road Rehabilitation	Not commenced. Scope and estimate being finalised, construction commences in November 2026.	\$1,623,452	
TIDS – Humeburn Road bitumen sealing floodways	Not commenced. Scope finalised. Tender has been received.	\$500,000	
Country Road Connect 25-26	Not commenced. Work to be programmed	\$1,074,750 \$1,250,000	
R2R – Gamarren Road Rehabilitation and reseal	Project planned for September/October 2026. Bitumen tender awarded.	\$1,960,450	
W4Q- Cunnamulla Swimming Pool and John Kerr Park Master Plan Stage 1	Installation of the 2x new amenities buildings has been completed.	\$600,000	
W4Q - Housing Upgrade including Wyandra Hall	59 Stockyard Street - Work completed. 11 Mabel Street – Work completed. 5 Ivan Street – Work completed. 9 Francis Street - Restumping is complete. 7 Louise Street - Works are currently progressing. Wyandra Hall improvements - Works are currently planned for October/November 2026.	\$550,000	
W4Q - Airport Fuel Upgrade	The contractor will commence on 14 September 2026.	\$350,000	

Project	Notes	Budget	Status
Eulo Landfill	Environmental clearances have been obtained. Clearing and fencing works scheduled.	\$85,000	
JKP Cricket Nets	Works completed	\$140,000	
Hot Springs SCADA System	Scope being prepared, investigation is progressing to ensure the suitable method is adopted.	\$350,000	
Sewer Rising Main	Construction commenced on 7 September.	\$650,000	
Flood Gate Upgrade Program	Project scope is subject to a grant application.	\$500,000	
House / Unit 2 Bedroom	Discussion held at July workshop	\$600,000	
Cunnamulla Pool Repainting	The scope of works has been amended to focus on the compliance.	\$150,000	
Replacement Light Vehicles Unit 231 4x2 Dual Cab Unit 124 4x4 Dual cab Unit 125 4x4 Dual Cab Unit 126 4x4 Space Cab Unit 138 4x4 Dual Cab	Purchase order issued.	\$340,000	
Replacement Unit 336 Loader	Purchase order issued	\$390,000	
Replacement Unit 331 Track Loader	Delivered	\$145,000	
Replacement Unit 281 Light Truck	Quotation has been received	\$141,000	
Replacement Unit 250 Patching Truck	Purchase order issued.	\$762,000	
Replacement Trailers Unit 380 Fuel trailer Unit 381 Fuel Trailer Unit 382 Fuel Trailer	Tenders have been received	\$75,000	
Replacement Mowers Unit 653 Ride-on Unit 654 Ride-on Unit 655 Ride-on	Purchase order issued	\$66,000	
Emulsion Tank	Purchase order raised	\$110,000	

Budget/Financial Implications

As detailed above

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

Corporate Plan

Theme: 2 Our People and Strong Communities

Theme: 3 Prosperous Economy

Theme: 4 Environmental Sustainability

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Financial	Inadequately defined project scopes can lead to cost overruns. A lack of timely project planning and delivery may jeopardise approved grant funding. Regular reporting and implementation of sound project management processes will mitigate this risk.
Quality	A lack of clear scope and project planning can result in less than desired quality outcomes. Implementation of sound project management processes will mitigate this risk.
Time	A lack of clear scope and project planning and delivery can result in lower works program completion rates. Regular reporting and implementation of sound project management processes will mitigate this risk.
Environmental	Many projects have an element of environmental risk. Regular reporting and implementation of sound project management processes will mitigate this risk.

Consultation

Relevant Infrastructure Services staff

ID	Task Mode	Task Name	Job Cost Code	Baseline Cost	Start	Finish	Duration	Precedence	% Complete	MayJuneJulyAugustSeptemberOctoberNovemberDecemberJanuaryFebruaryMarchAprilMayJune											
1		2025-26 Works Program		\$0	Mon 04/05/26	Tue 29/06/27	60.4 wks?		21%												
2		Road Construction Crew		\$0	Mon 04/05/26				18%												
3		Hungerford Road TMR Flood damage & resheet		\$4,150,476	Tue 05/05/26	Mon 05/10/26	22 wks		41%												
4		Preliminaries Procurements & Site Establishment		\$0	Tue 05/05/26	Wed 06/05/26	0.4 wks		100%												
5		Heavy formation grading		\$0	Fri 08/05/26	Mon 05/10/26	21.4 wks	4	40%												
6		TIDS - Jobs Gate Road	2506-0605	\$1,623,452	Mon 03/08/26	Mon 16/11/26	15.2 wks		0%												
7		Push and screen gravel		\$0	Mon 03/08/26	Fri 07/08/26	1 wk		0%												
8		Drainage works		\$0	Tue 06/10/26	Mon 19/10/26	2 wks	5	0%												
9		Rehab works		\$0	Tue 20/10/26	Mon 09/11/26	3 wks	8	0%												
10		Bitumen surfacing		\$0	Tue 10/11/26	Mon 16/11/26	1 wk	9	0%												
11		R2R - Jobs Gate Road Rehab		\$0	Tue 10/11/26	Mon 21/12/26	6 wks		0%												
12		Drainage works		\$0	Tue 10/11/26	Mon 23/11/26	2 wks	9	0%												
13		Reseal prep works		\$0	Tue 24/11/26	Mon 14/12/26	3 wks	12	0%												
14		Bitumen surfacing		\$0	Tue 15/12/26	Mon 21/12/26	1 wk	13	0%												
15		CRC- Jobs Gate Road		\$2,324,750	Mon 03/08/26	Mon 22/03/27	33.2 wks		0%												
16		Push and screen gravel		\$0	Mon 03/08/26	Fri 07/08/26	1 wk		0%												
17		Formation		\$0	Tue 22/12/26	Mon 18/01/27	4 wks	14	0%												
18		Base		\$0	Tue 19/01/27	Mon 15/03/27	8 wks	17	0%												
19		Bitumen surfacing		\$0	Tue 16/03/27	Mon 22/03/27	1 wk	18	0%												
20		RMPC Crew		\$0	Tue 05/05/26	Thu 06/05/27	52.6 wks?		0%												
21		DRFA Flood Damage Heavy Formation Grading		\$0	Tue 05/05/26	Mon 21/09/26	20 wks		0%												
22		Middleton Road		\$0	Tue 05/05/26	Fri 15/05/26	1.8 wks		0%												
23		Jobs Gate Road		\$0	Mon 18/05/26	Fri 24/07/26	10 wks	22	0%												
24		Camden Road		\$0	Mon 27/07/26	Mon 17/08/26	3.2 wks	23	0%												
25		John Kerr Park amenity buildings pads		\$0	Tue 18/08/26	Mon 24/08/26	1 wk	24	0%												
26		Misc maintenance		\$0	Tue 25/08/26	Mon 21/09/26	4 wks	25	0%												
27		RTR - Gamarren Road Rehab and Reseal	2550-0608	\$2,000,000	Tue 15/09/26	Fri 02/10/26	2.8 wks	24	0%												
28		Rehab		\$0	Tue 15/09/26	Mon 28/09/26	2 wks		0%												
29		Seal and Reseal		\$0	Tue 29/09/26	Fri 02/10/26	0.8 wks	28	0%												
30		REPA works in vicinity of Gamerren Road		\$0	Mon 05/10/26	Fri 30/10/26	4 wks	29	0%												
31		23A Culvert Replacement		\$0	Mon 02/11/26	Fri 27/11/26	4 wks	30	0%												
32		RMPC		\$0	Mon 30/11/26	Fri 14/05/27	24 wks		0%												
33		RMPC Element 15 - xxxxx Road		\$0	Mon 30/11/26	Fri 08/01/27	6 wks	31	0%												
34		RMPC Element 15 - xxxxx Road		\$0	Mon 11/01/27	Fri 19/02/27	6 wks	33	0%												

Project: 2025-26 Works Program
Date: Fri 07/08/26

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

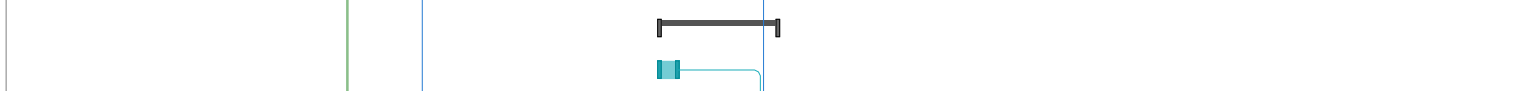
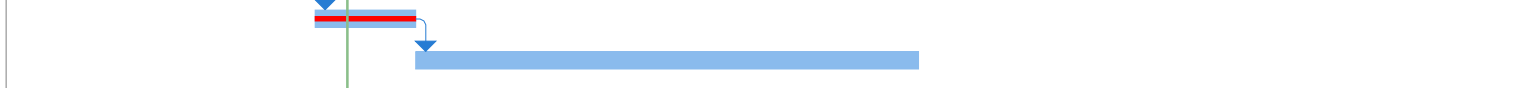
External Milestone

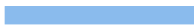
Deadline

Progress

Manual Progress

Manual Progress

ID	Task Mode	Task Name	Job Cost Code	Baseline Cost	Start	Finish	Duration	Precedence	% Complete												
35		RMPC Element 15 - xxxxx Road		\$0	Mon 22/02/27	Fri 02/04/27	6 wks	34	0%												
36		RMPC Element 15 - xxxxx Road		\$0	Mon 05/04/27	Fri 14/05/27	6 wks	35	0%												
37		TIDS - Humeburn Road		\$500,000	Mon 02/11/26	Fri 04/12/26	5 wks		0%												
38		Reseal prep works		\$0	Mon 02/11/26	Fri 06/11/26	1 wk		0%												
39		Reseals various section		\$0	Mon 30/11/26	Fri 04/12/26	1 wk	38	0%												
40		W4Q - John Kerr Park Stage 1	1430-0011	\$600,000	Wed 01/07/26	Mon 02/11/26	17.8 wks		0%												
41		Procurement		\$0	Wed 01/07/26	Wed 01/07/26	0 wks		60%												
42		Contract award		\$0	Wed 01/07/26	Wed 01/07/26	0 wks	41	75%												
43		Construction		\$0	Tue 25/08/26	Mon 02/11/26	10 wks	25	0%												
44		W4Q - Housing & Building Upgrades	2390-0010	\$550,000	Wed 01/07/26	Tue 06/10/26	14 wks		70%												
45		Design		\$0	Wed 01/07/26	Wed 01/07/26	0 wks		100%												
46		Procurement		\$0	Wed 01/07/26	Wed 01/07/26	0 wks	45	90%												
47		Delivery		\$0	Wed 01/07/26	Tue 06/10/26	14 wks	46	70%												
48		W4Q - Airport Fuel Upgrade	2410-0054	\$350,000	Wed 01/07/26	Fri 04/09/26	9.6 wks		0%												
49		Procurement		\$0	Wed 01/07/26	Wed 01/07/26	0 wks		100%												
50		Contract award		\$0	Wed 01/07/26	Wed 01/07/26	0 wks	49	100%												
51		Ground Works		\$0	Wed 01/07/26	Wed 01/07/26	0 wks	50	90%												
52		Construction including offsite		\$0	Mon 17/08/26	Thu 20/08/26	0.8 wks	51	0%												
53		Testing and commissioning		\$0	Mon 24/08/26	Fri 04/09/26	2 wks	52	0%												
54		Eulo Landfill	2170-0008	\$85,000	Wed 01/07/26	Tue 20/10/26	16 wks		31%												
55		Approvals		\$0	Wed 01/07/26	Tue 08/09/26	10 wks		50%												
56		Clearing and grubbing		\$0	Wed 09/09/26	Tue 22/09/26	2 wks	55	0%												
57		Fencing		\$0	Wed 23/09/26	Tue 06/10/26	2 wks	56	0%												
58		Excavation and site clean up		\$0	Wed 07/10/26	Tue 20/10/26	2 wks	57	0%												
59		JKP Cricket Nets		\$140,000	Wed 01/07/26	Tue 28/07/26	4 wks		70%												
60		Procurement		\$0	Wed 01/07/26	Wed 01/07/26	0 wks		70%												
61		Construction		\$0	Wed 01/07/26	Tue 28/07/26	4 wks	60	70%												
62		Plant Program		\$0	Wed 01/07/26	Tue 29/06/27	52 wks		23%												
63		Replacement - Unit 336 loader	2460-????	\$390,000	Wed 01/07/26	Tue 12/01/27	28 wks		29%												
64		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
65		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	64	100%												
66		Delivery		\$0	Wed 26/08/26	Tue 12/01/27	20 wks	65	0%												
67		Replacement - Unit 331 skid steer	2460-????	\$145,000	Wed 01/07/26	Tue 12/01/27	28 wks		29%												
68		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
69		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	68	100%												
70		Delivery		\$0	Wed 26/08/26	Tue 12/01/27	20 wks	69	0%												
71		Replacement - Unit 281 light truck	2460-????	\$141,000	Wed 01/07/26	Tue 09/02/27	32 wks		28%												
72		RFT		\$0	Wed 01/07/26	Tue 25/08/26	8 wks		100%												

Project: 2025-26 Works Program Date: Fri 07/08/26	Task		Project Summary		Manual Task		Start-only		Deadline	
	Split		Inactive Task		Duration-only		Finish-only		Progress	
	Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
	Summary		Inactive Summary		Manual Summary		External Milestone			

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ID	Task Mode	Task Name	Job Cost Code	Baseline Cost	Start	Finish	Duration	Precedence	% Complete	MayJuneJulyAugustSeptemberOctoberNovemberDecemberJanuaryFebruaryMarchAprilMayJune											
73		Tender award		\$0	Wed 26/08/26	Tue 22/09/26	4 wks	72	20%												
74		Delivery		\$0	Wed 23/09/26	Tue 09/02/27	20 wks	73	0%												
75		Replacement - Unit 250 jetpatcher	2460-????	\$762,000	Wed 01/07/26	Tue 29/06/27	52 wks		15%												
76		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
77		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	76	100%												
78		Delivery		\$0	Wed 26/08/26	Tue 29/06/27	44 wks	77	0%												
79		Replacement - Unit 380, 381, 382 fuel trailers	2460-????	\$75,000	Wed 01/07/26	Tue 12/01/27	28 wks		17%												
80		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
81		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	80	20%												
82		Delivery		\$0	Wed 26/08/26	Tue 12/01/27	20 wks	81	0%												
83		Replacement - Units 653, 654, 655 ride-on mowers	2460-????	\$66,000	Wed 01/07/26	Tue 12/01/27	28 wks		29%												
84		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
85		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	84	100%												
86		Delivery		\$0	Wed 26/08/26	Tue 12/01/27	20 wks	85	0%												
87		Replacement - Unit 231 4x2 utility	2460-????	\$60,000	Wed 01/07/26	Tue 12/01/27	28 wks		17%												
88		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
89		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	88	20%												
90		Delivery		\$0	Wed 26/08/26	Tue 12/01/27	20 wks	89	0%												
91		Replacement - Units 124, 125, 126, 138 4x4 utilities	2460-????	\$280,000	Wed 01/07/26	Tue 12/01/27	28 wks		17%												
92		RFT		\$0	Wed 01/07/26	Tue 28/07/26	4 wks		100%												
93		Tender award		\$0	Wed 29/07/26	Tue 25/08/26	4 wks	92	20%												
94		Delivery		\$0	Wed 26/08/26	Tue 12/01/27	20 wks	93	0%												
95		Emulsion Tank	2460-????	\$110,000	Wed 01/07/26	Tue 09/03/27	36 wks		37%												
96		RFT		\$0	Wed 01/07/26	Fri 31/07/26	4.6 wks		100%												
97		Tender award		\$0	Mon 03/08/26	Fri 11/09/26	6 wks	96	100%												
98		Delivery		\$0	Mon 14/09/26	Fri 15/01/27	18 wks	97	0%												

Project: 2025-26 Works Program
Date: Fri 07/08/26

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

2026/27 Road Works Delivery Program

		RMPC Crew				Rehab Contractor														
		Construction Crew				Slashing Contractor														
		Town Crew																		
		Seal Contractor																		
Project Information									Construction Schedule											
Category	Funding Source	Asset Type	Road No.	Road Name	Asset Custodian	Start Ch	End Ch	Pavement Treatment	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27
CAPEX	DRFA	Road	7001	Hungerford Road	TMR	0.199	80.819	HFG			9 days									
OPEX	RMPC	Road	7001	Hungerford Road	RMPC Maintance			HFG			9days									
OPEX	REPA	Road		Talbarea Road	Paroo Council	0	25300	HFG			2days									
OPEX	REPA	Road		Camden Road	Paroo Council	170	22430	HFG					11days							
CAPEX	TIDS	Road		Jobs Gate Road	Paroo Council			Rehab					9days	11days	10days					
CAPEX	TIDS	Road		Jobs Gate Road	Paroo Council			Reseal							10days					
CAPEX	R2R	Road		Gamarren Road	Paroo Council	2.05	38.12	Rehab								6days				
OPEX	REPA	Road		Gamarren Road	Paroo Council	27270	66100	HFG								12days				
OPEX	REPA	Road		Charlotte plains	Paroo Council	0	25140	HFG								8days				
OPEX	REPA	Road		Widgegoara Road	Paroo Council			HFG												
CAPEX	DRFA	Road	7001	Bollon Charleville(26E)	TMR	0	xxx	HFG and MFG										10days	20days	20days
CAPEX	CRC	Road		Jobs Gate Road	Paroo Council			Resheeting												
OPEX	Stock Grid Removal	Grid	7001	Hungerford Road	TMR			Grid Removal		3days										
OPEX	Stock Grid Removal	Grid	94A	Thargomindah Road	TMR			Grid Removal			3days									
OPEX	Stock Grid Removal	Grid	36B	Bollon Road	TMR			Grid Removal		2days										
OPEX	DRFA	23B Side Track	23B	Charlville road (Mitchell HWY)	TMR			Side Track												
OPEX	DRFA	23BMinor Culvert	23B	Charlville road (Mitchell HWY)	TMR			culvert			17days									
CAPEX	DRFA	Road	94A	Thargomindah Road	TMR	33.27	69.829	Other Works		5days										
CAPEX	TIDS	Road		Humeburn Road	Paroo Council			Reseal												
CAPEX	TIDS	Road		Humeburn Road	Paroo Council			Reseal			5days									
CAPEX	R2R	Road		Gamarren Road	Paroo Council	0.94	38.12	Reseal						10days, prep works	10days					
				Shire Town and Road Maintenance	Paroo Council															
OPEX	REPA	Road		Jobs Gate Road	Paroo Council	10200	155477	HFG		5days										
OPEX	RMPC ELEMENT 15	Road	36B	Bollon Road	TMR			HSG+ Resheeting					15days							
OPEX	RMPC ELEMENT 15	Road	36B	Thagomindah Road	TMR			HSG+Resheeting												
OPEX	RMPC ELEMENT 15	Road	3601	Bollon- charville	TMR			HFG												
OPEX	RMPC ELEMENT 15	Road	23B	Charlville road (Mitchell HWY)	TMR			HSG+Resheeting												
OPEX	Shire Road Maintenance	Road			Paroo Council															

10.3.3 Restoration of Essential Public Assets Status Report

Council Meeting: 15 September 2026
Department: Infrastructure Services
Author: Rose Baby
Attachments: 1. Shepherd Services Reports – March 2025 Event

Purpose

To provide Council with an update on Restoration of Essential Public Assets (REPA) flood recovery works for the month of August 2026, including progress on reconstruction delivery and submission development.

Recommendation

That Council receive and note the Restoration of Essential Public Assets Status Report.

Background

Shepherd Services, in collaboration with contractors and Council, continues to deliver the DRFA-funded flood recovery program. This report provides an overview of progress and financial status for active projects.

Discussion

The attached reports provide a comprehensive update from Shepherd Services in relation to the March 2025 Event - Delivery and Data Collection & Submission Building.

Budget/Financial Implications

All REPA activities are jointly funded through the Australian and Queensland Governments and administered by the Queensland Reconstruction Authority. All eligible costs are fully reimbursable apart from a modest “trigger point” payment by Council.

Legislation/Statutory Implications

Not applicable.

Corporate Plan and/or Operational Plan

Operational Plan.

Theme: 4. Environmental Sustainability
4.5 Effective disaster management planning and response

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Weather impacts	Rainfall and flooding delaying works and access.
Budget escalation	Cost estimates increasing due to scale of March 2025 event.

Consultation

This project is being managed through monthly coordination meetings with Council, QRA and Shepherd Services to track progress, approvals, and contractor delivery.



QRA Restoration Delivery Activity Update

Client	Paroo Shire Council
Project	Submissions 59, 63, 64, 65, 66, 67, 71, 72, 73, 74, 75
Date	27 August – 10 September 2026

Current and Future Activity

Construction across the March 2025 REPA Reconstruction Program continues to progress, with delivery now transitioning from the Northern packages into the Southwest. Approximately 561,000 tonnes of gravel have been produced, with the final Southeast pits at Westlea and South Plains #2 expected to be completed by the end of September. The Southeast will become the primary delivery focus as the program progresses. Two contractor packages are currently out on the market, closing 23 September, with award proposed at the October Council Meeting and construction planned to commence on 2 November 2026. The remaining two packages are being delivered by Council crews, with progress to be monitored against the overall program and additional contractor resources available if required to maintain the targeted reconstruction completion date of 30 May 2027. Currently the project is %55 complete to date.

Set out Progress

Set out activities for the March 2025 REPA Reconstruction Program are complete across the Shire, with all approved treatment locations established for delivery. No further major set out activities are anticipated, other than minor verification or clarification that may be required during construction. The project team will continue supporting contractors and Council crews with treatment verification and site information as required to maintain construction progress.

Current Works in Progress

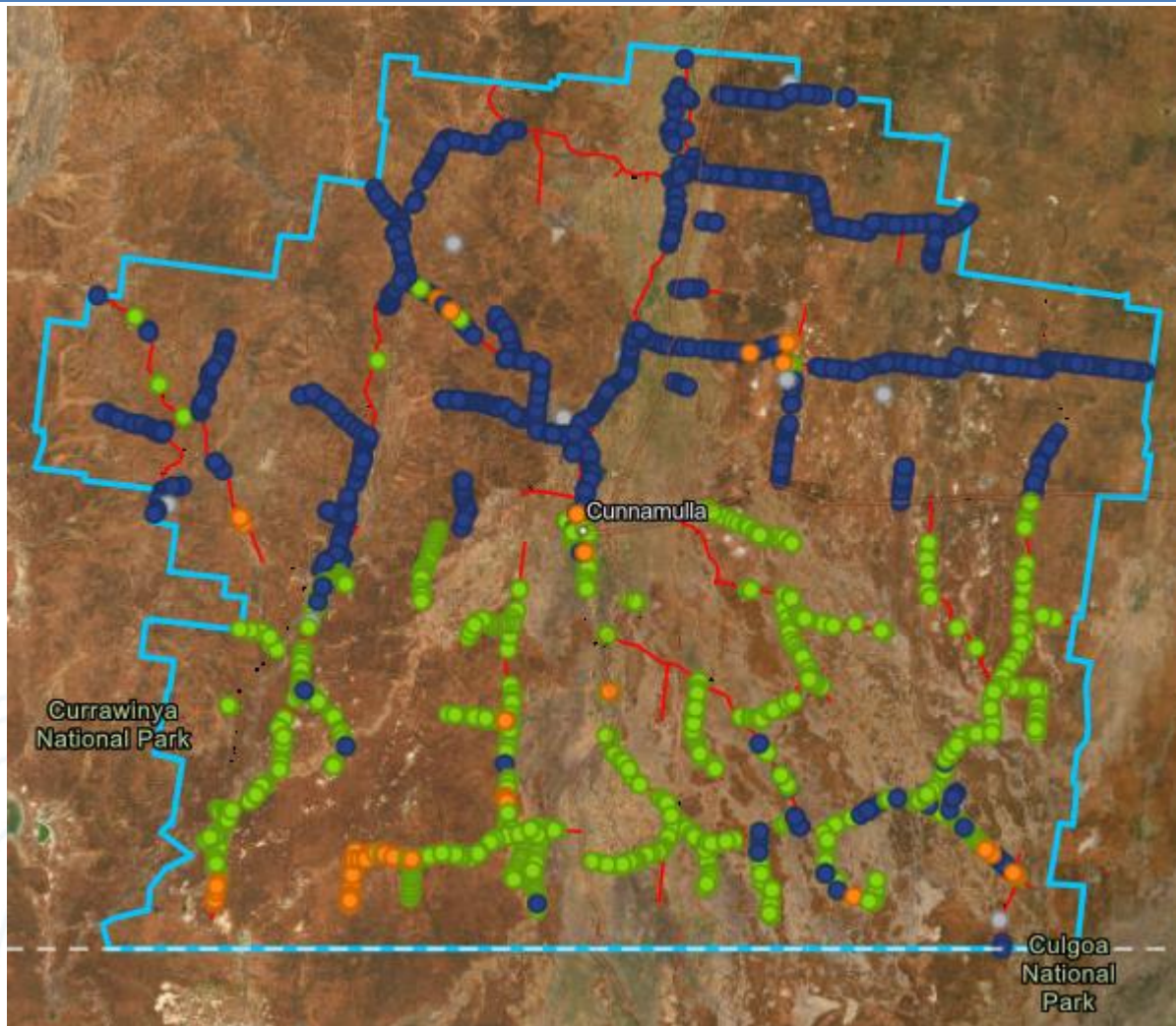
Tuckwell Contracting is continuing reconstruction works on Coongoola Charlotte Vale Road and Yarmouth Road within the Northeast package and is expected to commence the outstanding culvert works on Nancy Brid Walton Way and remaining treatments on Eulo Toompine Road next week as the Northern packages move closer to completion. Within the Southwest, Schmidt Plant Hire is progressing reconstruction works on Wombah and Ningaling Roads, with Warden Road also scheduled for completion. Schmidt Contracting is undertaking works on Rockwell and Neverfail Roads, with Terraldon Road planned to follow in accordance with its updated construction program. Russell Grader Hire is nearing completion of Elmina Road, with one pipe crossing remaining, and is progressing pavement reconstruction and outstanding sealing works on Humeburn Road. Remaining treatments on Yerrel Road will be recommenced once wet areas have sufficiently dried. Construction activity will continue to transition into the Southwest as the remaining Northern works are progressively completed, with contractor progress and quality requirements monitored throughout delivery.



Inspection for Completion and Close Out Process

Completion inspections and quality assurance reviews are being undertaken progressively as individual roads and treatment sections are completed. The Northern packages are now the primary focus for closing out, with remaining defects, minor works, culverts and sealing items being identified and finalised prior to package completion. Completed treatments are being reviewed against the approved scope, construction records and quality requirements, with outstanding documentation and evidence progressively compiled for final close out. This process will continue through the Southwest and Southeast packages as delivery progresses, reducing the volume of outstanding close out activities at the end of the program. The project remains on track for reconstruction completion by 30 May 2027, providing a one month period for final inspections, documentation, close out and acquittal ahead of the 30 June 2027 funding deadline.

Project Status Maps



Red: QRA approved restoration site
Green: Site set out completed
Grey: Not delivering

Orange: Work in progress
Blue: Site close out completed for acquittal
Pink: Ready for close out.





Event Update

Asset ID	Asset Name	Total Delivering Treatment Length (km)	Remaining delivering length in (km)	Total Completed Treatment Length (km)	Setout Completed in (km)	# Sites Total	# Sites Completed	% Complete
800	Amenda Tinnenburra Road	5.211	5.211	0	5.211	14	0	0.00%
513	Ardgour Road	3.77	0	3.77	3.77	5	5	100.00%
211	Arthur Street	0.17	0.17	0	0.17	1	0	0.00%
504	Bendena Road	18.365	0	18.365	18.365	23	23	100.00%
728	Blackgate Road	1.95	0	1.95	1.95	7	7	100.00%
613	Bluegrass Road	26.378	26.378	0	26.378	29	0	0.00%
729	Bluff Road	1.66	0	1.66	1.66	6	6	100.00%
221	Broad Street	0.025	0.025	0	0.025	3	0	0.00%
603	Bundaleer South Plains Road	32.67	32.666	0.004	32.67	51	4	0.01%
615	Burrenbilla Road	0.744	0.744	0	0.744	3	0	0.00%
609	Camden Road	11.32	11.32	0	11.32	17	0	0.00%
607	Charlotte Plains Road	25.11	25.11	0	25.11	29	0	0.00%
717	Claverton Park Road	0.515	0	0.515	0.515	6	6	100.00%
723	Clovelly Road	3.27	0	3.27	3.27	5	5	100.00%
819	Coonberry Plains Road	1.92	1.92	0	1.92	3	0	0.00%
501	Coongoola Charlottevale Road	26.455	9.62	16.835	23.675	41	30	63.64%
721	Coongoola Lane	9.585	0	9.585	9.585	20	20	100.00%
805	Cuttaburra Road	27.33	27.329	0.001	27.326	43	1	0.00%
500	Elmina Road	73.91032	0.04732	73.863	73.91032	133	130	97.74%
ELW	Eulo Levee Wall	2.281	2.281	0	0	4	0	0.00%
701	Eulo Toompine Road	0.827	0.354	0.473	0.701	17	7	57.19%
714	Farnham Plains Road	5.26	0	5.26	5.26	7	7	100.00%
601	Fernlee Road	2.06	2.06	0	2.06	2	0	0.00%
608	Gamarren Road	6.177	6.177	0	6.177	20	0	0.00%
811	Glencoe Road	13.181	13.18	0.001	13.181	32	1	0.01%
802	Glentuckie Road	12.221	12.221	0	12.221	16	0	0.00%
806	Gumahah Road	6.521	6.521	0	6.52	20	0	0.00%
709	Hazelfield Road	23.145	0	23.145	23.145	37	37	100.00%
706	Humburn Road	60.774	0.35	60.424	60.694	172	155	90.12%
611	Huntley Downs Road	4.96488	4.95488	0.01	4.96488	10	4	0.20%
224	Ivan Street	0.32	0.32	0	0.32	3	0	0.00%
ILW	Ivan street Levee Wall	0.136	0.136	0	0	29	0	0.00%
702	Jandell Road	6.845	0	6.845	6.845	18	18	100.00%
605	Jobs Gate Road	35.208	25.521	9.687	28.916	128	51	39.84%
713	Koomerang Road	10.319	0	10.319	10.319	13	13	100.00%
503	Koonawarra Road	25.88	0	25.88	25.88	28	28	100.00%
801	Kywyong Road	9.321	9.32	0.001	9.321	27	1	0.01%
502	Linden Nebine Road	73.578	0	73.578	73.578	122	122	100.00%
224mary	Mary Street	0.54	0.54	0	0.54	1	0	0.00%
602	Middleton Road	6.39	0	6.39	6.39	8	8	100.00%
704	Moama Road	11.689	0	11.689	11.689	29	29	100.00%
512	Mooru Road	12.53	0	12.53	12.53	13	13	100.00%
506	Moruya Narran Road	19.361	0	19.361	19.361	32	32	100.00%
700	Mount Alfred Road	33.611	0	33.611	33.611	68	68	100.00%
604	Munda Munda Road	20.42	20.42	0	20.42	19	0	0.00%
600	Murra Murra Road	29.67	29.67	0	29.67	28	0	0.00%
510	Murrumbah Road	5.21	0	5.21	5.21	5	5	100.00%
718	Nancy Bird Walton Way	0.281	0.095	0.186	0.281	6	3	50.00%
817	Neverfail Road	2.3	2.3	0	0	3	0	0.00%
814	Ningaling Road	18.31	18.11	0.2	7.19	21	3	1.09%
726	Nooralaba Road	15.24	0	15.24	15.24	19	19	100.00%
505	Old Charleville Road	21.71	0	21.71	21.71	63	63	100.00%
812	Pabra Road	13.34	13.34	0	13.34	22	0	0.00%
816	Paddabilla Road	2.77	2.77	0	2.77	8	0	0.00%
612	Padua Park Road	12.7	12.7	0	12.7	14	0	0.00%
716	Penarook Road	0.911	0	0.911	0.911	9	9	100.00%
628	Penetrate Downs Road	5.6	5.6	0	5.6	6	0	0.00%
807	Pitherty Road	19.966	19.958	0.008	19.966	58	5	0.04%
629	Randwick Downs Road	2.14	2.14	0	2.14	9	0	0.00%
617	Robina Downs Road	10.506	10.505	0.001	10.506	14	1	0.01%
804	Rockwell Road	27.825	27.825	0	12.568	72	0	0.00%
818	Rocky Road	1.711	1.711	0	1.71	3	0	0.00%
711	Rosevale Road	3.68	0	3.68	3.68	14	14	100.00%
405	Shea Street	0.13	0.13	0	0.13	1	0	0.00%
616	Talbarea Road	20.605	20.605	0	20.605	25	0	0.00%
810	Tarko Road	11.46	11.46	0	11.46	7	0	0.00%
803	Terraldon Road	9.136	9.136	0	9.136	12	0	0.00%
614	Thuruloona Road	25.17	25.17	0	25.17	42	0	0.00%
719	Tilbooroo Road	23.31	0	23.31	23.31	13	13	100.00%
508	Truganinni Road	7.094	0	7.094	7.094	15	15	100.00%
727	Waihora Road	17.918	17.918	0	17.918	21	0	0.00%
813	Warden Road	10.987	10.987	0	10.987	19	0	0.00%
218	Watson Street	0.101	0.1	0.001	0.101	3	1	0.99%
610	Waverly Mintaka Road	10.614	10.608	0.006	10.611	26	6	0.06%
808	Weira Park Road	12.696	12.696	0	12.696	32	0	0.00%
619	Weir Road	0.456	0.456	0	0.453	18	0	0.00%
710	Western Warrego Road	67.994	0	67.994	67.994	73	73	100.00%
606	Widgegoora Road	18.163	18.163	0	18.163	27	0	0.00%
809	Wittenburra Road	1.21	1.21	0	1.21	3	0	0.00%
815	Wombah Road	2.179	0	2.179	2.179	1	1	100.00%
620	Yallambee Road	2.247	2.247	0	2.247	4	0	0.00%
722	Yalli Talpa Road	9.92	0	9.92	9.92	15	15	100.00%
618	Yaralla Road	13.42	13.42	0	13.42	12	0	0.00%
507	Yarmouth Road	3	3	0	0	3	0	0.00%
705	Yerrel Road	65.058	0.251	64.807	64.998	147	138	99.61%
720	Yowah Opal Fields Road	0.05	0	0.05	0.05	1	1	100.00%



This update will be reviewed and revised at the fortnightly work period | Updated 10.09.2026 by MC | 3



Project Management Services

Paroo Shire Council DRFA Project

Western Queensland Surface Trough &
Associated Rainfall and Flooding
21 March – 19 May 2025

August 2026



shepherdservices.com.au





Project Management Services

Paroo Shire Council – WQ Surface Trough & Associated Rainfall and Flooding Progress Report

August 2026

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SUBJECT:	PAROO SHIRE COUNCIL – WQ SURFACE TROUGH & ASSOCIATED RAINFALL AND FLOODING MONTHLY REPORT
DATE:	04/09/2026
PREPARED BY:	Mark Christian, SHEPHERD Services
ISSUED TO:	Paroo Shire Council
FILE REF:	25123





Project Summary

The REPA Reconstruction Program continued to progress well during the month, with the March 2025 program now approximately 55% complete.

The Northern packages are nearing completion, works are progressing into the Southwest, and preparations for the Southeast are continuing.

Rainfall across Paroo Shire on 25 and 26 August temporarily suspended construction activities, with contractors progressively returning to work as conditions improved and pavements dried sufficiently.

Delivery Progress

Construction activities continued to progress across the active delivery packages prior to the late August rainfall, with the focus increasingly shifting from the North packages into the Southwest.

Schmidt Contracting has now completed its Northeast package, including the outstanding works on Linden Nebine Road. The contractor has transitioned into its recently awarded Southwest package, with commencement of works impacted by the late August rainfall. Works will continue as conditions improve and access is restored.

Schmidt Plant Hire has completed its Northwest package and is transitioning into its recently awarded Southwest package. Mobilisation and commencement of construction activities have been planned around the recent weather conditions, with works to progress as soon as suitable site conditions are available.

Russell Grader Hire continues to work through the remaining items within its Northern delivery packages, with works focused on completing Yerrel Road and the remaining outstanding works on Humeburn Road. Recent rainfall may temporarily restrict access to these areas, with works to recommence once pavement conditions are suitable.

Tuckwell Contracting has addressed the WHS compliance matters identified during the previous reporting period and has provided the required documentation. The project team will continue to verify compliance on site, including access to SWMS, WHS documentation, relevant competencies and licences, traffic management requirements, signage and spill kits. Remaining reconstruction activities include works on Coongoola Charlotte Vale Road, Eulo Toompine Road and the culvert reconstruction on Nancy Bird Walton Way.

Material Production

Gravel production has continued to progress, with approximately 540,000 tonnes of material produced across the program. Production is now concentrated on the final two Southeast gravel pits at Westlea and South Plains #2, bringing the major gravel production component of the March 2025 program close to completion. Completion of these remaining pits will provide the material required to support the remaining Southeast reconstruction works and allow resources to transition increasingly toward construction delivery, quality assurance and close out activities.

Southwest and Southeast Delivery

The Southwest delivery phase is now underway, with both packages awarded to Schmidt Contracting and Schmidt Plant Hire. The recent rainfall has temporarily affected the commencement and progression of works, however, both contractors are positioned to continue their respective packages once conditions improve.

Planning for the Southeast delivery program has also continued during the month. Tenders have gone out last week with award planned for the October Council meeting with a planned start for 2 November. Contractor and Council delivery programs are being coordinated to ensure sufficient time is available to complete the remaining reconstruction works within the overall program timeframe.



The proposed Council delivery program is continuing to be reviewed to ensure appropriate contingency is included for wet weather, resource availability and other potential program risks. Delivery performance will continue to be monitored, with the program to be reviewed again later in the year to determine whether additional contractor resources are required to maintain the targeted May 2027 completion timeframe.

Council Delivery Works

Council delivery remains focused on the Southeast reconstruction program, including the remaining works associated with Jobs Gate Road and planning for Package 3, including Talbarea Road. Council resources will continue to be coordinated with contractor delivery to maximise available crews, plant and gravel haulage capacity.

The recent rainfall has also affected Council work fronts, with construction activities suspended where access or saturated pavement conditions prevent works from proceeding safely or without compromising quality. Works will progressively recommence as conditions dry.

Overall, the REPA Reconstruction Program remains well positioned, with approximately 55% of the March 2025 program now complete. The Northern packages are approaching final close out, the Southwest delivery phase is commencing, gravel production is nearing completion and preparations for the Southeast program are well advanced.

Project Dashboard

Claim	Submissions	Total Projects	Projects Completed	Project Completed %
WQ Surface Trough & Associated Rainfall & Flooding 21 March -19 May 2025	11	10	3	55%

Project Quality Management

Quality Documentation

Quality documentation in accordance with relevant technical specifications.





Project Schedule Management

QRA Damages Works Program for approved treatments to date:

Road No.	Asset Name	Actual/Planned Start Date	Actual/Planned Completion Date	% Complete
PSC.0059.2425T.REC				
728	Blackgate Road	22/02/2026	02/03/2026	100.00%
729	Bluff Road	02/03/2026	11/03/2026	100.00%
701	Eulo Toompine Road	14/01/2026	13/09/2026	57.19%
714	Farnham Plains Road	13/04/2026	25/04/2026	100.00%
709	Hazelfield Road	06/04/2026	15/04/2026	100.00%
702	Jandell Road	03/04/2026	20/04/2026	100.00%
713	Koomerang Road	09/03/2026	16/03/2026	100.00%
704	Moama Road	19/03/2026	29/04/2026	100.00%
718	Nancy Bird Walton Way	15/02/2026	17/03/2026	100.00%
716	Penaroo Road	03/04/2026	20/08/2026	100.00%
719	Tilbooroo Road	19/04/2026	05/05/2026	100.00%
705	Yerrel Road	03/04/2026	17/09/2026	99.61%
720	Yowah Opal Fields Road	14/04/2026	20/04/2026	100.00%
PSC.0063.2425T.REC				
717	Claverton Park Road	25/02/2026	04/03/2026	100.00%
721	Coongoola Lane	02/03/2026	01/04/2026	100.00%
706	Humburn Road	15/01/2026	30/08/2026	98.32%
700	Mount Alfred Road	12/01/2026	13/01/2026	100.00%
726	Nooralaba Road	09/02/2026	28/02/2026	100.00%
505	Old Charleville Road	09/02/2026	17/03/2026	100.00%
711	Rosevale Road	26/02/2026	04/03/2026	100.00%
710	Western Warrego Road	03/03/2026	13/05/2026	100.00%
722	Yalli Talpa Road	13/05/2026	03/06/2026	100.00%



Road No.	Asset Name	Actual/Planned Start Date	Actual/Planned Completion Date	% Complete
PSC.0064.2425T.REC				
800	Amenda Tinnenburra Road	21/10/2026	24/10/2026	0.00%
211	Arthur Street	18/12/2026	19/12/2026	0.00%
221	Broad Street	03/01/2027	09/01/2027	0.00%
615	Burrenbilla Road	17/12/2026	18/12/2026	0.00%
819	Coonberry Plains Road	10/01/2027	14/01/2027	0.00%
805	Cuttiburra Road	09/08/2026	02/02/2027	0.00%
811	Glencoe Road	19/05/2026	17/12/2026	0.01%
802	Glentuckie Road	16/10/2026	21/10/2026	0.00%
806	Gumahah Road	09/08/2026	02/02/2027	0.00%
224	Ivan Street	03/01/2027	09/01/2027	0.00%
801	Kywong Road	10/08/2026	15/10/2026	0.01%
224mary	Mary Street	03/01/2027	09/01/2027	0.00%
817	Neverfail Road	21/08/2026	10/09/2026	0.00%
814	Ningaling Road	05/09/2026	14/09/2026	0.00%
812	Pabra Road	26/11/2026	03/12/2026	0.00%
816	Paddabilla Road	01/11/2026	07/11/2026	0.00%
807	Pitherty Road	26/05/2026	08/12/2026	0.01%
804	Rockwell Road	22/08/2026	03/10/2026	0.00%
818	Rocky Road	10/08/2026	02/02/2027	0.00%
405	Shea Street	31/10/2026	02/02/2027	0.00%
810	Tarko Road	22/11/2026	05/12/2026	0.00%
803	Terraldon Road	07/09/2026	12/09/2026	0.00%
727	Waihora Road	08/11/2026	21/11/2026	0.00%
813	Warden Road	15/09/2026	26/09/2026	0.00%
218	Watson Street	19/05/2026	09/01/2027	0.99%
619	Weir Road	10/08/2026	02/02/2027	0.00%
808	Weira Park Road	27/09/2026	14/10/2026	0.00%
809	Wittenburra Road	06/12/2026	10/12/2026	0.00%
815	Wombah Road	31/08/2026	05/09/2026	0.00%
PSC.0065.2425T.REC				
603	Bundaleer South Plains Road	19/05/2026	10/05/2027	0.01%
609	Camden Road	29/11/2026	14/03/2027	0.00%
607	Charlotte Plains Road	29/11/2026	14/03/2027	0.00%
601	Fernlee Road	29/11/2026	10/05/2027	0.00%
608	Gamarren Road	29/11/2026	14/03/2027	0.00%
604	Munda Munda Road	29/11/2026	10/05/2027	0.00%
600	Murra Murra Road	29/11/2026	10/05/2027	0.00%
606	Widgeegoara Road	29/11/2026	14/03/2027	0.00%
620	Yallambee Road	29/11/2026	14/03/2027	0.00%
618	Yaralla Road	29/11/2026	10/05/2027	0.00%



Road No.	Asset Name	Actual/Planned Start Date	Actual/Planned Completion Date	% Complete
PSC.0066.2425T.REC				
513	Ardgour Road	03/05/2026	08/05/2026	100.00%
504	Bendena Road	16/07/2026	05/08/2026	100.00%
723	Clovelly Road	10/05/2026	15/05/2026	100.00%
501	Coongoola Charlottevale Road	03/05/2026	06/09/2026	60.23%
500	Elmina Road	20/05/2026	29/09/2026	99.95%
503	Koonawarra Road	23/06/2026	18/07/2026	100.00%
502	Linden Nebine Road	12/01/2026	13/01/2026	100.00%
512	Mooru Road	09/07/2026	23/07/2026	100.00%
506	Moruya Narran Road	03/06/2026	19/07/2026	100.00%
510	Murrumbah Road	26/04/2026	29/04/2026	100.00%
508	Truganinni Road	08/04/2026	12/04/2026	100.00%
507	Yarmouth Road	19/07/2026	28/09/2026	0.00%
PSC.0067.2425T.REC				
613	Bluegrass Road	29/11/2026	01/04/2027	0.00%
611	Huntley Downs Road	20/05/2026	01/04/2027	0.20%
605	Jobs Gate Road	08/02/2026	31/05/2027	27.72%
602	Middleton Road	28/04/2026	12/05/2026	100.00%
612	Padua Park Road	29/11/2026	01/04/2027	0.00%
628	Penetrate Downs Road	29/11/2026	07/04/2027	0.00%
629	Randwick Downs Road	29/11/2026	01/04/2027	0.00%
617	Robina Downs Road	20/05/2026	01/04/2027	0.01%
616	Talbarea Road	29/11/2026	07/04/2027	0.00%
614	Thurulgoona Road	29/11/2026	01/04/2027	0.00%
610	Waverly Mintaka Road	19/05/2026	07/04/2027	0.06%
PSC.0071.2425T.REC				
ELW	Eulo Levee Wall	23/08/2026	25/10/2026	0.00%
PSC.0072.2425T.REC				
500	Elmina Road	07/01/2026	01/10/2026	97.33%
706	Humeburn Road	03/04/2026	29/09/2026	0.50%
506	Moruya Narran Road	04/06/2026	23/06/2026	100.00%
718	Nancy Bird Walton Way	30/08/2026	06/09/2026	0.00%
PSC.0073.2425T.REC				
706	Humeburn Road	05/03/2026	06/09/2026	66.67%
605	Jobs Gate Road	29/11/2026	07/04/2027	0.00%
619	Weir Road	03/01/2027	09/01/2027	0.00%
PSC.0074.2425T.REC				
506	Moruya Narran Road	04/02/2026	01/04/2026	100.00%
PSC.0075.2425J.REC				
ILW	Ivan street Levee Wall	22/08/2026	24/10/2026	0.00%

Project Communications Management

- Weekly communications with the Paroo Superintendent.
- Monthly Report to the Paroo Shire Council CEO.
- QRA Update Meetings held monthly with the Paroo Shire Council CEO, the QRA Council Representative, and SHEPHERD Services.
- SHEPHERD Services end of swing 'Activity Update Report' shared with all relevant stakeholders bi-monthly.
- Requested access to Paroo Monthly Newsletter and Facebook for additional activity communications.

Safety

SHEPHERD Services has reviewed and implemented a Safety and Health Management Plan to support the project management of the DRFA works being delivered in the Paroo Shire.

Item	Monthly Target	August 2026
Incidents	Nil	0
Pre-Start	Daily	28
Safety Meeting	Daily - Agenda item on Pre-Start	28
Safety Consultation	Daily - Consulted at Pre-Start	28
Safety Alerts	As required	1
Inductions (New Employees/Contractors)	As required	0
Safety Initiatives	As required	3

Project Scope Management

Scope Definition

The scope is in accordance with eligible QRA approved sites and reconstructed in accordance with QRA guidelines and treatments.

Scope Changes

Project	Scope Change	Status
Submissions 59, 63, 64, 65, 66, 67, 71, 72, 73, 74 and 75	Part of Moruya Narran, and Elmina Roads in the Northeast have separate submissions and have been approved by QRA for delivery	Approved

Project Quality Management

Quality Documentation

Quality documentation shall be in accordance with DRFA and QRA guidelines and processes.

Project Risk Management

Community Concerns

None reported.

QRA Reporting/Submission Risks

Monthly progress reporting to QRA, updated program of works to QRA and Council, and submission of a risk and mitigation strategy to QRA and Council.

Incident Update

Nil

Other

Nil

Project Integration Management

Element	Issue	Outcome	Status
Pre-Construction	Gravel production is continuing in the Southeast for the delivery packages with gravel production almost complete	Ongoing	In Progress
Construction	Construction is progressing strongly in the North, with three packages now complete. Council is also assisting with reconstruction work on a section of Jobs Gate Road in the Southeast.	Ongoing	Commenced
Post Construction		Will be Monitored in accordance with Risks and Mitigation Strategy	Scheduled completion by April 2027
QRA Reporting	Activity updates for Fortnightly and Monthly Reporting are continuing. QRA Monthly Project Updates also provided.	Ongoing	In Progress

Decisions – Approved

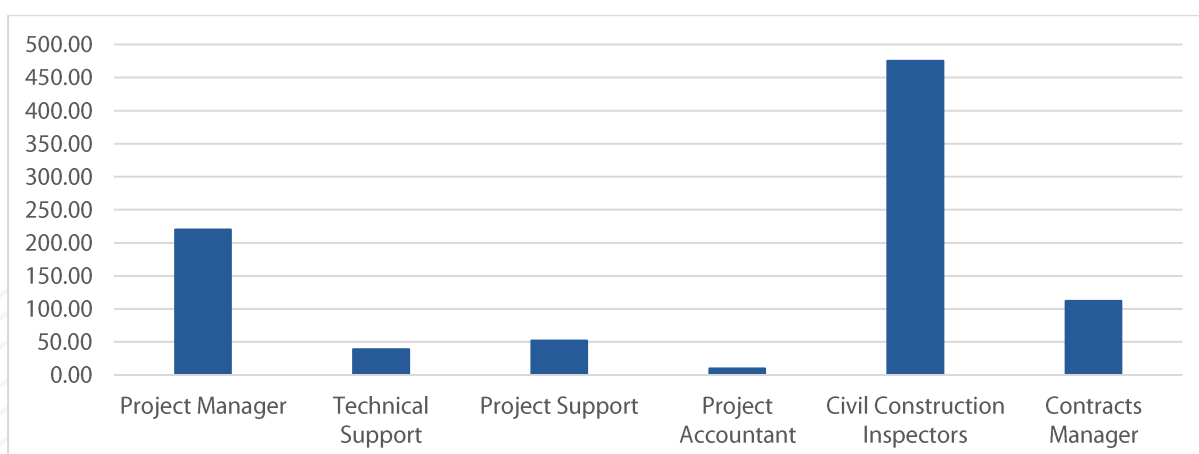
Gravel material source pit extraction approval – Queensland Department of Primary Industries (DPI) and Department of the Environment, Tourism, Science and Innovation (DETSI).

Financial Dashboard

Data as at 14/08/2026

Event / Submission	Project Funding Amount	Expenditure to Date	Variance	Funding vs Expenditure %
Flood Damage NSW Zone PSC.0059.2425T.REC	\$7,930,017.15	\$4,621,657.78	\$3,308,359.37	58.28%
Flood Damage NW_2 PSC.0063.2425T.REC	\$11,365,380.40	\$7,904,355.24	\$3,461,025.16	69.55%
Flood Damage SW PSC.0064.2425T.REC	\$13,242,759.96	\$411,892.67	\$12,830,867.29	3.11%
Flood Damage SE_1 PSC.0065.2425T.REC	\$10,882,501.01	\$272,959.64	\$10,609,541.37	2.51%
Flood Damage NE PSC.0066.2425T.REC	\$12,343,290.46	\$6,696,593.70	\$5,646,696.76	54.25%
Flood Damage SE_2 PSC.0067.2425T.REC	\$9,205,370.35	\$689,831.64	\$8,515,538.71	7.49%
Eulo Levee Wall PSC.0071.2425T.REC	\$455,134.45	\$7,337.55	\$447,796.90	1.61%
Flooded Roads PSC.072.2425T.REC	\$694,619.64	\$458,189.78	\$236,429.86	65.96%
Flood Damage - Missing Seal Pavements PSC.0073.2425T.REC	\$212,959.91	\$46,487.72	\$166,472.19	21.83%
Moruya Narran Road - Flooded Section Ch. 11330 PSC.0074.2425T.REC	\$69,818.74	\$31,544.90	\$38,273.84	45.18%
Ivan Street Levee Wall - Flood Damage 2025 PSC.0075.2425T.REC	\$22,791.67	\$1,477.26	\$21,314.41	6.48%

SHEPHERD August Project Hours



Current Invoicing – SHEPHERD Services

Tax Invoice No. 6189 was issued by SHEPHERD Services on 31 August 2026, with payment due by 30 September 2026.

Local Spend

Expense Category	August 2026	2026 YTD
Accommodation	\$11,558.85	\$94,571.20
Catering	\$0.00	\$435.00
Office Equipment	\$0.00	\$204.96
Sundry	\$0.00	\$884.16
Tools & Equipment	\$42.90	\$97.19
Vehicle Maintenance & Fuel	\$8,130.37	\$60,413.46
Donations / Sponsorship	\$1,000.00	\$1,000.00
Totals	\$20,732.12	\$157,605.97

* Based on settled transactions as of 31 August 2026.

Projected Invoicing – SHEPHERD Services

An invoice for September 2026 will be issued by SHEPHERD Services on 27 September 2026.

Projected Invoicing – Forecasted Hours

The forecast hours for September 2026 are tabled below.

Task Name	Duration	Start	Finish	Resource Names
General Manager	2 Hours	Tues 01/09/2026	Wed 30/09/2026	Cameron Shields
Onsite Project Management	250 Hours	Tues 01/09/2026	Wed 30/09/2026	
Project Manager	250 Hours	Tues 01/09/2026	Wed 30/09/2026	Mark Christian
Technical Support	70 Hours	Tues 01/09/2026	Wed 30/09/2026	
Contracts Manager	100 Hours	Tues 01/09/2026	Wed 30/09/2026	Ashley Higman
Manager Systems	50 Hours	Tues 01/09/2026	Wed 30/09/2026	Ashley Edmestone
Senior Mgt. Accountant	20 Hours	Tues 01/09/2026	Wed 30/09/2026	Julianne Peacock
Civil Inspectors	250 Hours	Tues 01/09/2026	Wed 30/09/2026	Ben Keylar Phil Samson Glen Eagles Anthony Williams

Project Procurement Management

Contractor Engagement

All contractors delivering works are to be engaged under Paroo Shire Council procurement policies and guidelines.

Invoicing shall be in accordance with contract and purchase order conditions.

Project Stakeholder Management

Stakeholder Engagement

QRA update meetings are conducted monthly with Paroo Shire Council, SHEPHERD Services representatives and QRA RLO representative to discuss the open submissions.



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Shepherd Services Pty Ltd ACN 611 140 946

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road asset condition assessment system

10.4.1 Financial Position Update Report

Council Meeting: 15 September 2026
Department: Corporate & Communities
Author: Finance Department
Attachments: 1. Monthly Financial Report – August 2026

Purpose

The purpose of this report is to provide Council with an update on our current financial position and financial performance year to date.

Recommendation

That Council receive and note the Financial Position Update Report.

Previous Council Resolutions

Not applicable.

Discussion

This report provides an overview of the financial performance for the month of August 2026 and the financial position at month end.

This report is prepared on a partial accruals basis to give the most accurate representation of the Council's financial performance and position.

Budget/Financial Implications

All financial implications are outlined within the body of this report.

Legislation/Statutory Implications

Local Government Act 2009.

Corporate Plan and/or Operational Plan

Operational Plan

Theme: Excellence in Governance

Goal Statement: Accountable leadership and strong governance with integrity and accountability for optimum organisational performance.

1.6 Undertake best practice financial and risk management

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Constrained Revenue	Limited capacity to raise revenue and heavy reliance on State and Commonwealth government for funds and financial assistance do deliver programs, operations and services.

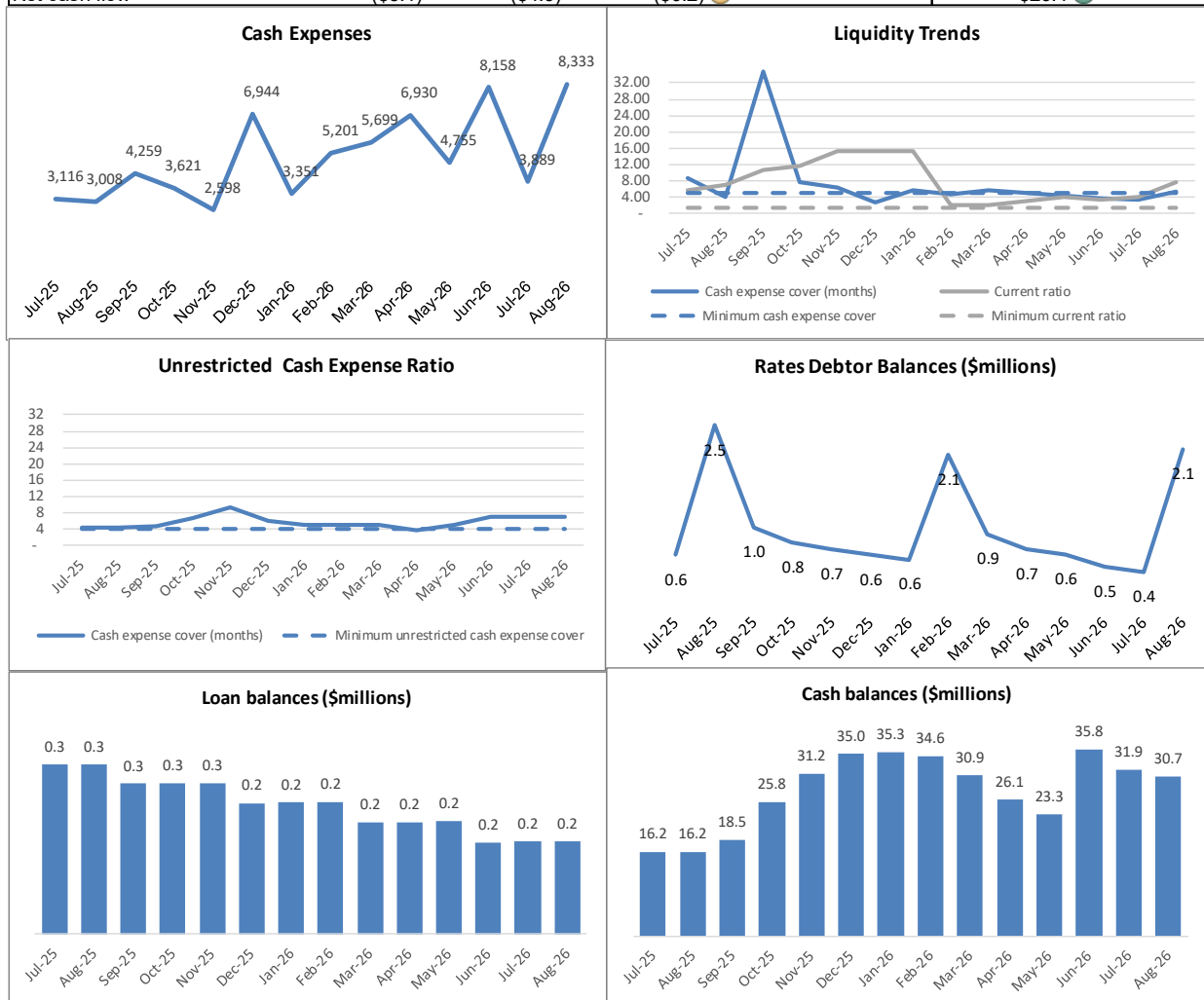
Consultation

Finance Department.

Paroo Shire Council Financial Dashboard

for the month ending August 2026
(all amounts in \$millions)

Income statement	YTD	Budget YTD	Variance	Last YTD	Variance
Revenue	\$13.2	\$14.3	(\$1.1)	\$0.7	\$12.5
Expenses	\$8.3	\$12.3	\$3.9	\$3.1	\$5.2
Net result	\$4.9	\$2.0	\$2.9	(\$2.4)	\$7.3
Balance sheet	Aug 2026	Jun 2026	Movement	Last YTD	Movement
Total assets	\$384.6	\$382.9	\$1.7	\$354.5	\$30.1
Total liabilities	\$6.7	\$13.8	\$7.1	\$5.5	(\$1.2)
Total equity	\$377.9	\$369.1	\$8.8	\$349.0	\$28.9
Cash flow	YTD	Last YTD	Movement	Unrestricted Cash expense cover 7 months ● Current ratio 8:1 ● Unrestricted Cash Balance \$26.4 ●	
Operating cash flow	(\$4.2)	(\$5.0)	\$0.8		
Capex	(\$0.8)	-	\$0.8		
Other investing cash flow	-	\$0.1	(\$0.1)		
Loan repayments	-	-	-		
Net cash flow	(\$5.1)	(\$4.9)	(\$0.2)		



Financial performance

- Council has recorded a surplus of \$4.9m for the YTD period, compared to a budgeted surplus of \$2m. This is primarily driven by depreciation expense not having been recognised in the financial system pending completion of the external audit and the roll-over of the asset module. This represents \$1.5m of the \$2.1m ahead of budget surplus.
- The remaining ahead of budget surplus is predominantly due to time differences, including the timing of flood damage works.
- Overall financial performance is sound.

Financial position

- Council's cash position remains strong, despite cash balances reducing by \$5.1m since 30 June as flood damage expenditure has been incurred ahead of the corresponding claims.
- Council has recognised contract assets totalling \$0.97m and contract liabilities totalling \$3.32m, at the month end. A summary of contract assets and liabilities is provided in the table in Appendix B.
- The year end asset revaluation has been recognised during the period, increasing the asset revaluation reserve by \$7.5 million and property, plant and equipment by \$8.1 million.
- There have been no other significant changes, outside of normal business operations, to the composition of Council's assets and liabilities during the period.
- A summary of Council's current capital projects is attached to this report.

Cash flow

- Closing cash balance was \$30.7 million (with \$26.4 million unrestricted).
- Operating cash flow was a \$4.2 million outflow due to payments made to contractors ahead of claims to RQA for flood damage works.
- Taking into account the purchase of plant & equipment, the YTD cash position has reduced by \$5.1 million.

Liquidity

- Council maintains 7 months of unrestricted cash expense cover, against a target of greater than 4 months.
- Current ratio is 8:1 (\$8 of current assets to every \$1 of current liabilities). This has increased from 4:1 at 31 July, mainly due to the drawdown of contract liabilities as the 2025 flood damage program is being delivered.
- Short and long-term forecasts indicate that Council will remain in a sound financial position.

STATEMENT OF COMPREHENSIVE INCOME

(N.B) Balances at 30 June 2026 have not been included as end of year reconciliations and adjustments are still in progress.

Paroo Shire Council
Statement of Comprehensive Income
For the period ending 31 August 2026

	YTD Actual	YTD Budget	\$ Variance to YTD Budget	% Variance to YTD Budget	2027 (Full Year) Budget
Income					
Revenue					
Recurrent revenue					
Net rate and utility charges	2,404,341	2,373,662	30,679	0%	4,747,324
Fees and charges	205,750	36,600	169,150	462%	219,601
Rental income	36,572	33,700	2,872	9%	202,200
Interest received	247,377	171,667	75,710	44%	1,030,000
Sales - contract and recoverable works	1,998,632	1,239,805	758,827	61%	7,438,830
Other recurrent income	5,522	1,443	4,079	283%	8,659
Grants, subsidies, contributions and donation	6,804,395	9,045,413	(2,241,018)	-25%	54,272,479
Internal revenue	901,775	1,065,556	(163,781)	-15%	6,393,333
Total recurrent revenue	12,604,364	13,967,846	(1,363,482)		74,312,426
Capital revenue					
Grants, subsidies, contributions and donation	608,325	301,954	306,371	101%	1,811,726
Gain/(loss) on sale of non-current assets	-	-	-	0%	-
Total capital revenue	608,325	301,954	306,371		1,811,726
Total income	13,212,689	14,269,800	(1,057,111)		76,124,152
Expenses					
Recurrent expenses					
Employee benefits	(1,001,463)	(1,366,829)	365,366	-27%	(8,200,976)
Materials and services	(6,424,157)	(8,365,237)	1,941,080	-23%	(50,191,420)
Finance costs	(5,664)	(2,833)	(2,831)	100%	(17,000)
Depreciation and amortisation	-	(1,459,687)	1,459,687	-100%	(8,758,123)
Internal expenses	(901,775)	(1,065,556)	163,781	-15%	(6,393,333)
Total recurrent expenses	(8,333,059)	(12,260,142)	3,927,083		(73,560,852)
Capital expenses	-	-	-		-
Total expenses	(8,333,059)	(12,260,142)	3,927,083		(73,560,852)
Net result attributable to council	4,879,630	2,009,658	2,869,972		2,563,298

STATEMENT OF FINANCIAL POSITION

(N.B) Balances at 30 June 2026 have not been included as end of year reconciliations and adjustments are still in progress.

Paroo Shire Council**Statement of Financial Position****As at 31 August 2026**

	2027 YTD Actual	2027 (Full Year) Budget
Current Assets		
Cash and cash equivalents	30,725,669	20,847,853
Trade and other receivables	2,397,940	2,687,748
Inventories	1,514,209	1,025,000
Contract assets	976,972	5,000,000
Total current assets	35,614,790	29,560,601
Non-current Assets		
Property, plant and equipment	344,448,023	349,255,713
Capital works in progress	4,532,785	-
Total non-current assets	348,980,808	349,255,713
TOTAL ASSETS	384,595,598	378,816,314
Current Liabilities		
Trade and other payables	242,113	2,756,151
Contract Liabilities	3,322,583	1,000,000
Provisions	982,454	26,603
Borrowings	24,494	794,579
Total current liabilities	4,571,644	4,577,333
Non-current Liabilities		
Provisions	2,000,199	1,851,077
Borrowings	135,209	106,073
Total non-current liabilities	2,135,408	1,957,150
TOTAL LIABILITIES	6,707,052	6,534,483
NET COMMUNITY ASSETS	377,888,547	372,281,830
Community Equity		
Asset revaluation reserve	203,244,571	190,234,240
Retained surplus/(deficiency)	174,643,976	182,047,589
TOTAL COMMUNITY EQUITY	377,888,547	372,281,830

STATEMENT OF CASH FLOWS

(N.B) Balances at 30 June 2026 have not been included as end of year reconciliations and adjustments are still in progress.

Paroo Shire Council
Statement of Cash Flows
For the period ending 31 August 2026

	2027 (Full Year)	
	2027 YTD Actual	Budget
Cash flows from operating activities:		
Receipts from customers	5,490,867	12,414,413
Payments to suppliers and employees	(10,759,073)	(59,315,162)
	(5,268,206)	(46,900,749)
Interest received	247,377	1,030,000
Rental income	36,572	202,200
Non-capital grants and contributions	763,531	53,397,478
Borrowing costs	(5,664)	(17,000)
Net cash inflow (outflow) from operating activities	(4,226,390)	7,711,929
Cash flows from investing activities:		
Payments for property, plant and equipment	(832,718)	(9,173,284)
Proceeds from sale of property, plant and equipment	-	467,204
Capital grants, subsidies, contributions and donations	-	2,686,726
Net cash inflow (outflow) from investing activities	(832,718)	(6,019,353)
Cash flows from financing activities		
Repayment of borrowings	-	(25,123)
Net cash inflow (outflow) from financing activities	-	(25,123)
Net increase (decrease) in cash held	(5,059,108)	1,667,453
Cash at beginning of reporting period	35,784,777	19,180,400
Cash at end of reporting period	30,725,669	20,847,853

After taking contract liabilities and internal reserves (outlined below) into account, Council's unrestricted cash position is approximately \$26.4 million.

Internal and external cash restrictions are as follows:

Description	Source	Amount
Contract liabilities (*)	External	3,322,583
Building reserve (*)	Internal	403,330
Community housing reserve (*)	Internal	-

STATEMENT OF CHANGES IN EQUITY

(N.B) Balances at 30 June 2026 have not been included as end of year reconciliations and adjustments are still in progress.

Paroo Shire Council
Statement of Changes in Equity
For the period ending 31 August 2026

	2027 YTD Actual	2027 (Full Year) Budget
Asset revaluation surplus	203,244,571	190,234,240
Retained surplus	174,643,976	182,047,589
	377,888,547	372,281,830

FINANCIAL SUSTAINABILITY RATIOS*(N.B) Ratio's at 30 June 2026 are subject to change as part of year end close adjustments.*

Type	Measure	Target (Tier 7)	Actual Current Year	Council Narrative
Liquidity	Unrestricted cash expense cover ratio	Greater than 4 months	7.00	The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. Council is currently meeting the target which indicates council has sufficient liquidity to continue operating for an extended period of time based on current monthly expenses.
Operating performance	Operating surplus ratio	n/a	32.78%	The operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Council currently has a positive operating surplus ratio.
	Operating cash ratio	Greater than 0%	32.83%	The operating cash ratio is a measure of council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs. Council's operating cash ratio is currently ahead of target.
Asset management	Asset sustainability ratio	Greater than 90%	0.00%	The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives. Council's asset sustainability ratio is currently behind target.
	Asset consumption ratio	Greater than 60%	63.08%	The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community. Council's asset consumption ratio is currently exceeding target.
Debt servicing capacity	Leverage ratio	0 - 3 times	0.04	The leverage ratio is an indicator of a Council's ability to repay its existing debt. It measures the relative size of the Council's debt relative to its operating performance. Council's leverage ratio is within the target range.
Financial capacity	Council-controlled revenue	n/a	21.05%	Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.

APPENDIX A – 2025 FLOOD DAMAGE PROGRAM SUMMARY

Submission Name	Approved Value	Received to 31 August 2026	Expenditure to 31 August 2026	Remaining
Flood Damage NSW Zone PSC.0059.2425T.REC	7,930,017	4,353,925	4,637,650	3,292,367
Flood Damage NW 2 PSC.0063.2425T.REC	11,365,380	7,551,416	7,664,394	3,700,986
Flood Damage SW PSC.0064.2425T.REC	13,242,760	3,972,828	351,650	12,891,110
Flood Damage SE_1 PSC.0065.2425T.REC	10,882,501	3,264,750	272,384	10,610,117
Flood Damage NE PSC.0066.2425T.REC	12,343,290	3,702,987	7,170,965	5,172,325
Flood Damage SE_2 PSC.0067.2425T.REC	9,205,370	2,761,611	637,447	8,567,923
Eulo Levee Wall PSC.0071.2425T.REC	455,134	136,540	7,338	447,796
Flooded Roads PSC.0072.2425T.REC	694,620	208,386	453,446	241,174
Mar25 REPA - Missing Seal Pave	213,999	63,888	46,028	167,971
REPA- Moruya Narran Rd CH11330	69,819	20,946	31,545	38,274
F/Damage-Mar.25- Ivan St Levee	50,110	6,838	1,477	48,633
Program preparation and management	-	-	1,905,621	0
	66,453,000	26,044,114	23,179,944	45,178,676

APPENDIX B – CONTRACT ASSETS AND LIABILITIES – 31 AUGUST 2026

Program Name	Contract Assets	Contract Liabilities
DRFA Program		2,864,171
Roads to Recovery 2024 - 29	976,972	
W4Q 24-27		358,688
Gravel Royalties		99,724
	976,972	3,322,583

Contract assets represent works performed for which cash is yet to be received. Contract liabilities represent cash received in advance of works being undertaken.

APPENDIX C – RESULTS BY FUNCTION – 31 AUGUST 2026

ANALYSIS BY FUNCTION AS AT 31 AUGUST 2026														
	REVENUE ANALYSIS						EXPENDITURE ANALYSIS					NET RESULT		
	OPERATING REVENUE (BUDGET)	OPERATING REVENUE (YTD ACTUAL)	CAPITAL REVENUE (BUDGET)	CAPITAL REVENUE (YTD ACTUAL)	REMAINING BUDGET (OPERATING)	REMAINING BUDGET (CAPITAL)	REMAINING BUDGET (TOTAL)	OPERATING EXPENDITURE (BUDGET)	OPERATING EXPENDITURE (YTD ACTUAL)	DEPRECIATION EXPENDITURE (BUDGET)	DEPRECIATION EXPENDITURE (YTD ACTUAL)	REMAINING BUDGET (TOTAL)	FUNCTION RESULT - YTD ACTUAL	FUNCTION RESULT - ANNUAL BUDGET
AIRPORT	700,000	12,599	-	-	687,401	-	687,401	897,536	34,610	114,207	-	977,133	(22,011)	(311,743)
ASSETS ADMINISTRATION	-	-	-	-	-	-	-	60,000	8,569	-	-	51,431	(8,569)	(60,000)
BUILDING CONTROL	-	5,342	-	-	(5,342)	-	(5,342)	-	-	-	-	-	5,342	-
CELEBRATIONS & FUNCTIONS	10,000	-	-	-	10,000	-	10,000	56,500	-	-	-	56,500	-	(46,500)
CEMETERIES	143,082	16,069	-	-	127,013	-	127,013	192,909	21,534	-	-	171,375	(5,465)	(49,827)
COMMUNITY DEVELOPMENT	284,577	217	-	-	284,360	-	284,360	284,758	37,388	-	-	247,370	(37,171)	(181)
COMMUNITY HOUSING	62,000	8,143	-	-	53,857	-	53,857	85,200	59,316	-	-	25,884	(51,173)	(23,200)
COMMUNITY RESILIENCE OFFICER	301,050	-	-	-	-	-	-	301,050	-	-	-	301,050	-	-
COMMUNITY SERVICES ADMINISTRATION	-	206,933	-	-	(206,933)	-	(206,933)	210,000	89,365	-	-	120,635	117,568	(210,000)
COMMUNITY SERVICES FUNDED PROGRAMS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
COUNCIL BUILDINGS	77,250	28,429	-	-	48,821	-	48,821	986,200	213,812	1,227,651	-	2,000,039	(185,383)	(2,136,801)
COUNCIL OWNED HOUSES	85,000	-	-	-	-	-	-	328,800	-	-	-	328,800	-	(243,800)
COUNTRY ROADS CONNECT	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUNNAMULLA HOT SPRINGS	405,361	157,242	-	-	248,119	-	248,119	457,418	66,653	-	-	390,765	90,588	(52,057)
DEPOT	-	-	-	-	-	-	-	85,600	13,375	-	-	72,225	(13,375)	(85,600)
DISASTER MANAGEMENT	-	-	-	-	-	-	-	13,900	316	-	-	13,584	(316)	(13,900)
ECONOMIC DEVELOPMENT	2,981	-	-	-	2,981	-	2,981	351,500	84,144	-	-	267,356	(84,144)	(348,519)
ENG. PLAN & ENV - ADMINISTRATION	-	-	-	-	-	-	-	230,000	36,677	-	-	193,323	(36,677)	(230,000)
ENVIRONMENTAL HEALTH	5,962	-	-	-	5,962	-	5,962	50,000	-	-	-	44,140	(5,860)	(44,038)
EXECUTIVE	5,678	1,449	-	-	4,229	-	4,229	969,914	235,650	-	-	734,264	(234,201)	(964,236)
FESTIVALS AND EVENTS	50,000	5,800	-	-	44,200	-	44,200	301,000	10,457	-	-	290,543	(4,657)	(251,000)
FINANCE	3,720,251	1,631,923	-	-	2,088,328	-	2,088,328	1,116,100	549,617	-	-	566,483	1,082,306	2,604,151
FLOOD DAMAGE	40,000,000	6,310,264	-	-	33,689,736	-	33,689,736	40,000,000	4,616,298	-	-	35,383,702	1,693,966	-
GOVERNANCE	11,668,573	288	-	-	11,668,285	-	11,668,285	450,731	87,743	-	-	362,988	(87,455)	11,217,842
HALLS & RECREATION FACILITIES	-	2,406	-	-	(2,406)	-	(2,406)	-	-	-	-	-	2,406	-
HUMAN RESOURCES & EMPLOYMENT CREATION	49,500	-	-	-	49,500	-	49,500	515,334	61,607	-	-	453,727	(61,607)	(465,834)
INFORMATION TECHNOLOGY	-	-	-	-	-	-	-	510,200	117,289	86,372	-	479,283	(117,289)	(596,572)
LEEVE BANKS	-	-	-	-	-	-	-	32,500	4,651	86,971	-	114,820	(4,651)	(119,471)
LIBRARY	515	332	-	-	183	-	183	231,600	27,798	-	-	203,802	(27,467)	(231,085)
PARKS & GARDENS	-	-	-	-	-	-	-	450,000	46,681	-	-	403,319	(46,681)	(450,000)
PEDESTRIAN NETWORK	-	-	-	-	-	-	-	425,000	52,043	-	-	372,957	(52,043)	(425,000)
PEST & WEED CONTROL	178,830	55,406	-	-	123,424	-	123,424	385,882	768	-	-	385,114	54,638	(207,052)
PLANNING & DEVELOPMENT	9,193	260	-	-	8,933	-	8,933	25,000	4,317	-	-	20,683	(4,057)	(15,807)
PLANT OPERATIONS	3,000,000	496,831	-	-	2,503,169	-	2,503,169	1,932,074	229,467	636,307	-	2,338,914	267,364	431,619
PRIVATE WORKS	150,000	422	-	-	149,578	-	149,578	120,000	2,185	-	-	117,815	(1,764)	30,000
PUBLIC ORDER & SAFETY	36,050	-	-	-	36,050	-	36,050	167,305	37,695	-	-	129,610	(37,695)	(131,255)
QUARRY MANAGEMENT	-	-	-	-	-	-	-	30,000	-	-	-	30,000	-	(30,000)
RADF	42,500	42,500	-	-	-	-	-	57,500	-	-	-	57,500	42,500	(15,000)
REFUSE TIPS	111,313	221,118	-	-	(109,805)	-	(109,805)	440,000	57,177	-	-	382,823	163,941	(328,687)
RIVERBOAT OPERATIONS	50,000	-	-	-	50,000	-	50,000	75,000	-	-	-	75,000	-	(25,000)
RMPC - STATE ROADS	1,728,739	1,876,274	-	-	(147,535)	-	(147,535)	1,382,991	580,681	-	-	802,310	1,295,592	345,748
ROAD CONSTRUCTION	-	-	1,811,726	-	-	1,811,726	1,811,726	-	-	5,740,898	-	5,740,898	-	(3,929,172)
ROAD MAINTENANCE	-	-	-	-	-	-	-	1,250,000	189,615	-	-	1,060,385	(189,615)	(1,250,000)
ROADS TO RECOVERY	1,713,190	-	-	-	1,713,190	-	1,713,190	1,713,190	43,150	-	-	1,670,040	(43,150)	-
SEWERAGE	558,155	271,474	-	-	286,681	-	286,681	332,350	76,211	346,559	-	602,698	195,264	(120,754)
STAFF RESOURCES	3,233,333	400,780	-	-	2,832,553	-	2,832,553	2,670,194	347,320	-	-	2,322,874	53,460	563,139
STOCK ROUTES & RURAL LANDS	7,725	15,699	-	-	(7,974)	-	(7,974)	96,137	18,218	-	-	77,919	(2,519)	(88,412)
STORES	160,000	4,163	-	-	155,837	-	155,837	101,000	10,510	-	-	90,490	(6,347)	59,000
STORM WATER	42,800	21,270	-	-	21,531	-	21,531	-	-	-	-	-	21,270	42,800
SWIMMING POOL	-	-	-	-	-	-	-	485,000	33,879	-	-	451,121	(33,879)	(485,000)
TIED GRANTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TMR OTHER CONTRACTS	4,105,000	-	-	-	-	-	-	2,500,000	-	-	-	-	-	1,605,000
TOURISM	190,000	92,258	-	-	97,742	-	97,742	430,192	86,853	-	-	343,339	5,405	(240,192)
TOURISM ALL ABOARD	10,000	7,452	-	-	2,548	-	2,548	46,000	4,763	-	-	41,237	2,689	(36,000)
TRAIC	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TV TRANSLATORS	-	-	-	-	-	-	-	10,000	-	-	-	10,000	-	(10,000)
WASTE MANAGEMENT	448,069	98,433	-	-	349,636	-	349,636	200,000	23,660	-	-	176,340	74,773	248,069
WATER	812,660	405,189	-	-	407,471	-	407,471	373,375	74,481	519,158	-	818,052	330,708	(79,873)
WORKPLACE HEALTH & SAFETY	-	-	-	-	-	-	-	232,700	31,352	-	-	201,348	(31,352)	(232,700)
YOUTH PROGRAM	153,089	-	-	-	153,089	-	153,089	153,089	-	-	-	153,089	-	-
Grand Total	74,312,426	12,396,965	1,811,726	-	57,424,411	1,811,726	59,236,137	64,802,729	8,333,756	8,758,123	-	62,727,096	4,063,208	2,563,300

10.4.2 Capital Budget Update Report

Council Meeting: 15 September 2026
Department: Corporate & Communities
Author: Nayeem Hossain, Finance Manager
Attachments: 1. Capital Budget Update / Grants Expense Update

Purpose

The purpose of this report is to provide Council with an update on our current financial position in relation to overall Capital Projects and Grants.

Recommendation

That Council receive and note the Capital Budget Update Report.

Previous Council Resolutions

Not applicable.

Discussion

This report provides an overview of the financial performance for the month of August on capital works and grants expended.

This report is prepared on a partial accruals basis to give the most accurate representation of the Council's financial performance and position.

There are no significant budget risks to be brought to Council's attention at this time.

Budget/Financial Implications

All financial implications are outlined within the body of this report.

Legislation/Statutory Implications

Local Government Act 2009.

Corporate Plan and/or Operational Plan

Operational Plan

Theme: Excellence in Governance

Goal Statement: Accountable leadership and strong governance with integrity and accountability for optimum organisational performance.

1.6 Undertake best practice financial and risk management

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Constrained Revenue	Limited capacity to raise revenue and heavy reliance on State and Commonwealth government for funds and financial assistance to deliver programs, operations and services.

Consultation

Director of Corporate & Communities, Finance Manager.



CAPITAL BUDGET									
							Budget 2027	YTD Expenses	
PROJECTS									
Project Name	Funding Source	New / Carry Over	Total Project Value (Lifetime)	Capital/Other Funding (Lifetime)	Council Contribution	Spent in Previous Years	Expenditure Remaining	YTD Spent	Budget Remaining
TIDS 2026	TIDS 2026	New	2,123,452	1,061,726	1,061,726	-	2,123,452	-	2,123,452
Country Road Connect - Jobs Gate Road	CRC	New	1,074,750	750,000	-	-	1,074,750	17,614	1,057,136
Gamarren Road Rehab	RTR 2026	New	1,959,360	1,713,189		71,731	1,887,629	43,150	1,844,479
Hot Spring Scada		New	350,000	-	350,000	-	350,000	-	350,000
Cunnamulla Pool Repainting		New	150,000	-	150,000	-	150,000	-	150,000
Sewer Mains Rising		New	650,000	-	650,000	-	650,000	584	649,416
Flood Works- Replacement of Floodgate, Storm Water Repair		New	500,000	-	500,000	-	500,000	-	500,000
Housing Unit - 2 Bedroom		New	600,000	-	600,000	-	600,000	-	600,000
Computer Software Upgrades		New	500,000	-	500,000	-	500,000	-	500,000
W4Q - Stage 1 Swimming Pool Upgrade	W4Q	Carry Over	600,000	600,000	-	106,037	493,963	294,372	199,591
W4Q - Housing Upgrade	W4Q	Carry Over	550,000	550,000	-	264,554	285,446	6,198	279,248
W4Q - Airport Fuel Upgrade	W4Q	Carry Over	350,000	350,000	-	164,776	185,224	163,087	22,137
TOTALS			9,407,562	5,024,915	3,811,726	607,098	8,800,464	525,006	8,275,458
OTHER PRIORITY CAPEX									
Description		New / Carry Over	Project Value	Capital/Other Funding	Council Contribution	Expenditure in Previous Years	Expenditure Remaining	YTD Spent	Budget Remaining
Cricket Nets		Carry Over	140,000	30,000	110,000	25,577	114,423	61,236	53,187
TV Transmission Upgrades		Carry Over	265,300	-	265,300		265,300	-	265,300
Eulo Landfill		Carry Over	85,000	-	85,000	42,034	42,966	295	42,671
							-		
TOTALS			490,300	30,000	460,300	67,611	422,689	61,531	361,158
PLANT REPLACEMENT / PURCHASE									
Description		New / Carry Over	Project Value	Capital/Other Funding	Council Contribution	Expenditure in Previous Years	Expenditure Remaining	YTD Spent	Budget Remaining
Plant Replacements: 2026									
Plant Replacements: 2026		New	1,969,000	467,204	1,501,796		1,969,000	-	1,969,000
							-		
TOTALS			1,969,000	467,204	1,501,796	-	1,969,000	-	1,969,000
TOTAL CAPITAL EXPENDITURE			11,866,862	5,522,119	5,773,822	674,709	11,192,153	586,537	10,605,616

10.4.3 Human Resources Report

Council Meeting: 15 September 2026
Department: Corporate & Communities
Author: HR Manager
Attachments: NIL

Purpose

The purpose of this report is to provide Council with an update on advertised positions, employee changes, and positions to be advertised and importantly to provide insight into People & Culture's human resource strategy.

Recommendation

That Council receive and note the Human Resources Report.

Previous Council Resolutions

Not Applicable

Discussion**1. Workforce Movements****August Outgoing Staff**

- 1 x Relocate closer to grandparents
- 1 x Relocate partner work

August Incoming Staff x 1

- Local Laws Officer (Start: 1st September, transitioned from agency role)

2. Recruitment Activities

Council continues to actively recruit to support operational service delivery and workforce sustainability.

The following positions are scheduled for advertising:

- Event Officer
- IT Officer
- HC Truck Operator
- Casual labourers

3. Agency Workforce

Council continues to utilise agency personnel where necessary to maintain service continuity and address workforce shortages.

Current agency engagements: Nil however a Workplace Health & Safety officer will join in September.

4. Traineeships and Apprenticeships – June 2026 Update

Council remains committed to building local workforce capability through traineeship and apprenticeship opportunities.

Current Status

- Total programs in registration and sign-up process: 6
- Active programs: 4

New Programs

1. Plumber Apprenticeship – Now registered and waiting for TAFE trainer to arrange the training plan. Both Senior Plumber and Town Services Coordinator are meeting with the TAFE trainer to ensure units undertaken better suit the needs of the business.
2. Plumber Traineeship – Registration papers have been submitted to MAS waiting for the Traineeship Consultant to finalise registration followed by TAFE trainer South West Queensland to arrange training plan.

Active Programs

1. Certificate IV in Tourism and Travel Traineeship.
2. Certificate III in Water Industry Operations Traineeship (Treatment Plant Operator).
3. Certificate III in Heavy Commercial Vehicle Mechanical Technology Apprenticeship.
4. Certificate III CPC Certificate in Plumbing - Apprenticeship

Cancelled Programs

- Nil

5. Employment Wellbeing

Council's Employee Assistance Program continues to provide confidential wellbeing and support services to employees. Dr Lisa Patterson ran her on site spring visits this year on Tuesday 18th and Wednesday 19th August.

6. Staffing Statistics – June 2026

As at the reporting date, Council's workforce consisted of 98 employees, including 62 males (61.6%) and 36 females (38.4%). The majority of employees were engaged on a full-time basis (72.7%), while 20.2% were employed casually and 7.1% were employed part-time. Detailed workforce demographics by gender and employment type are provided in the tables below.

Department – Gender Profile	Female	Male	Total
Community Support & Engagement	16	7	23
Finance	11	1	12
Infrastructure	5	29	34
Office of the CEO	1	2	3
Parks & Gardens	3	7	10
Water & Sewerage	0	10	10
Workshop & Fleet	0	5	5
Total	36	62	97

Department - Employment Type	Full Time	Part Time	Casual	Total
Community Support & Engagement	9	1	13	23
Finance	11	1	0	12
Infrastructure	30	1	3	34
Office of the CEO	2	0	1	3
Parks & Gardens	9	0	1	10
Water & Sewerage	6	3	1	10
Workshop & Fleet	4	0	1	5
Total	71	6	20	97

7. People & Culture Strategic Priorities

The People & Culture team continues to progress several initiatives focused on workforce attraction, retention, capability development, compliance, and employee wellbeing.

Key priorities currently underway include:

- Start shaping a new induction program that caters for both operational and non-operational
- Development of a comprehensive Employee Handbook to support onboarding, training and employee engagement.
- Implementation of processes to improve monitoring and reporting of casual employment arrangements.
- Start shaping an online platform to review WHS individual compliance that can be done online with chapters and used for inductions. Monthly updates to be acknowledged.
- Review of performance review processes to improve identification of workforce training needs.
- Development of Fair Work casual conversion training and supporting documentation for supervisors.
- Development of an organisation-wide workplace training calendar.

Critical Priorities for commencement in September

- Establish a People & Culture policy and legislative compliance register with all relevant information e.g. review dates
- Re template all employee Letters of Employment and all other contracts, into the new P&C compliance register with all relevant information e.g. review dates
- Commence the same with position descriptions and advertisements
- Commence development of Council's Employee Value Proposition (EVP) to strengthen attraction and retention outcomes.

Budget/Financial Implications

As per approved 2025/26 Budget.

Legislation/Statutory Implications

Local Governments Act 2009

Local Government Regulations 2012

Corporate Plan and/or Operational Plan**Operational Plan:**

Theme:

- 1 Excellence in Governance
 - 1.1 Provide a safe workplace including wellbeing support
 - 1.2 Provide leadership training and team building to ensure a coordinated, connected and learning organisation

Risk Management

The following risk/s are relevant to the matters considered in this report:

Risk Summary

Risk	Explanation
Staff Housing	Minimal availability to offer staff to encourage move to Cunnamulla
Staff Gossip	Workplace gossip is a pervasive issue that systematically breaks down the psychological safety required for a healthy team. When left unaddressed, it silently erodes mutual trust, fosters division, and degrades overall team morale.

Consultation

Director Corporate Services

10.4.4 Customer Service Report

Council Meeting: 15 September 2026
 Department: Corporate and Community Services
 Author: Amanda Watson – Team Leader, Administration.
 Attachments: Nil

Purpose

The purpose of this report is to provide Council with an update on the progress of complaints or requests for private works logged in Council's Customer Request system.

Recommendation

Council receive and note the Customer Service Report.

Previous Council Resolutions

Not Applicable.

Discussion

Administration & Infrastructure staff are continuing to monitor the Customer Request System and update as information becomes available.

Opening Outstanding Requests	49
New Requests	42
Subtotal	91
Outstanding Requests Completed	34
New Requests Completed	30
Total Completed in July	64
Closing Outstanding Requests	27

Request Received in August	
Animals	5
Assets	2
Health	1
Other	2
Parks & Gardens	8
Private Works	1
Roads	1
Rubbish	9
Sewerage	5
Town Planning	2
Water	6
Total	42

Ageing of outstanding requests as at 31 August 2026

Closing Outstanding Requests	90 days	60 days	30 days	Current	Total
Town Planning			1		1
Facilities					
Parks & Gardens			1	2	3
Health				1	1
Roads	1		1		2
Grids			1		1
Rubbish				2	2
Sewerage	1			2	3
Water			1	2	3
Animals				1	1
Private Works					
Complaints					
Drainage	1				1
Assets	3		3	2	8
Driveway Work			1		1
Total	6	0	9	12	27

1. Customer Services Request Performance Summary

Month	Resolved						
	Request Received	Same Month	Subsequent	Total	Resolution Rate	Same-Month %	Remaining
Jul-25	90	59	31	90	100%	66%	0
August	61	30	31	61	100%	49%	0
September	56	14	42	56	10%	25%	0
October	70	36	34	70	100%	51%	0
November	54	30	24	54	100%	56%	0
December	66	44	21	65	98%	67%	1
January	59	44	14	58	98%	75%	1
February	49	25	24	49	100%	51%	0
March	52	24	27	51	98%	46%	1
April	66	43	21	64	97%	65%	2
May	50	31	18	49	98%	62%	1
June	60	54	6	60	100%	90%	0
Jul-26	85	48	28	76	89%	56%	9
Aug-26	42	30	0	30	71%	71%	12
TOTAL	860	512	321	833	97%	60%	27

Key Metrics Explained (Updated to end of August)**1. Overall Resolution Rate – 97%**

Across the reporting period, 833 of 860 customer requests were resolved, resulting in an overall resolution rate of 97%.

This demonstrates consistently strong service performance, with almost all customer requests successfully completed. Only 27 requests remained outstanding at the end of the reporting period, most of which were received during the most recent months and remain within normal processing timeframes. This indicates that outstanding matters largely reflect work in progress rather than a significant backlog.

2. Same-Month Resolution Efficiency – 60%

A total of 512 of 860 customer requests were resolved within the same month they were received, resulting in a same-month resolution rate of 60%.

This means that approximately 6 in every 10 requests were finalised within the month of receipt, demonstrating a responsive and efficient service. The remaining requests required additional assessment, coordination, investigation, stakeholder engagement, or follow-up activities and were therefore completed in subsequent months.

Same-month performance varied throughout the reporting period, ranging from 25% in September to 90% in June, reflecting fluctuations in workload complexity, service demand, and resource availability. Despite these variations, overall resolution performance remained consistently high.

3. Outstanding Requests – 27 Open Requests

At the end of the reporting period, 27 requests remained open, representing approximately 3% of all requests received.

The majority of these outstanding matters relate to requests received during July 2026 and August 2026, where normal processing and investigation activities are still underway. There is no indication of a growing backlog, with the overall resolution rate remaining at 97%. Ongoing monitoring and follow-up will ensure these requests are progressed and resolved within established service standards.

2. **Snap Send Solve Requests**

Request Volume

Month	Total Requests	Closed Same Month	Subsequent Month	Total Closed	Total Remaining
April 2026	9	5	4	9	0
May 2026	12	2	8	10	2
June 2026	16	10	0	10	6
July 2026	14	2	3	5	9
August 2026	8	2	0	2	6
Total (End of August)	59	21	15	36	23

Key Volume Insights

Community engagement through the SSS platform remained steady throughout the reporting period, with 59 requests received between April and August 2026. Request volumes increased from 9 requests in April to a peak of 16 requests in June, before moderating to 8 requests in August. Despite the reduction in August activity, utilisation of the platform continues to demonstrate strong community awareness and ongoing demand for Council services.

The most common request categories reported during August were:

- Damaged Road - Rural Streets (3)
- Rubbish and Bins - General (2)

These categories represented a significant proportion of August requests and continue to be key operational areas requiring ongoing attention and resource allocation.

Request Resolution Performance

As at 31 August 2026:

- 59 requests had been received.
- 36 requests had been closed.
- 23 requests remained open.
- This represents an overall closure rate of 61%.

Of the total requests received:

- 21 requests (36%) were resolved within the same month they were received.
- 15 requests (25%) were resolved in a subsequent month.
- 23 requests (39%) remain in progress.

Closure activity remained strong for requests received earlier in the reporting period. The number of open requests at the end of August is largely attributable to requests received during July and August that are still progressing through established workflows rather than indicating a significant backlog of older unresolved matters.

Handling Performance

Overall request handling performance remains positive, demonstrating effective initial triage and assessment processes:

- Average Time to View: 1.43 days up from 1.09 in July
- Average Time to In Progress: 0.022 days down from 9.0 days in July
- Average Time to Close: 12.45 days up from 8.23 days in July

The Average Time to View increased to 1.43 days from 1.09 days in July, indicating a slight delay in initial review of the request.

Average Time to In Progress improved significantly to 0.022 days from 9.0 days in July, showing that work is now being progressed almost immediately once assigned.

Average Time to Close increased to 12.45 days from 8.23 days in July, suggesting requests are taking longer overall to reach completion despite the faster commencement time.

Key Observations

- April achieved a 100% closure rate, with all 9 requests finalised. More than half (56%) were resolved within the month received.
- May recorded 12 requests, with 83% closed by the end of August and only 2 requests remaining open.
- June experienced the highest request volume (16 requests) and achieved a 63% same-month resolution rate, demonstrating strong operational responsiveness during a period of increased demand.
- July recorded 14 new requests, with 5 closed by the end of August. The remaining 9 open requests account for approximately 39% of all current outstanding requests and reflect the recent timing of their receipt.
- August recorded 8 new requests, with 2 already closed by month end. The remaining 6 requests continue to progress through normal assessment and delivery processes.
- Overall, 61% of all requests received between April and August have been resolved, with outstanding matters largely concentrated in the two most recent reporting months rather than older unresolved cases.

Summary

The SSS platform continues to provide an effective channel for community reporting and service requests. While closure and processing timeframes have lengthened during recent months, the majority of outstanding requests relate to recently received matters. This suggests workload growth rather than a build-up of aged requests, with operational teams continuing to respond steadily to community service needs.

Budget/Financial Implications

As per approved 2026/27 Budget.

Legislation/Statutory Implications

Local Governments Act 2009

Local Government Regulations 2012

Corporate Plan and/or Operational Plan

Operational Plan:

Theme: 1. Excellence in Governance

1.4 Deliver Excellence in Customer Service

Risk Management

The following risk/s are relevant to the matters considered in this report:

Risk Summary

Risk	Explanation
Failure to offer ongoing communication with customers to provide optimal customer service.	Accountable leadership and strong governance with integrity and accountability for optimum organisational performance.

Consultation

Council Practical System, Administration Staff, Snap Send Solve Portal.

10.4.5 Environmental Health and Building Update Report

Council Meeting: 15 September 2026
Department: Corporate Services
Author: Amanda Watson – Team Leader, Administration.
Attachments: Nil

Purpose

The purpose of this report is to provide Council with an update on Environmental Health and Building activities for the month of August 2026.

Recommendation

That Council

1. Receive and note the Environmental Health and Building Update Report;

Previous Council Resolutions

Not Applicable

Discussion**Environmental Health and Building****1. Notifiable Diseases**

There were no notifiable diseases reported during the month.

2. Food Recalls

There were 3 food recalls reported during the month of August 2026:

- FSANZ 2026/26
- FSANZ 2026/47
- FSANZ 2026/48

The Food Inspector has been contacted, and arrangements are being coordinated with Murweh to facilitate the inspection process.

3. Building & Planning

Updates and new Building and Development Applications.

26-27-03	27 Louise St – Lot 2 on RP95603 Material Change of Use
26-27-04	SARA ref: 2607-53674 SDA - 1252 Mooro Rd – Lot 4 on C56 Operational work for constructing a sub-artesian bore for stock and domestic purposes

Budget/Financial Implications

Not Applicable

Legislation/Statutory Implications

The Building Act 1975
The Building Regulation 2021
The Planning Act 2016
The Planning Regulation 2017
The Building Code of Australia 2022
PSC Planning Scheme 2019

Corporate Plan and/or Operational Plan

Operational Plan

Theme: 1. Excellence in Governance

1.5 Transparency in processes and strong governance.

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Damage or harm to others	Personal injury, property damage or community harm that occurs during the delivery of operations or services by the Council.
Failing to meet community expectations	Community, social and cultural infrastructure services that do not align with community expectations or are not sufficiently responsive to changed / evolving community expectations or are beyond Council's capacity for delivery.

Consultation

Mr Steve Mizen – PSC Planning Advisor

10.4.6 End of Year Closedown 2026-2027

Council Meeting: 15 September 2026
Department: Corporate & Community
Author: Sarmad Habib, Director Corporate & Community
Attachments: Nil

Purpose

The report seeks Council endorsement of proposed closure dates for Council offices and depot, over the Christmas and New Year period in December 2026 and January 2027.

Recommendation

That Council:

1. *endorse the end of year closedown for 2026-2027 for Council offices and libraries from 4.30pm on Tuesday, 22 December 2026 and will reopen on Monday 4 January 2027; and*
2. *endorse the end of year closedown for 2026-2027 for outdoor (operational) employees from Monday 21 December 2026 and return to work on Monday 11 January 2027.*

Previous Council Resolutions

Not applicable

Discussion

It is the intention that Council facilities will be closed as follows:

Council Offices and Libraries - Close 4.30 pm on Tuesday 22 December 2026 up until Friday, 1 January 2026, reopening on Monday, 4 January 2027.

For employees based in these facilities, the period of closure includes five (5) workdays and three (3) public holidays.

Annual closedown for **outdoor (operational) employees** will be commence Monday, 21 December 2026 with a return to work scheduled for Monday, 11 January 2026.

The closedown period for **outdoor (operational) employees** includes twelve (12) workdays and three (3) public holidays.

A skeleton structure will remain on duty at the Cunnamulla depot. Park and roadside maintenance mowing and slashing will continue throughout the Christmas period as scheduled and appropriate. Relevant employees will be identified and rostered for emergency situations and call outs.

Leave over the closedown period can be taken in any combination of annual leave, accrued flex time, Rostered Days Off (RDOs), banked RDOs or leave without pay.

If Council endorses the proposed dates, advice will be provided to staff via all staff email and Noticeboards

Budget/Financial Implications

Not applicable.

Legislation/Statutory Implications

Queensland Local Government Industry Award 2017

Paroo Shire Council - Certified Agreements 2025-2028

Corporate Plan and/or Operational Plan

Operational Plan

Theme: 1. Excellence in Governance

1.5 Transparency in processes and strong governance

Risk Management

The following risks are relevant to the matters considered within this report:

Risk Summary

Risk	Explanation
Reputation, Community & Civic Leadership Failure to provide adequate notice to community of closure of Council facilities over the end of year period results in negative perceptions.	The timely communication of end of year closedown dates for Council facilities to community through a number of channels will mitigate the risk of reputational damage.
Governance, Risk & Compliance Failure to provide adequate and timely advice to staff of the scheduled end of year closedown results in noncompliance with the relevant Queensland Government Award.	The timely communication of end of year closedown dates for Council facilities to employees will mitigate the risk of noncompliance against the relevant Award.

Consultation

Consultation has been undertaken with the Executive.