

Annual Report

2023-2024



**THE PAROO SHIRE ACKNOWLEDGES THE
TRADITIONAL CUSTODIANS OF COUNTRY AND
RECOGNISES THEIR CONTINUING CONNECTION
TO LAND, WATERS, AND COMMUNITY.**

**WE PAY OUR RESPECTS TO THEM AND THEIR
CULTURES AND TO ELDERS PAST, PRESENT,
AND EMERGING.**



The background of the page is a scenic photograph of a river. In the foreground, there's a wooden bridge with a metal railing. The water is calm, reflecting the sky and the surrounding greenery. On the left bank, there are trees and a small structure. On the right bank, more trees are visible. The sky is a clear, bright blue. The overall atmosphere is peaceful and natural.

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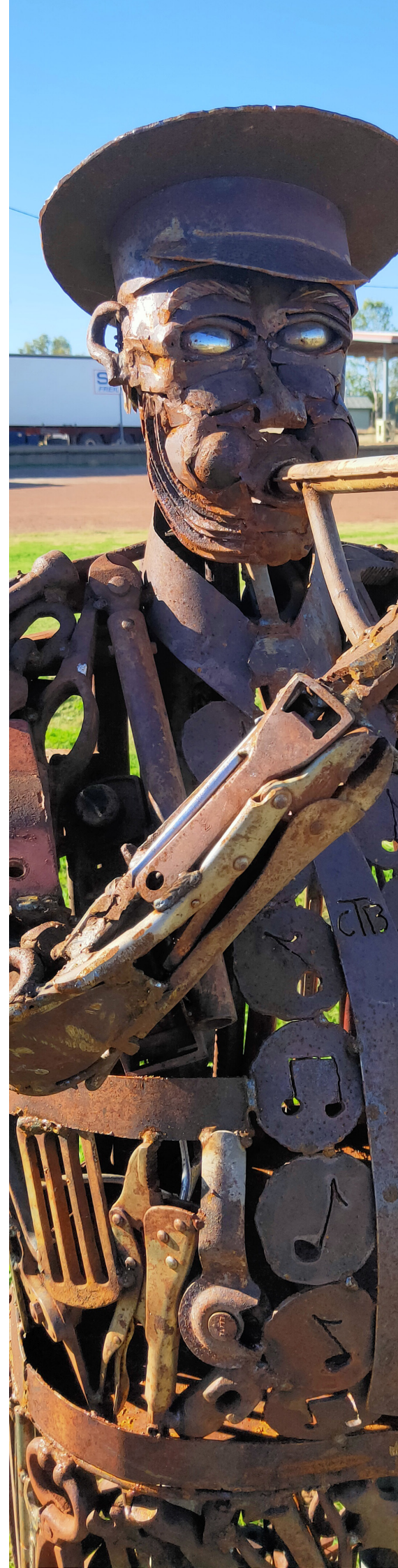
Introduction to our Annual Report

This Annual Report, for the financial year 1 July 2023 to 30 June 2024, describes Paroo Shire Council's achievements in providing services to the community we serve.

It displays our progress in delivering the actions in our Corporate and Operational Plans, along with statutory reporting requirements, providing a culmination of our regular reports to community and stakeholders.

The annual report also provides the community with operational and financial information about Council's performance against the outcomes and service delivery commitments set out in the Corporate and Operational Plans.

Council's 2023-2028 Corporate Plan provides the focus and direction over the next five years period.





Our Region

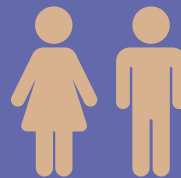
POPULATION OF
1,679 PEOPLE



47,688 SQUARE KILOMETRES



51%
FEMALE



49%
MALE

36%
IDENTIFY AS
INDIGENOUS

MEDIAN AGE
44 YRS



GDP
109
MILLION

LANGUAGE USED AT HOME
ENGLISH 1531 OTHERS 57

11 RELIGIOUS AFFILIATIONS



\$1,268 MEDIAN WEEKLY
HOUSEHOLD INCOME

**TOP FOUR
INDUSTRIES
OF
EMPLOYMENT**

*Data sourced from
the 2021 Census*



Our Townships



78
Wyandra

126
Yowah

94
Eulo

1233
Cunnamulla



CUNNAMULLA

SITUATED BESIDE the Warrego river and a permanent waterhole stretching for more than five kilometres, Cunnamulla also straddles key highways linking Melbourne to the gulf of Carpentaria and Brisbane to the channel country. Country-music legend Slim Dusty had a hit with The Cunnamulla Fella, which captured the essence of the district's pastoral industry when wool was a pound for a pound. The town's appeal is to be boosted with the opening in 2024 of its \$11.5 million world-class hot springs development.



EULO

SINCE THE 1800s, Eulo has been a trading post and critical link for mail, telecoms and freight at the crossing over the Paroo river. The spirit of the Isobel Gray, a canny businesswoman with a murky past and an eye for opal, lives on in the Eulo Queen hotel. It has a mythical reputation among beekeepers too, for the clear honey produced from flowering Yapunyah gums, which commands premium prices. Australia's best discovery of Pleistocene-era megafauna fossils are being unearthed at a grazing property north of the town.

WYANDRA

MIDWAY BETWEEN Cunnamulla and Charleville is Wyandra. A former railway siding, it was also known as Wild Annie during the wool boom, when shearing teams debriefed between sheds. These days it is a popular stopover for truck drivers and caravanners, who may avail themselves of a locals' picnic spot known as The Beach.



YOWAH

TOSS A nut and if the chances are good you'll hit a character in the opal-mining settlement of Yowah. Like the price of its famous gemstone, its fortunes, and population, wax and wane. Every July, during the opal festival, European buyers descend upon Yowah to strike deals with miners and cutters.

Mayor's Message



The 2023-2024 Annual Report includes the audited annual financial statements and provides a snapshot of the Council operations throughout the year, showing the outcomes achieved over a wide range of activities.

A continued high level of financial management ensures the Council is in a sound position and able to meet the ongoing needs of the community.

A highlight of the year was the opening of the Cunnamulla Hot Springs and River Walk experience and we are fortunate to have the Peninsula Hot Springs Group as the operators. Completion of this project has delivered a world standard facility that the community can be proud of and that will attract many more visitors to Cunnamulla and the Paroo Shire providing ongoing benefit throughout the local economy.

It was wonderful to see the community response when the Melbourne Cup visited Cunnamulla during the year and a big thank you to all those community members and Council staff whose input contributed to the success of the event. During the year the Paroo Progress Association handed over operation of the Cunnamulla All Aboard show to the Council's tourism staff. This group had revitalised the Railway Station, added a theatre and the 3D sound and light show they produced opened to the public in early 2021. The effort they put into bringing their idea to fruition has resulted in an historical journey back in time that all who view it enjoy.

Following extensive community consultation, a new Corporate Plan 2023-2028 was adopted, refreshing Council's vision for the next five years. As part of future planning and with State Government funding, the Council has commenced replacing the aging water main reticulation system in Cunnamulla and this work will continue into the new financial year.

Our commitment to maintaining and upgrading community assets has seen improvements to the Cunnamulla Racecourse, new toilet installations in Cunnamulla and Yowah as well as road construction and extensive flood damage repairs throughout the Shire. Another severe weather event occurred early this year that will result in flood damage repair work to roads continuing throughout the coming year.

In March the Queensland Local Government elections resulted in the return of Councillors Rick Brain and Joann Woodcroft to Council as well as myself as Mayor and two new members were elected, being Councillors Corissa Jackson and Tom King. After inductions and training the new Council has settled into a busy schedule. I would like to take this opportunity to thank the two previous Councillors Patricia Jordan and James Clark for their service to the community over the previous four years.

The Councillors and myself would like to acknowledge the effort and commitment the staff display in carrying out their work and achieving the Shire's goals. Working together and with the community we look forward to continuing to achieve outcomes that will build a sound foundation for the future of the Paroo Shire.

A handwritten signature in black ink, reading 'Suzette Beresford'.

Cr Suzette Beresford PSM
Mayor, Paroo Shire Council

Elected Members 2023 - 2024

UNTIL MARCH 2024



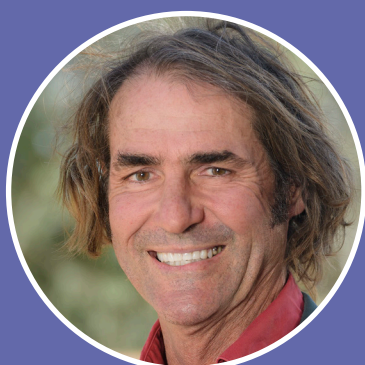
MAYOR

Suzette Beresford
0427 551 191
suzette.beresford@paroo.qld.gov.au



DEPUTY MAYOR

Rick Brain
0400 088 013
rick.brain@paroo.qld.gov.au



COUNCILLOR

James Clark
0499 299 700
james.clark@paroo.qld.gov.au



COUNCILLOR

Patricia Jordan
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patricia.jordan@paroo.qld.gov.au



COUNCILLOR

Joann Woodcroft
0427 551 230
joann.woodcroft@paroo.qld.gov.au

Elected Members 2023 - 2024

FROM APRIL 2024



MAYOR

Suzette Beresford
0427 551 191
suzette.beresford@paroo.qld.gov.au



DEPUTY MAYOR

Rick Brain
0400 088 013
rick.brain@paroo.qld.gov.au



COUNCILLOR

Tomas King
0457 990 027
Cr.King@paroo.qld.gov.au



COUNCILLOR

Corissa Jackson
0448 485 558
Cr.Jackson@paroo.qld.gov.au



COUNCILLOR

Joann Woodcroft
0427 551 230
joann.woodcroft@paroo.qld.gov.au

CEO's Message

Paroo Shire continues to punch above its weight.

Although I have only been with Paroo Shire Council since the start of July, I have continued to see the efforts of the Mayor and Councillors, Council's previous CEO Cassandra White, and the entire staff continue to achieve great things and supporting the community. Making the Paroo Shire a great place to live, work and visit.

I regularly receive positive feedback from the community and visitors in particular regarding the efforts of Council's staff and the presentation of the towns within the region, whether it is taking care of parks and playgrounds, providing library services, promoting tourism, maintaining the road network or providing community support.

Council and its staff continue to provide services at a high level for the ratepayer. Council continues to deliver at a high level through often difficult circumstances including labour shortages, supply chain issues and declared disaster events.

The highlight this past 12 months has been the successful opening of the Cunnamulla Hot Springs, this facility continues to drive tourism numbers to the region and providing support to local businesses. Council continues

to secure grant funding to deliver infrastructure projects, with planning underway for upgrades to John Kerr Park to provide improved infrastructure for sports and recreation users across the region. These projects are more than just infrastructure and are about building the community.

The successful delivery of the River Lights Festival and the Cunnamulla Fella Round Up continue to be signature events delivered by Council, the ongoing operation of the first-class Visitor Information Centre, Time Tunnel and the All Aboard show, numerous events held at the shire hall and Council's support of the Queensland Music Trails Ballads and Bush Yarns event held at Charlotte Plains Station, continue to demonstrate Council's commitment to providing for the community and supporting local business.

Council staff are part of the community and Council has continued to support community development and bringing people together including celebrating the achievements of locals and welcoming our newest Australians at the citizenship ceremonies. Council continues to celebrate local history through art exhibitions and continues to provide grassroots community support through Council grants program, that assist all sections of the community.

I congratulate the entire organisation for all their contribution to serving the community, these efforts are to be celebrated through our 2023-2024 Annual Report.



Scott Osman
Interim Chief Executive Officer



Strategic Planning Framework



Mission, Vision and Values

VISION

LIVE WELL,
GROW STRONG &
BUILD PROSPERITY

MISSION

CO-DESIGN
LOCAL SOLUTIONS,
HARNESS IDEAS,
ADAPT & INNOVATE

VALUES

INTEGRITY,
EFFICIENCY,
CONTINUOUS
IMPROVEMENT

Executive Management Team



CHIEF EXECUTIVE OFFICER

Cassandra White
2020 - 2024



DIRECTOR COMMUNITY SUPPORT & ENGAGEMENT

Tony Koch
Since 2019



DIRECTOR OF CORPORATE SERVICES, GOVERNANCE & RISK

Sarmad Habib
Since April 2024



DIRECTOR OF INFRASTRUCTURE

Kerry Jones
Since May 2024



Council Staff

Council has been emphasising inclusion and targeting a culture that embraces unique ideas, perspectives, experiences and people. We believe in investing in our community through training and upskilling, traineeships and apprenticeships and working with our people to reach their goals.

SAFETY AND WELLBEING

Council strongly promotes safety throughout our workforce. Embedding a culture of safety and ensuring a safe work environment is of utmost importance. Continued training and development, along with monitoring and review will be undertaken to ensure we maintain the highest level of safety protecting our employees and the community.

During 2021/2022 Financial Year Council rolled out a new Employee Assistance Program (EAP) that provides a personalised support to our workforce. The EAP is designed by a clinical psychologist with a speciality in rural mental health and local government. Due to its success, the EAP was extended to 2022/2023 and 2023/2024 Financial Years and it is available 24 hours a day, 7 days a week to all staff members and their families.

STAFF

During the 2023-2024 Financial Year Council had 75 employees:

EMPLOYEES	NUMBER
Elected members	5
Indoor Staff	22
Outdoor Staff	48
TOTAL	75

VOLUNTEERS

We acknowledge the many volunteers within our community who so generously give of their time and energy to enrich the lives of those around them and make our region a great place to live and visit. Volunteering provide a great sense of “giving”, if you are keen to get involved please reach out.

ETHICAL FRAMEWORK - CODE OF CONDUCT

In keeping true to our values, Council’s Code of Conduct provides a framework for behaviour, actions and decisions, whilst promoting the five ethical principles (identified in the Public Sector Ethics Act 1994): Respect for persons, Respect for the law and system of Government, Integrity, Diligence and Economy and Efficiency. The Code of Conduct applies to all Councillors, employees, consultants and subcontractors.

Our Performance Highlights



13,228

people through the library doors

98

programs held, and partnering with 10 different organisations on a regular basis.



5,905

library items loaned including audio books, picture books, adult fiction, adult nonfiction, junior fiction, JNF, DVD's and magazines.



17,142

people through the Cunnamulla Fella Visitor Information Centre doors

30.89% QLD

22.89% VIC

23.18% NSW

7.59%

were from Paroo Shire



13

Grants submitted
8 successful, 1 pending



27,380KG

vertebrate pest bait distributed

21

scalps claimed for bounty-
14 male and 7 female wild dogs



**WATER
LETTUCE
WEEVIL**

(*Neohydromonus affinis*) was successfully bred and released at multiple sites on the Warrego River over the course of the growing season. No chemical control was undertaken.



**TIGER PEAR
CACTUS**

2 newly discovered infestations have had the biological control (*Dactylopius austrinus*) introduced into them. Initial results are positive with the infected plants dying from the control method.



53

Events that the Community Services Team either facilitated or participated in:

- 12 Interagency Meetings held
- 4 RADF Meetings held
- 10 RADF Projects funded



10

Touring Shows



Our Performance

CORPORATE AND OPERATIONAL PLAN

The Corporate Plan 2023-2028 provides a high-level road map for how Council will deliver the region's vision. It was developed by listening to our communities and evaluating current and future trends. Annual operational plans and budgets provide detail about the work to be completed each year to achieve the objectives of the Corporate Plan, and how this will be resourced.

The 2023-2024 annual budget and Operational Plan cover the period 1 July 2023 to 30 June 2024.

ANNUAL BUDGET

Paroo Shire Council's budget for 2023-2024 outlines where Council will deliver services, programs and facilities. It identifies 165 projects. See Table 1 and Figure 1.

COMPLETED CAPITAL PROJECTS IN 2023-2024

Cunnamulla Hot Springs	\$9m
Jobs gate Road Pavement	\$1.8m
Pontoon, Jetty and Boat	\$488k
Bob Poncho Toilet Upgrade	\$355k
Eulo-Toompine Road Reseal	\$350k
Emergency Power Generators	\$288k
Wyandra Airstrip Upgrade	\$183k
Centenary Toilet Install	\$145k
Yowah – Tom Fagan Park Toilets	\$76k
Warrego Riverwalk	\$54k
CCTV Camera Project	\$12k
Cunnamulla Racecourse AV & Renovations	\$8k
William Street Campground	\$8k
Cunnamulla Racecourse Kitchen	\$7k
Louise Street Footpaths	\$5k

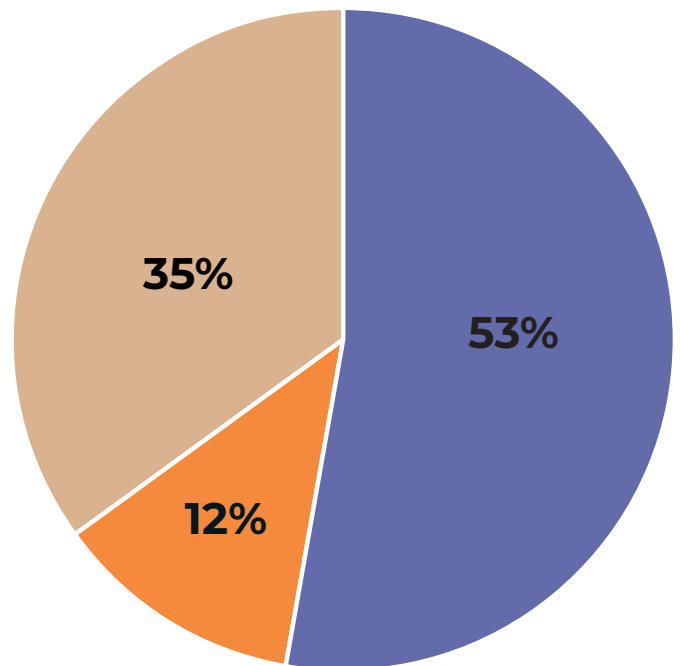
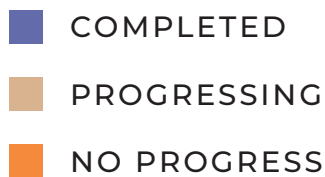
Table 1: Summary of Councils performance against project goals in 2023-2024.

GOAL	NO. OF ITEMS	COMPLETED	IN PROGRESS	NO PROGRESS	COMPLETED/IN PROGRESS
Governance	54	23	19	12	77%
Community	40	24	13	3	90%
Economy	42	29	12	1	97%
Environment	30	12	14	4	87%
TOTAL	166	88	58	20	87%

Operational Plan Performance Report

COUNCILS 2023-2024 OPERATIONAL PLAN IDENTIFIED 165 ACTIVITIES FOR THE YEAR:

- 88 were completed
- 58 will continue into 2024-2025
- 20 with actions to be determined



Achieving Our Goals

1 Excellence in Governance

ACCOUNTABLE LEADERSHIP AND STRONG GOVERNANCE WITH INTEGRITY AND ACCOUNTABILITY FOR OPTIMUM ORGANISATIONAL PERFORMANCE.

- Implementing Councillor Community Catch up days in each town location.
- Reviewing and updating the Asset Register to record Council's non-current physical assets.
- Conducting fortnightly ELT meetings (agenda to be aligned to the priority areas of the Operational Plan).
- Conducting a Community Satisfaction Survey.
- Long-term financial forecast adopted with the annual budget and consistent with the long-term asset management plans.

ACTIVITY	STATUS
Provide a safe workplace including wellbeing support	✓
Foster and promote a culture built on a shared vision with high levels of community collaboration	⚙️
Enable strategic implementation with high levels of accountability	⚙️
Provide leadership, training and team building to ensure a coordinated, connected and learning organisation	⚙️
Deliver excellence in customer service	⚙️
Transparency in processes and strong governance	⚙️
Undertake best practice financial and risk management	✓

✓ Completed

⚙️ Progressing

⚙️ No Progress

2

Our People & Strong Communities

BUILD THE CAPABILITIES OF OUR PEOPLE THROUGH THE FACILITATION OF ONGOING LEARNING AND SKILLING OPPORTUNITIES AND THE PROVISION OF WELCOMING AND INVITING SPACES WITH GREAT FACILITIES.

- Building inclusive relationships with member organisations of the interagency groups
- Administering the Regional Arts Development Fund (RADF)
- Establishing a Youth Council
- Delivering quality signature community events through established community partnerships (e.g. ANZAC Day, Remembrance Day, Community Christmas Party)
- Effective enforcement of animal control in compliance with State laws and regulations, local laws and subordinate local laws

ACTIVITY

STATUS

Celebrate cultural diversity, history and traditions



Promote and celebrate partnerships between traditional owners and Council



Provide inviting spaces and facilities to meet community needs



Vibrant libraries and inclusive flexible learning and skilling



Support for leadership programs and youth pathways



Foster and promote active, safe and healthy communities



✓ Completed

⚙️ Progressing

⋯ No Progress



3

Prosperous Economy

TO SUPPORT OUR EXISTING BUSINESSES AND INDUSTRIES AND TO NURTURE NEW OPPORTUNITIES TO GROW AND SUSTAIN A PROSPEROUS ECONOMY.

- Running the Outback River Lights Festival and Cunnamulla Fella Round Up events to boost visitor numbers and Paroo's profile.
- Engaging with the business community to seek feedback on business training and business support needs.
- Reviewing the Safety, Traffic and Environmental Quality Plans annually and update according to TMR response.
- Promoting and leverage the Shire's RV Friendly status.
- Supporting agricultural bodies by promoting innovation, upskilling, off-farm income and diversification upskilling programs and information sharing

ACTIVITY

STATUS

Promote and support a sustainable and diverse agricultural industry



Grow and enhance tourism



Nurture and build the overall business and industry sector



Advocacy and support for a digitally enabled Shire



Workforce development and attraction for a skilled workforce



Lobby and partner for safe and efficient transport networks



Advocate for locally based service deliver



4

Environmental Sustainability

PROTECT, ENHANCE, AND SUSTAIN THE ENVIRONMENT WITH A BALANCED APPROACH TO SUSTAINABILITY AND ECONOMIC GROWTH FOR LONGEVITY.

- Undertaking coordinated vertebrate pest baiting programs across the Shire.
- Producing and publish a Storm Water Management Model (SWMM) Annual Report.
- Developing a Drinking Water Quality Management Plan (DWQMP)
- Developing regional waste and recycling partnerships (including attendance at regional forums and advocacy with government).

ACTIVITY

STATUS

Consult with Indigenous peoples and Traditional Owners regarding sustainability planning



Foster a shared vision for the environment through collaborations with all land managers



Best practice biosecurity and pest and land management



Protect and enhance waterways, water sources and manage town water services



Minimise waste, increase recycling and pursue renewable energy



Effective disaster management planning and response



✓ Completed

⚙️ Progressing

⚙️ No Progress





Statutory Information

COUNCILLOR MEETINGS ATTENDANCE

As required under Section 186(1)(c) of the *Local Government Regulation 2012*, the table below details the number of Local Government Meetings each Councillor attended during the financial year ending 30 June 2024.

ORDINARY COUNCIL MEETINGS

COUNCILLOR	18/07/23	15/08/23	18/09/23	10/09/23	14/11/23	15/12/23	16/01/24	20/02/24	12/03/24	18/04/24	14/05/24	18/06/24	TOTAL MEETINGS ATTENDED
Cr Suzette Beresford	X	X	X	X	X	X	X	X	X	X	X	X	12/12
Cr Rick Brain	X	X	X	X	X	X	X	X	X	X	X	X	12/12
Cr James Clark	X	X	X	X	X	X	X	X	X				9/9
Cr Patricia Jordan		X	X	X	X	X	X	X	X				8/9
Cr Joann Woodcroft	X	X	X	X	X	X	X	X	X	X	X	X	12/12
Cr Corissa Jackson*										X	X	X	3/3
Cr Tomas King*										X	X	X	3/3

*Cr Jordan and Cr Clark were replaced by Cr King and Cr Jackson during the Local Government Elections held on 26th March 2024.

SPECIAL COUNCIL MEETINGS

COUNCILLOR	15/12/23	25/01/24	04/04/24	24/05/24	05/06/24	25/06/24	TOTAL MEETINGS ATTENDED
Cr Suzette Beresford	X	X	X	X	X	X	6/6
Cr Rick Brain	X	X	X	X	X	X	6/6
Cr James Clark	X	X					2/2
Cr Patricia Jordan	X	X					2/2
Cr Joann Woodcroft	X	X	X	X	X	X	6/6
Cr Corissa Jackson*			X	X	X	X	4/4
Cr Tomas King*			X	X	X	X	4/4

*Cr Jordan and Cr Clark were replaced by Cr King and Cr Jackson during the Local Government Elections held on 26th March 2024.

COUNCILLOR EXPENSES

Under Section 186(1)(b) of the *Local Government Regulation 2012*, the expenses incurred by, and the facilities provided to, each Councillors during the 2023-2024 Financial Year were:

COUNCILLOR	DESCRIPTION	EXPENSES
Cr Suzette Beresford	Mayor	\$10,869.53
Cr Rick Brain	Councillor	\$7,277.78
Cr James Clark	Councillor	\$1,586.35
Cr Patricia Jordan	Councillor	-
Cr Joann Woodcroft	Councillor	-
Cr Tomas King*	Councillor	-
Cr Corissa Jackson*	Councillor	-
TOTAL		\$19,733.66

*Cr Jordan and Cr Clark were replaced by Cr King and Cr Jackson during the Local Government Elections held on 26th March 2024.

Any equipment, facilities or expenses reimbursement were provided in accordance with the Councillor Expense Reimbursement Policy, which is available on Council's website at www.paroo.qld.gov.au/policies.

COUNCILLOR REMUNERATION

Paroo Shire Council Mayor and Councillors were remunerated in accordance with the *Local Government Remuneration and Discipline Tribunal*. As required by the *Local Government Regulation 2012*, Section 186(1)(a), the total remunerations paid to each Councillor were:

COUNCILLOR	DESCRIPTION	SALARY	PHONE	VEHICLE
Cr Suzette Beresford	Mayor	\$108,689.04	\$800.04	\$12,000.00
Cr Rick Brain	Councillor	\$61,404.00	N/A	N/A
Cr James Clark	Councillor	\$37,951.64	N/A	N/A
Cr Patricia Jordan	Councillor	\$39,406.14	N/A	N/A
Cr Joann Woodcroft	Councillor	\$52,541.52	N/A	N/A
Cr Tomas King*	Councillor	\$13,135.38	N/A	N/A
Cr Corissa Jackson*	Councillor	\$13,135.38	N/A	N/A

*Cr Jordan and Cr Clark were replaced by Cr King and Cr Jackson during the Local Government Elections held on 26th March 2024.

COUNCILLOR CONDUCT

Section 186(1)(d)(e) & (f) of the *Local Government Regulation 2012* states that a local government must include in the Annual Report particulars of complaints associated with Councillor conduct.

ITEM	QUANTITY
Orders made under section 150I(2) of the <i>Local Government Act</i>	NIL
Orders made under section 150AH(1) of the <i>Local Government Act</i>	NIL
Decisions, orders and recommendations made under section 150AR(1) of the <i>Local Government Act</i>	NIL
Complaints referred to the assessor under section 150P(2) of the <i>Local Government Act</i>	NIL

ITEM	QUANTITY
Matters, mentioned in section 150P(3) of the <i>Local Government Act</i> , notified to the Crime and Corruption Commission	NIL
Notices given under section 150R(2) of the <i>Local Government Act</i>	1
Notices given under section 150S(2) of the <i>Local Government Act</i>	NIL
Decisions made under section 150W(a), (b) and (d) of the <i>Local Government Act</i>	NIL
Referral notices accompanied by a recommendation mentioned in section 150AC(3)(a) of the <i>Local Government Act</i>	NIL
Occasions information was given under section 150AF(4)(a) of the <i>Local Government Act</i>	NIL
Occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the <i>Local Government Act</i> for the local government, the suspected inappropriate conduct of a Councillor	NIL
Applications heard by the conduct tribunal under chapter 5A, part 3, division 6 of the Act about whether a councillor engaged in misconduct or inappropriate conduct	NIL
The total number of referral notices given to the Local government under Section 150AC(1) of the <i>Local Government Act</i>	NIL
For suspected conduct breaches the subject of a referral notice mentioned in paragraph (g) <ul style="list-style-type: none"> the total number of suspected conduct breaches; and the total number of suspected conduct breaches for which an investigation was not started or was discontinued under section 150AEA of the LGA 	NIL
The number of decisions made by the local government under section 150AG(1) of the LGA during the financial year	NIL
The number of matters not decided by the end of the financial year under section 150AG(1) of the LGA	NIL
The average time taken by the local government in making a decision under section 150AG(1) of the LGA	N/A

EXECUTIVE MANAGEMENT TEAM REMUNERATION

Under Section 201(1)(a) and Section 201 (1)(b) of the *Local Government Act 2009*, the total actual remuneration for the senior executives including salary, superannuation, motor vehicle allowance, rental assistance, short term & long term benefits for the 2023-2024 Financial year was \$612,932.28.

REMUNERATION RANGE	NUMBER OF EXECUTIVE MANAGEMENT TEAM PAID
\$0 > \$100,000.00	4
\$100,001.00 < \$200,000.00	1
\$200,001.00 < \$300,000.00	1
\$300,001.00 < \$400,000.00	0

PARTICULAR RESOLUTIONS

In accordance with Section 185(a) and 185(b) of the *Local Government Regulation 2012*, it is noted that there were no resolutions passed by Council during the Financial Year 2023-2024 under Section 250(1) of the *Local Government Regulation 2012* to adopt an expense reimbursement policy.

There were also no resolutions passed by Council during the 2023-2024 Financial Year under Section 206(2) of the *Local Government Regulation 2012* regarding the threshold for non-current physical assets to be treated as an expense.

ADMINISTRATIVE ACTION COMPLAINTS

As required by Section 187(1) and Section 187(2) of the *Local Government Regulation 2012*, the annual report must include:

STATEMENT OF COMMITMENT TO DEALING FAIRLY

Council is committed to dealing fairly with administrative action complaints by receiving, enabling, responding and reviewing customer complaints in a professional and cost-effective manner. By reviewing, reflecting and learning from the complaints, Council is able to improve services to the community.

HOW THE COMPLAINTS MANAGEMENT PROCESS IS IMPLEMENTED

Council has a formal complaints management process detailed in the Administrative Action Complaints Policy. Details of the policy are on Council's website or can be obtained from the council offices.

ASSESSMENT OF PERFORMANCE IN DEALING WITH COMPLAINTS

DETAILS	NUMBER
Number of complaints received in the year	1
Number of complaints resolved in the year	0
Number of complaints not resolved at the end of the year	1
Number of complaints made in prior years and still not resolved	0

REGISTERS KEPT BY COUNCIL

As required under Section 190 (1)(f) of the *Local Government Regulation 2012*, Council kept the following registers:

- Local Laws Register
- Road Maps Register
- Register of Cost-Recovery fees
- Asset Register
- Delegations Register
- Tender Register
- Register of Interests - Councillors
- Record of Taking of Declaration of Office - Councillors
- Record of Declaration of Material Personal Interest
- Record of Conflict of Interest
- Land Record
- Record of Financial Management Risks and Control Measures - Risk Register
- Council Meeting Minutes
- Council Policies
- Tenders over \$200,000.00
- Gift Register
- Portable Items Register

OVERSEAS TRAVEL

As required by Section 188(1) and Section 188(2) of the *Local Government Regulation 2012*, the annual report must include details of any overseas travel. During the 2023-2024 Financial Year there have been none overseas travels.

BENEFICIAL ENTERPRISES

Council did not have any partnership arrangements or conduct any business with beneficial enterprises under Section 41 of the *Local Government Act 2009* during the 2023-2024 Financial Year.

SIGNIFICANT BUSINESS ACTIVITIES

During 2023-2024 Financial Year, Council did not conduct any significant business activities under Section 45 (a to d) of the *Local Government Act 2009*.

SUMMARY OF ALL CONCESSIONS FOR RATES AND CHARGES GRANTED

Under Section 190(1)(g) of the *Local Government Act 2012*, the following concessions for rates and charges were granted during the 2023-2024 Financial Year:

PENSIONER REMISSIONS

Council grants a remission of 20% of the general rates only to pensioners who own and reside on their property within the Paroo Shire, providing the applicant meets the criteria set down in the State Government Pensioner Subsidy Scheme. This remission is in addition to the State Government remission of 20%. This excludes water usage charges, interest and other charges on land and is limited to \$1,000 per annum.

In the 2023-2024 Financial Year Council provided concessions to pensioners to a total value of \$11,388.00.

PAY ON TIME DISCOUNT

Council grants a discount of 10% of the general rates to those who pay their rates by the designated due date and in the 2023-2024 Financial Year the cost of this initiative was \$204,578.37.

INTERNAL AUDIT REPORT

During the 2023-2024 Financial Year, Council engaged an Internal Auditor and developed an Internal Audit Plan to best suit Council's objectives, provide insight and identify process efficiencies. The new engagement was made for the 2022-2025 period.

COMPETITIVE NEUTRALITY COMPLAINTS

Council did not receive competitive neutrality complaints during the 2023-2024 Financial Year under Section 190 (1)(i)(j) of the *Local Government Regulation 2012*.

ACTION TAKEN INVOLVING SPECIAL ARRANGEMENTS

Council was not supplied with any services, facilities or activities by another local government under any agreements or joint activities and for which any special rates or charges were levied during the 2023 -2024 Financial Year under Section 190 (1)(d) of the *Local Government Regulation 2012*.

INVITATION TO CHANGE TENDER

Council did not issue invitations to change any tenders under Section 228(8) of the *Local Government Regulation 2012* during the 2023-2024 Financial Year.

RIGHT TO INFORMATION PRIVACY

The *Right to Information Act 2009* and the *Information Privacy Act 2009* provide the community with access to information balanced by appropriate protection for individual's privacy. The public can apply for access to documents held by Council subject to statutory exemption, unless it is contrary to the public interest to provide that information. The legislation also allows individuals to apply for amendments to be made to documents concerning their personal affairs, where it is believed the information is incomplete, out of date, inaccurate or misleading.

There were no Right to Information requests over the 2023-2024 Financial Year.

GRANTS TO COMMUNITY ORGANISATIONS AND DISCRETIONARY FUNDS

COMMUNITY GRANTS EXPENDITURE

Under Section 189(1) of the *Local Government Regulation 2012*, Council made grants and provided the following assistance to community organisations during the 2023-2024 Financial Year:

ORGANISATION	DONATION	FEE WAIVER	IN-KIND	PURPOSE
Cunnamulla RSL Sub-Branch	3,300.00			Donation for ANZAC Day Pipers
Noorama Picnic Race Club Inc	2,000.00		3,874.18	Annual Noorama Picnic Races
AgForce	2,272.73			Annual Goat Field Day in Cunnamulla
Cunnamulla Polocrosse Club Inc	2,500.00		1,762.02	Annual Cunnamulla Polocrosse Carnival
Noorama Sport & Recreation Club	1,900.00	221.94		Noorama Tennis Day
Cunnamulla Senior Citizens Club	2,368.80			Annual Rates on Senior Citizens Hall
Cunnamulla P-12 State School	100.00	69.31		Donation for speech night prize and hall hire
Eulo P&C Association	500.00			Donation to purchase 3 x yellow wheelie bins for recycling
NAIDOC Week Committee	2,000.00	370.00		Catering for NAIDOC Seniors luncheon and Supper Room hire
Cunnamulla Fishing & Restocking Club Inc	2,000.00			May Day Fishing competition
Country Education Foundation Program	3,000.00			Sponsorship for CEF Scholarship funding
Deadly Choices Netball Clinics	2,000.00			Sponsorship Cunnamulla Netball Clinic and merchandise
Budjiti Aboriginal Corporation		2625.00		Mobile Equipment hire and hall hire for NAIDOC Week in Eulo
Lily Beresford Sponsorship	500.00			Support to attend National Polocrosse Championships
SWQACCAS		220.00		Shire Hall hire for community meeting
Eulo Hostel Association	2000.00	191.94		Donation, Eulo Hall hire and cold room hire for Trivia Night
Wyandra State School			500.00	Woodchip for garden beds at Wyandra State School
Sacred Heart School		400.00		Supper Room hire for SHS Trivia Night
Cunnamulla Amateur Swimming Club		3,147.00	816.15	Pool hire for annual Swimming Carnival and repairs to lane rope holders
Wyandra Rural Fire Brigade		75.00		Wyandra Hall Hire
Cunnamulla & District Diggers Race Club Inc		275.00		Mobile cold room hire
HOPE Deadly Recruits		4,824.00	4,130.95	Mobile cold room and Portaloo hire for Deadly Recruits at Tinnenburra

Cunnamulla Junior Rugby League		339.00		
YOMSCI Opal Festival	4,000.00	2,381.00		Yowah Opal Festival
Cunnamulla Gun Club				Empty Septic and tidy grounds
Cunnamulla Cricket Club		2,500.00	\$1,930.22	Bus hire for away games
Care Outreach		75.00		Wyandra Hall hire
Cunnamulla Golf Club				2023 Outback Masters event
Wyandra Progress Association	2,000.00	675.00		Wyandra Hall hire, donation and in-kind support for Wyandra Gymkhana
Cunnamulla Tri Club		835.80		Pool hire fees
Music in the Mulga		2,627.23	\$12,855.39	Generator hire
Eulo Gymkhana & Motorbike Association				Water truck and driver to annual gymkhana
Eulo Polocrosse Club Inc				Water Truck and driver for annual polo crosse carnival
Stars of Charlotte Plains		8,836.68		Mobile equipment hire – cold room, generator and portaloos
Far West Indigenous Family Violence Service		750.00		Supper Room hire
		150.00		Supper Room hire
Eulo Pink Ribbon Morning Tea		75.00		Eulo Hall hire
Sacred Heart Parish		150.00		Shire Hall hire
Charlotte Plains Qld Music Trails		4313.12		Mobile equipment hire – cold room, generator and portaloos
Melbourne Cup Event			15,595.50	Melbourne Cup event
TOTAL	\$32441.53	\$36127.02	\$44920.46	

DISCRETIONARY FUNDS

Under Section 189(2)(a) of the *Local Government Regulation 2012*, the amount of \$1,000 was budgeted for Mayor's Discretionary Fund in the 2023-2024 Financial Year. No amount was spent out of the allocated Discretionary Fund.

CODE OF CONDUCT, EDUCATION AND TRAINING

Accordingly, to Section 15 of the *Public Sector Ethics Act 1994*, the Chief Executive Officer of a public sector entity must prepare a Code of Conduct.

Accordingly, to Section 21 of the *Public Sector Ethics Act 1994*, the Chief Executive Officer of a public sector entity must ensure that public officials are given access to appropriate education and training about public sectors ethics. In particular, the education and training must relate to:

1. The operation of the Public Sector Ethics Act 1994: and
2. The application of the ethics principals and obligations to the public officials: and
3. The contents of the equity's approved code of conduct: and
4. The rights and obligations of the officials in relations to contraventions of the approved code of conduct.

Accordingly, to section 22 of the *Public Sector Ethics Act 1994*, the Chief Executive Officer of a public sector entity must that the administrative procedures and management practices of the entity have proper regard to:

1. The Act and the ethics principles and values; and
2. The entity approved Code of Conduct.



Community Financial Statement

(FOR THE YEAR COVERING 1ST JULY 2023 TO 30TH JUNE 2024)

A community financial report contains a summary and analysis for our community to enable greater understanding of council's financial performance and position for the 2023/24 financial year. As financial statements are often difficult for people other than accountants to understand, this report aims to give the reader a summary of council's financial statements along with key financial statistics and ratios.



\$350 MILLION

Total Community Assets



\$7.4 MILLION

Total Liabilities



\$0.5 MILLION

Balance of Borrowing



\$28.5 MILLION

Total Revenue



\$4.3 MILLION

Raised in Rates and Utility
Charges



\$6.4 MILLION

Set aside to renew our community
assets



The financial statements have six key elements:

STATEMENT OF COMPREHENSIVE INCOME (PROFIT AND LOSS):

Measures how council performed in relation to income and expenditure from operations to give a net result. Included is a range of capital revenue (grants and contributions) and expenses that recognise the movement in the value of provisions and asset valuations disclosed in the statement of financial position.

STATEMENT OF FINANCIAL POSITION (BALANCE SHEET):

Is a snapshot of what we own (our assets) and what we owe (our liabilities) as at the end of the financial year, with the difference (our equity) reflecting our net worth?

STATEMENT OF CHANGES IN EQUITY:

Summarises changes in our net worth during the year including showing the movements in our retained earnings, reserves and asset revaluation surplus.

STATEMENT OF CASH FLOWS:

Shows cash movements that have occurred during the financial year. The closing balance reflects how much cash council had at the end of the financial year.

NOTES TO THE FINANCIAL STATEMENTS:

Provide further detail around some of the more significant figures that appear in the individual statements.

FINANCIAL SUSTAINABILITY RATIOS:

Provide an indication of our relative sustainability based on the current year's performance and best estimates around future operational activities. The three sustainability indicators help monitor the long-term sustainability of all councils across Queensland



1. Simplified Statement of Comprehensive Income

The income statement details council's revenue and expenses incurred, in operating and maintaining council assets, in order to deliver the required community services during the reporting period.

(IN \$'000)	2023/24	2022/23
What We Levied Our Ratepayers	4,366	4,276
What We Invoiced Our Customers	3,094	3,952
What We Received as Grants & Subsidies	15,627	16,353
What We Received as Interest from Investment	1,028	417
Our Other Revenue	160	156
OUR TOTAL RECURRENT EARNINGS	24,275	25,154
What We Spent on Our Staff	6,203	6,516
What We Spent on Our Suppliers	17,589	11,579
OUR TOTAL DIRECT SPEND	23,792	18,095
What We Paid Our Bankers	90	142
What We Set-aside for Asset Renewals	6,458	6,027
OUR OPERATING SURPLUS/(DEFICIT)	(6,065)	890
Our Capital Revenue	4,287	9,112
Our Capital Expenses	1,256	817
OUR CAPITAL SURPLUS/(DEFICIT)	3,031	8,295
OUR NET EARNINGS	(3,034)	9,185

Council made an operating deficit of \$6M, which is due not receiving our Financial Assistance Grant from the Federal Government before the 30th June 2024.

WHERE DOES OUR MONEY COME FROM? (INCOME)

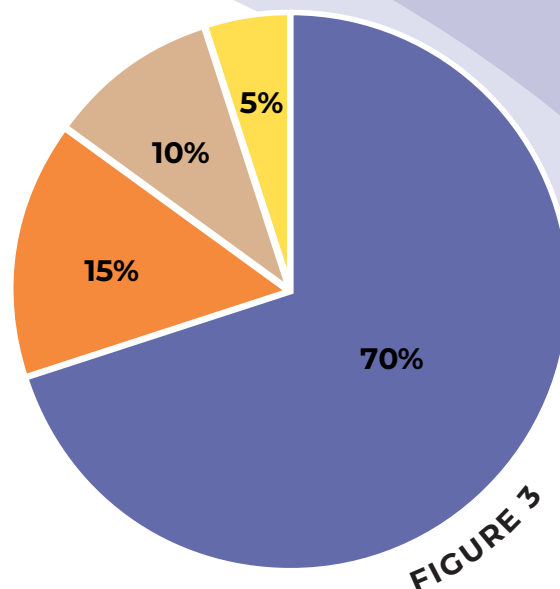
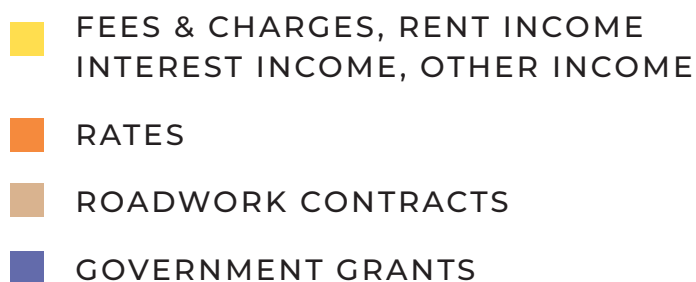
This is the money Council raises from its usual activities. Rates, fees and charges are Council's core revenue streams but a large amount of our revenue is raised from roadwork contracts and government grants. The bulk of government grants are payment from the Commonwealth Government to fund general council operations.

Table 1.1 shows that revenue streams have decreased slightly this year compared to the previous year, though there was a normal fluctuation in the Rates revenue. As well as the interest saw a significant increase.

TABLE 1.1: COMPARISON OF REVENUE STREAMS

INCOME \$ \$ \$(IN \$'000)	2023-24	2022-23
Government grants	19,947	25,331
Roadwork contracts	2,757	3,187
Rates	4,365	4,276
Fees and charges	208	593
Rental income	129	173
Interest income	1,028	416
Other income	128	289
TOTAL	28,562	34,625

FIGURE 3 DETAILS **REVENUE STREAMS**
AS A PERCENTAGE OF TOTAL INCOME.



EXPENSES: WHERE WAS OUR MONEY INVESTED? (OPERATING EXPENSES)

Operating expenses includes employee costs, materials and services, depreciation, finance costs and other expenses. This expenditure is broken down into the five areas of Council's activities

In line with the decrease in revenue in the 2023–2024 financial year, overall expenditure went up. Most of this increase was due to road flood damage repairs (either from this year or earlier years).

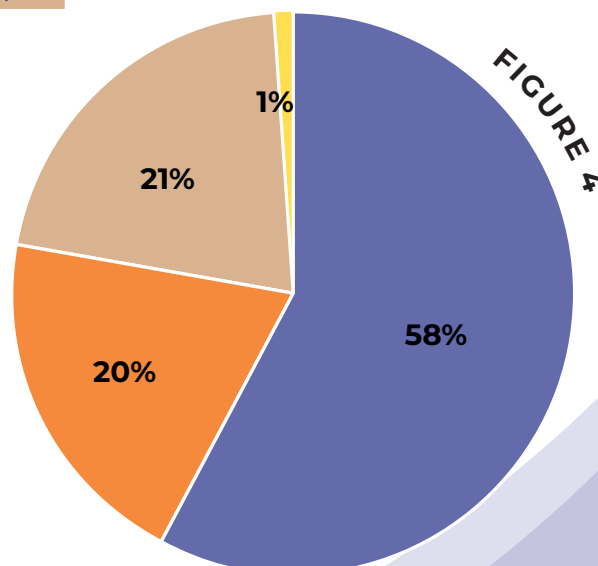
Expenditure rose various program and insurance costs and there were price rises due to inflation. In addition, some costs only occur every three or four years so there is a not a smooth pattern.

(Table 14). The largest area of expenditure is Infrastructure – this includes maintenance and repair spending on roads as well as roadworks contracts.

TABLE 1.2: COMPARISON OF EXPENSES STREAMS

Operating Expenses(IN \$'000)	2023-24	2022-23
Staff Costs	6,203	6,516
Materials & Services	17,589	11,579
Finance Costs	90	143
Depreciation	6,458	6,027
TOTAL	30,340	24,265

FIGURE 4 DETAILS **OPERATING EXPENSES**
AS A PERCENTAGE OF TOTAL EXPENSES.



2. Simplified Statement of Financial Position

The Statement of Financial Position provides information regarding the asset's council owned, as well as liabilities that it has incurred, as at the last day of the reporting period.

(IN \$'000)	2023/24	2022/23
Assets we Own	333,226	319,403
Inventory We Hold	781	741
What We are Owed (by Ratepayers & Customers)	6,480	4,339
What We Have in the Bank	10,223	21,361
OUR TOTAL ASSETS	350,710	345,844
What We Owe Our Suppliers	4,832	8,773
What We Put Aside for Future Costs (for landfill and staff aside)	2,088	1,635
What We Owe Our Lenders	511	747
OUR TOTAL LIABILITIES	7,431	11,155
OUR COMMUNITY WEALTH	343,279	334,689

Net Community Assets total \$343 Million, placing council in a good position to continue to provide essential services to its community. An increase in assets we own comparing the last financial year is due to increasing costs of replacing our assets in the future and addition of new assets. What we have in the bank has seen a decrease due to change in timing of receipt of grant funding being not received and the work done on Flood Damage but claims to be lodged in the following year.

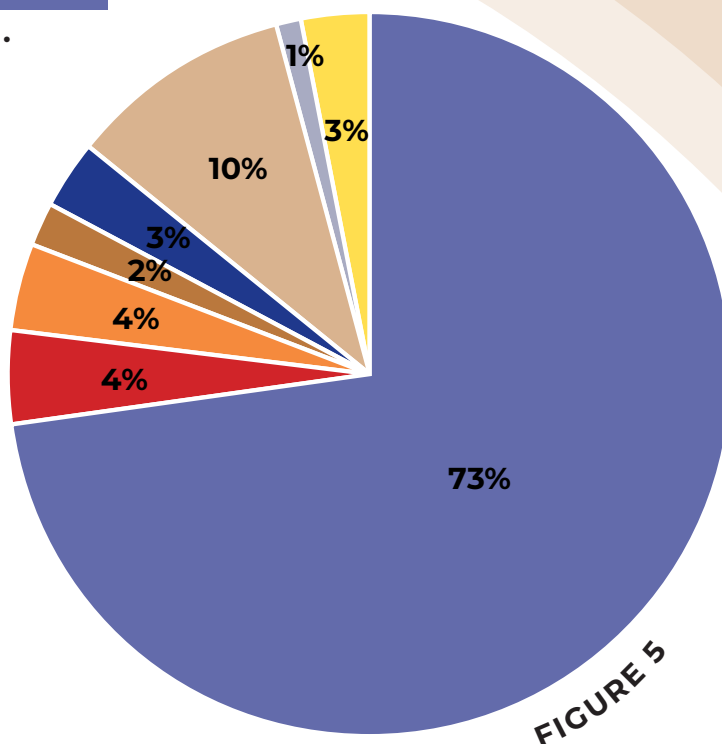
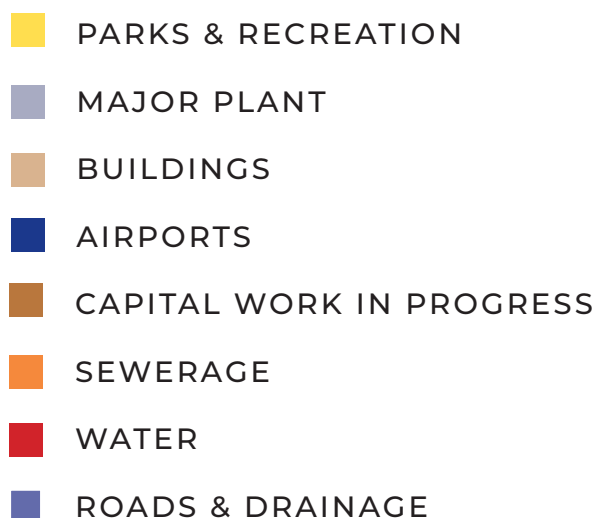
WHAT DO WE OWN? - OUR COMMUNITY ASSETS

(IN \$'000)	2023/24	2022/23
Airports	9,564	9,999
Buildings	32,428	22,914
IT & Communications	640	728
Land	694	644
Light Vehicles	296	362
Major Plant	3,495	3,723
Minor Plant	1,206	943
Parks & Recreation	8,314	5,705
Roads & Drainage	243,828	238,155
Water	12,361	10,530
Sewerage	13,785	15,236
Capital Work in Progress	6,611	10,137
OUR TOTAL ASSETS	333,226	319,403

Almost 72% of the community assets are in our sealed and unsealed roads network. With the Building, water and sewer networks making the next largest segment. Due to the significant capital works program during the previous two years, \$9.89M of work in progress was capitalised during the year with \$6.6M of assets remaining to be capitalised as at June 2024.

Building assets were revalued during the financial year which predominately accounts for the \$32M with an increase of \$10M which is predominantly due to the addition of Hot Springs. Comprehensive Valuation was applied to all Assets to determine true value of these assets

**FIGURE 5 DETAILS ASSETS COUNCIL OWN
AS A PERCENTAGE OF TOTAL ASSETS.**

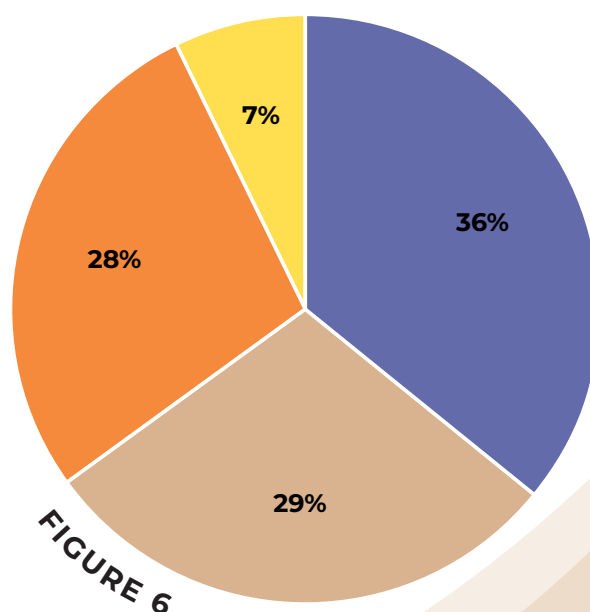
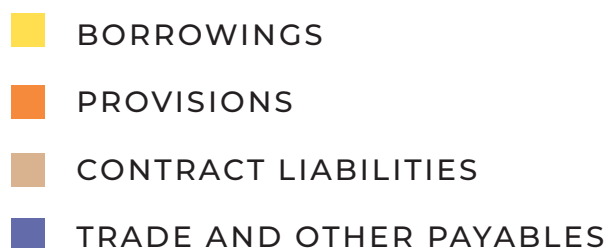


WHAT DO WE OWE? - OUR LIABILITIES

(IN \$'000)	2023/24	2022/23
Trade and other payables	2,660	3,234
Contract liabilities	2,172	5,539
Provisions	2,088	1,635
Borrowings	511	747
TOTAL	7,431	11,155

Liabilities total \$7.4M which represents 4% of community equity. Borrowing balance at the end of the reporting period was \$0.5M, which is reducing each year.

**FIGURE 6 DETAILS OUR LIABILITIES
AS A PERCENTAGE OF TOTAL LIABILITIES.**



3a. Our Financial Statement Indicators

Financial sustainability indicators provide an insight into the ability of a council to continue to maintain its assets and provide community services in the short to medium term.

A new Sustainability Framework has been developed by the Department of State Development, Infrastructure, Local Government and Planning. It will provide a more holistic approach to monitoring council sustainability, and it covers both financial and non-financial indicators. As a Tier 7 council, below presents the target range and council's position for this year and average of last five financial years.

RATIO TYPE	MEASURE	TARGET RANGE	2023/24	5-YEAR AVERAGE
Liquidity	Unrestricted cash expense cover ratio	Greater than 4 months	4	5.6
Operating Performance	Operating surplus ratio	0% to 10%	-24.98%	-11.81%
	Operating Cash ratio	Greater than 0%	1.99%	0.15%
Asset Management	Asset Sustainability ratio	Greater than 90%	38.77%	46.45%
	Asset Consumption ratio	Greater than 60%	65.34%	64.47%
Debt servicing capacity	Leverage ratio	0-3 times	1.06	0.55







Paroo Shire Council Annual Financial Statements

FOR THE YEAR ENDED 30 JUNE 2024

Paroo Shire Council

Financial Statements

For the year ended 30 June 2024

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Paroo Shire Council
Statement of Comprehensive Income
For the year ended 30 June 2024

	Note	2024 \$	2023 \$
Income			
Revenue			
Recurrent revenue			
Rates, levies and charges	3(a)	4,365,499	4,276,346
Fees and charges	3(b)	208,915	593,747
Rental income		128,024	173,146
Interest and investment revenue		1,028,141	416,779
Sales revenue	3(c)	2,757,500	3,185,676
Other income		160,462	156,421
Grants, subsidies and contributions	3(d) (i)	14,699,597	16,352,827
Total recurrent revenue		<u>23,348,139</u>	<u>25,154,941</u>
Capital revenue			
Grants, subsidies and contributions	3(d) (ii)	5,247,394	8,978,736
Other capital income	4	(32,959)	133,733
Total capital revenue		<u>5,214,435</u>	<u>9,112,468</u>
Total income		<u>28,562,574</u>	<u>34,267,409</u>
Expenses			
Recurrent expenses			
Employee benefits	5	6,202,828	6,516,201
Materials and services	6	17,588,583	11,578,936
Finance costs		90,583	142,586
Depreciation of property, plant and equipment	10	6,458,264	6,027,054
Total recurrent expenses		<u>30,340,259</u>	<u>24,264,778</u>
Capital expenses			
Loss on disposal of property, plant and equipment	4	1,256,169	817,662
Total expenses		<u>31,596,428</u>	<u>25,082,440</u>
Net result		<u>(3,033,854)</u>	<u>9,184,969</u>
Other comprehensive income			
Items that will not be reclassified to net result			
Increase in asset revaluation surplus		11,624,184	23,928,005
Total other comprehensive income		<u>11,624,184</u>	<u>23,928,005</u>
Total comprehensive income for the year		<u>8,590,330</u>	<u>33,112,974</u>

The above statement should be read in conjunction with the accompanying notes and Accounting Policies.

Paroo Shire Council
Statement of Financial Position
As at 30 June 2024

	Note	2024 \$	2023 \$
Current assets			
Cash and cash equivalents	7	10,223,415	21,361,323
Receivables	8	3,264,009	1,543,573
Inventories	9	781,532	741,417
Contract assets	11 (a)	3,215,104	2,794,695
Total current assets		17,484,061	26,441,009
Non-current assets			
Intangible assets		-	321,529
Property, plant and equipment	10	333,225,956	319,081,490
Total non-current assets		333,225,956	319,403,019
Total assets		350,710,017	345,844,028
Current liabilities			
Payables	12	2,660,579	3,234,306
Contract liabilities	11 (b)	2,171,568	5,539,595
Provisions	13	757,568	792,547
Borrowings	14	220,423	236,658
Total current liabilities		5,810,138	9,803,106
Non-current liabilities			
Provisions	13	1,330,226	842,561
Borrowings	14	290,982	510,021
Total non-current liabilities		1,621,208	1,352,583
Total liabilities		7,431,346	11,155,689
Net community assets		343,278,670	334,688,340
Community equity			
Asset revaluation surplus	16	183,718,967	172,094,783
Retained surplus		159,559,703	162,593,557
Total community equity		343,278,670	334,688,340

The above statement should be read in conjunction with the accompanying notes and Accounting Policies.

Paroo Shire Council
Statement of Changes in Equity
For the year ended 30 June 2024

	Asset revaluation surplus	Retained surplus	Total
	\$	\$	\$
Balance as at 1 July 2023	172,094,783	162,593,557	334,688,340
Net operating deficit	-	(3,033,854)	(3,033,854)
Other comprehensive income for the year			
Increase in asset revaluation surplus	11,624,184	-	11,624,184
Total comprehensive income for the year	11,624,184	(3,033,854)	8,590,330
Balance as at 30 June 2024	183,718,967	159,559,703	343,278,670
Balance as at 1 July 2022	148,166,778	153,408,588	301,575,365
Net operating surplus	-	9,184,969	9,184,969
Other comprehensive income for the year			
Increase in asset revaluation surplus	23,928,005	-	23,928,005
Total comprehensive income for the year	23,928,005	9,184,969	33,112,974
Balance as at 30 June 2023	172,094,783	162,593,557	334,688,340

The above statement should be read in conjunction with the accompanying notes and Accounting Policies.

Paroo Shire Council
Statement of Cash Flows
For the year ended 30 June 2024

	Note	2024 \$	2023 \$
Cash flows from operating activities			
Receipts from customers		5,620,232	8,387,429
Payments to suppliers and employees		(24,304,517)	(18,000,409)
		<u>(18,684,285)</u>	<u>(9,612,980)</u>
Interest received		1,028,141	416,779
Rental income		128,024	173,146
Recurrent grants, subsidies and contributions		13,122,528	21,397,365
Borrowing costs		(90,583)	(142,586)
Net cash inflow (outflow) from operating activities	20	<u>(4,496,174)</u>	<u>12,231,723</u>
Cash flows from investing activities			
Payments for property, plant and equipment		(9,891,773)	(10,636,437)
Proceeds from sale of property, plant and equipment		270,526	149,090
Capital grants, subsidies and contributions		3,214,787	8,081,832
Net cash outflow from investing activities		<u>(6,406,460)</u>	<u>(2,405,515)</u>
Cash flows from financing activities			
Drawdown of borrowings		-	-
Repayment of borrowings		(235,274)	(544,048)
Net cash outflow from financing activities		<u>(235,274)</u>	<u>(544,048)</u>
Net increase (decrease) in cash and cash equivalents held		<u>(11,137,908)</u>	<u>9,282,160</u>
Cash and cash equivalents at the beginning of the financial year		21,361,323	12,079,163
Cash and cash equivalents at end of the financial year	7	<u><u>10,223,415</u></u>	<u><u>21,361,323</u></u>

The above statement should be read in conjunction with the accompanying notes and Accounting Policies.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

1 Information about these financial statements

(a) Basis of preparation

Paroo Shire Council is constituted under the Queensland *Local Government Act 2009* and is domiciled in Australia.

These general purpose financial statements are for the period 1 July 2023 to 30 June 2024 and have been prepared in compliance with the requirements of the *Local Government Act 2009* and the *Local Government Regulation 2012*.

These financial statements comply with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB). Council is a not-for-profit entity for financial reporting purposes and these financial statements comply with Australian Accounting Standards and Interpretations as applicable to not-for-profit entities.

These financial statements have been prepared under the historical cost convention except where stated.

(b) Date of authorisation

The financial statements were authorised for issue on the date they were submitted to the Auditor-General for final signature. This is the date the management certificate is signed.

(c) New and revised Accounting Standards adopted during the year

Paroo Shire Council adopted all standards which became mandatorily effective for annual reporting periods beginning 1 July 2023. None of the standards had a material impact on the reported position, performance and cash flows of Council.

The adoption of the revisions to AASB 101 *Presentation of Financial Statements* resulted in disclosure of material accounting policy information only rather than significant accounting policies. This means that accounting policy information is disclosed only if it relates to material transactions, other events or conditions and:

- a) Council has changed accounting policy during the reporting period and this change resulted in a material change to the information in the financial statements.
- b) Council chose (or was mandated to use) the accounting policy from one or more options permitted by Australian Accounting Standards.
- c) the accounting policy was developed in accordance with AASB 108 *Accounting Policies, Changes in Accounting Estimates and Errors* in the absence of an Australian Accounting Standard that specifically applies.
- d) the accounting policy relates to an area for which a Council is required to make significant judgements or assumptions in applying an accounting policy, and the Council discloses those judgements or assumptions in the financial statements.
- e) the accounting required for them is complex and users of the entity's financial statements would otherwise not understand those material transactions, other events or conditions.

(d) Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2024. These standards have not been adopted by Council and will be included in the financial statements on their effective date. Standards issued but not yet effective are not considered to have a significant impact on Council's financial report.

(e) Estimates and judgements

Council makes a number of judgements, estimates and assumptions in preparing these financial statements. These are based on the best information available to Council at the time, however due to the passage of time, these assumptions may change and therefore the recorded balances may not reflect the final outcomes. The significant judgements, estimates and assumptions relate to the following items and specific information is provided in the relevant note:

Revenue recognition - **Note 3**;
Valuation and depreciation of property, plant and equipment - **Note 10**;
Impairment of property, plant and equipment - **Note 10**;
Provisions - **Note 13**; and
Contingent liabilities - **Note 18**.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

1 Information about these financial statements (continued)

(f) Rounding and comparatives

The financial statements are in Australian dollars and have been rounded to the nearest \$1.

Comparative information is generally restated for reclassifications, errors and changes in accounting policies unless permitted otherwise by transition rules in a new Accounting Standard.

(g) Taxation

Council is exempt from income tax, however Council is subject to Fringe Benefits Tax, Goods and Services Tax ('GST') and payroll tax on certain activities. The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

2 Analysis of Results by Function

(a) Components of Council functions

The activities relating to the Council's components reported on in Note 2(b) are as follows:

Corporate Services

The objective of corporate services is for Council to be open, accountable, transparent and deliver value for money community outcomes. This function includes strategic and operational planning, risk management, legal, administrative support, information technology, staff resources and employment creation, finance and stores. The Mayor, Councillors and Chief Executive Officer are included in corporate services.

Economic Development

This function includes the management of tourism and economic development of the Shire.

Community Services

The goal of community services is to ensure Paroo Shire Council is a healthy, vibrant and connected community. This function includes, community facilities and services such as libraries, swimming pool, cemeteries, celebrations and functions, housing and day care.

Environmental and Development Services

This function facilitates the Shire's growth and prosperity through well planned and quality development. This function comprises, public order and safety, waste management and refuse tips, environmental health, management and development of the shire, approval processes for development and building.

Infrastructure Services

The goal of infrastructure services is to ensure the community is serviced by a high quality and effective road network. This function provides and maintains workplace health and safety, employment creation, disaster management, Council buildings, airport operations, parks and gardens, depot, workshop and plant operations, roads and drainage, private works and flood damage.

Water and Sewerage

The goal of this program is to support a healthy, safe community through sustainable water services and sewerage infrastructure.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

- 2 Analysis of results by function
(b) Income and expenses defined between recurring and capital are attributed to the following functions:
Year ended 30 June 2024

Functions	Gross program income				Total income	Gross program expenses		Total expenses	Net result from recurrent operations	Net Result	Assets
	Recurrent		Capital								
		Other	Grants	Other							
	Grants										
	2024	2024	2024	2024							
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Corporate Services	632,774	3,550,718	(33,172)	-	4,150,320	(3,193,505)	-	(3,193,505)	989,987	956,815	18,054,737
Economic Development	45,633	240,120	636,364	-	922,117	(783,073)	-	(783,073)	(497,320)	139,044	3,408,745
Community Services	476,764	283,194	-	-	759,958	(1,360,068)	-	(1,360,068)	(600,110)	(600,110)	500
Env & Dev Services	478,000	727,558	-	-	1,205,558	(1,862,598)	-	(1,862,598)	(657,039)	(657,039)	-
Infrastructure Services	13,066,425	2,575,832	3,069,358	(32,959)	18,678,657	(21,803,004)	(1,256,169)	(23,059,173)	(6,160,746)	(4,380,517)	301,148,986
Water & Sewerage	-	1,271,119	1,574,844	-	2,845,963	(1,338,010)	-	(1,338,010)	(66,890)	1,507,954	28,097,049
Total	14,699,597	8,648,542	5,247,394	(32,959)	28,562,574	(30,340,258)	(1,256,169)	(31,596,427)	(6,992,120)	(3,033,863)	350,710,017

Year ended 30 June 2023

Functions	Gross program income				Total income	Gross program expenses		Total expenses	Net result from recurrent operations	Net Result	Assets
	Recurrent		Capital								
	Grants	Other	Grants	Other							
	2023	2023	2023	2023							
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Corporate Services	10,957,229	2,932,325	-	-	13,889,554	(4,116,825)	-	(4,116,825)	9,772,729	9,772,729	23,632,726
Economic Development	73,175	189,327	6,963,071	-	7,225,573	(1,017,616)	-	(1,017,616)	(755,113)	6,207,957	9,076,195
Community Services	620,527	328,201	-	-	948,728	(1,367,019)	-	(1,367,019)	(418,292)	(418,292)	350
Env & Dev Services	146,359	1,062,820	1,087	-	1,210,266	(1,754,349)	-	(1,754,349)	(545,170)	(544,083)	321,529
Infrastructure Services	4,555,537	3,031,590	1,979,605	133,733	9,700,465	(14,841,791)	(817,662)	(15,659,453)	(7,254,665)	(5,968,988)	286,585,763
Water & Sewerage	-	1,257,852	34,973	-	1,292,824	(1,167,179)	-	(1,167,179)	90,673	125,645	26,227,466
Total	16,352,827	8,802,114	8,978,736	133,733	34,267,409	(24,264,779)	(817,662)	(25,082,440)	890,162	9,184,969	345,844,028

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

3 Revenue

	2024	2023
	\$	\$
(a) Rates, levies and charges		
General rates	2,698,210	2,647,049
Separate rates	252,062	250,599
Water	753,987	754,779
Sewerage	494,062	472,060
Waste Management	383,143	378,223
Gross rates and utility charge revenue	4,581,466	4,502,710
Less: discounts	(215,966)	(226,364)
Total rates and utility charge revenue	4,365,499	4,276,346

Rates, levies and charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

(b) Fees and charges

Revenue arising from fees and charges is recognised at the point in time when the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases, the customer is required to pay on arrival, for example recreation/camping reserve fees. There is no material obligation for Council in relation to refunds or returns.

Revenue from infringements is recognised on issue of infringement notice after applying the expected credit loss model relating to impairment of receivables for initial recognition of statutory receivables.

	2024	2023
	\$	\$
Cemeteries	102,402	131,083
Infringements	9,676	5,875
Other fees and charges	96,837	456,789
Total fees and charges	208,915	593,747

(c) Sales revenue

Sale of goods revenue is recognised at the point in time that the customer obtains control of the goods, generally at delivery. Revenue from services is recognised when the service is rendered.

Revenue from contracts and recoverable works generally comprises a recoupment of material costs together with an hourly charge for use of equipment and employees. This revenue and the associated costs are recognised by reference to the stage of completion of the contract activity based on costs incurred at the reporting date. Where consideration is received for the service in advance it is included in other liabilities and is recognised as revenue in the period when the service is performed. There are no contracts in progress at the year end. The contract work carried out is not subject to retentions.

	2024	2023
	\$	\$
Road construction and recoverable works	2,073,668	2,213,296
Function sales	27,319	8,850
Royalties	-	7,599
Other sales	656,514	955,930
Total sales revenue	2,757,500	3,185,676

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

(d) Grants, subsidies and contributions

To determine if a grant contract should be accounted for under AASB 1058 *Income of Not-for-profit Entities* or AASB 15 *Revenue from Contracts with Customers*, Council has to determine if the contract is 'enforceable' and contains 'sufficiently specific' performance obligations. When assessing if the performance obligations are 'sufficiently specific', Council has applied significant judgement in this regard by performing a detailed analysis of the terms and conditions contained in the grant contracts, review of accompanying documentation (e.g. activity work plans) and holding discussions with relevant parties.

Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied.

The performance obligations are varied based on the agreement. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Grant income under AASB 1058

Assets arising from grants in the scope of AASB 1058 are recognised at the assets fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised, then income is recognised for any remaining asset value at the time that the asset is received.

Capital grants

Capital grants received to enable Council to acquire or construct an item of property, plant and equipment to identified specifications which will be under Council's control and which is enforceable, are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.

Where assets are donated or purchased for significantly below fair value, the revenue is recognised when the asset is acquired and controlled by the Council.

The annual Financial Assistance Grant, received from the Federal Government, is customarily paid in four equal quarterly instalments. Since 2008 an advance payment has been received by all local governments in late June of a portion of the following year's allocation. This has varied between 25%, 50%, 75% and 100%. In June 2023 the advance payment was for 100% of the 2023/24 financial year grant allocation. This resulted in a distortion of the operating result for 2022/23 given the requirement to recognise the grant revenue on receipt due to its untied nature. In the 2023/24 financial year no advanced payment of the 2024/25 proposed grant allocation was received. The unpredictability in the timing and amount received each financial year for the Financial Assistance Grant continues to result in a distortion of Council's reported operating result. Council's Financial Assistance Grant allocation was \$9,292,605 for the 2024 financial year of which only \$332,337 was received during the 2023/24 financial year due to an advance payment of \$8,960,268 being received in June 2023 (2022/23: \$7,371,101 grant allocation of which \$4,759,059 received in advance in June 2022).

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

(d) **Grants, subsidies and contributions (continued)**

	2024	2023
	\$	\$
(i) Operating		
General purpose grants	332,337	11,572,310
State government subsidies and grants	751,512	655,940
Commonwealth government subsidies and grants	1,686,387	1,023,037
Contributions	15,375	24,028
Disaster Recovery Financial Arrangements (DRFA)	11,913,985	3,077,513
Total operating grants	<u>14,699,597</u>	<u>16,352,827</u>

(ii) **Capital**

Capital revenue includes grants and subsidies received which are tied to specific projects for the replacement or upgrade of existing non-current assets and/or investment in new assets. It also includes non-cash contributions which are usually infrastructure assets received from developers.

	2024	2023
	\$	\$
State government subsidies and grants	2,038,098	1,075,731
Commonwealth government subsidies and grants	3,209,296	7,903,004
Contributed assets	-	-
Total capital grants	<u>5,247,394</u>	<u>8,978,736</u>

(iii) **Timing of revenue recognition for grants, subsidies and contributions**

	Revenue recognised at a point in time		Revenue recognised over time	
	2024	2023	2024	2023
	\$	\$	\$	\$
Grants and subsidies	1,854,783	11,746,233	18,076,832	13,561,302
Contributions	15,375	24,028	-	-
	<u>1,870,158</u>	<u>11,770,261</u>	<u>18,076,832</u>	<u>13,561,302</u>

	2024	2023
	\$	\$
Note		

4 Capital income and expenditure

Gain / (loss) on adjustment to provision for restoration of land

Discount rate adjustment to refuse restoration provision	13	(32,959)	133,733
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Total capital income

<u>(32,959)</u>	<u>133,733</u>
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Gain / (loss) on disposal of non-current assets

Proceeds from the sale of property, plant and equipment	270,526	149,090
Less: Carrying value of property, plant and equipment disposed of	10	(1,526,695)
Total (loss) on disposal of non-current assets	<u>(1,256,169)</u>	<u>(817,662)</u>

Total capital expenses

<u>(1,256,169)</u>	<u>(817,662)</u>
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Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

5 Employee benefits

	2024	2023
	\$	\$
Employee benefit expenses are recorded when the service has been provided by the employee.		
Total staff wages and salaries	4,811,101	5,341,103
Councillors' remuneration	339,063	315,006
Annual, sick and long service leave entitlements	648,142	661,325
Superannuation	566,038	599,522
	<u>6,364,344</u>	<u>6,916,956</u>
Other employee related expenses	559,559	325,753
	<u>6,923,904</u>	<u>7,242,709</u>
Less: Capitalised employee expenses	(721,075)	(726,507)
Total employee benefits	<u>6,202,828</u>	<u>6,516,201</u>

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees.

Councillors' remuneration represents salary paid in respect of carrying out their duties.

Total Council employees at the reporting date:

	2024	2023
Elected members	5	5
Administration and indoor staff	22	26
Depot and outdoors staff	48	45
Total full time equivalent employees	<u>75</u>	<u>76</u>

6 Materials and services

Expenses are recorded on an accruals basis as Council receives the goods or services.

	2024	2023
	\$	\$
Advertising and marketing	73,669	66,329
Administration supplies and consumables	40,534	28,996
Audit of the financial statements by the Auditor-General of Queensland	77,689	63,259
Building expenses	589,530	469,979
Communications and IT	260,317	358,702
Consultants	665,530	481,145
Contractors	13,856	5,450
Cost of goods sold	331,650	819,112
Cost of road construction and recoverable works	929,450	901,473
Councillors' expenses	47,389	14,593
Donations paid	97,794	90,970
Entertainment	-	228
Festivals and celebrations	27,881	17,365
Insurance	422,305	452,973
Legal expenses	17,242	40,853
Power	-	6,099
Programs funded	326,587	438,125
Repairs and maintenance	74,888	155,959
Road repairs and maintenance	11,161,477	5,380,396
Subscriptions and registrations	57,295	48,188
Valuations	78,911	29,774
Other materials and services	2,294,589	1,708,967
Total materials and services	<u>17,588,583</u>	<u>11,578,936</u>

Total audit fees quoted by the QAO relating to the 2023-24 financial statements are \$79,500 (2023: \$59,100).

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

7 Cash and cash equivalents

Cash and cash equivalents in the statement of cash flows includes cash on hand, all cash receipted but not banked at year end, and deposits held at call with financial institutions.

	2024 \$	2023 \$
Note		
Cash at bank	10,222,765	21,358,297
Cash on hand	650	3,026
Balance per Statement of Financial Position and Statement of Cash Flows	<u>10,223,415</u>	<u>21,361,323</u>

Council is exposed to credit risk through its investments in the QTC Cash Fund and QTC Working Capital Facility. The QTC Cash Fund is an asset management portfolio investing in a wide range of high credit rated counterparties. Deposits with the QTC Cash Fund are capital guaranteed. Working Capital Facility deposits have a duration of one day and all investments are required to have a minimum credit rating of "A-", the likelihood of the counterparty not having capacity to meet its financial commitments is low.

Cash and cash equivalents		10,223,415	21,361,323
Less: Externally imposed restrictions to cash	(i)	2,171,568	5,539,595
Less: Internally imposed restrictions to cash	(ii)	586,342	586,342
Unrestricted cash		<u>7,465,505</u>	<u>15,235,386</u>

Council's cash and cash equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use.

(i) Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:

Unspent grants and subsidies	11 (b)	2,171,568	5,539,595
		<u>2,171,568</u>	<u>5,539,595</u>

(ii) Internal allocations of cash at the reporting date:

Internal allocations of cash may be lifted by a Council resolution		586,342	586,342
		<u>586,342</u>	<u>586,342</u>

Cash and deposits at call are held in the National Australia Bank and Queensland Treasury Corporation in term deposits and business cheque accounts.

8 Receivables

Settlement of receivables is required within 30 days after the invoice is issued.

Receivables are measured at amortised cost which approximates fair value at reporting date.

Debts are regularly assessed for collectability and allowance is made, where appropriate, for impairment. All known bad debts were written-off at 30 June. If an amount is recovered in a subsequent period it is recognised as revenue.

	2024 \$	2023 \$
Current		
Rates debtors	1,161,614	872,953
Other debtors	1,283,762	575,924
Less: loss allowance	(16,330)	(16,330)
Trade debtors (net)	<u>2,429,046</u>	<u>1,432,547</u>
GST payable	(33,731)	(115,828)
Accrued revenue	684,170	38,234
Prepayments	184,525	188,621
Total current receivables	<u>3,264,009</u>	<u>1,543,574</u>

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

8 Receivables (continued)

Ageing of past due receivables and the amount of any impairment is disclosed in the following table:

Not past due	2,004,318	672,461
Past due 31-60 days	11,946	52,035
Past due 61-90 days	3,855	555
More than 90 days	1,260,221	834,853
Trade debtors	<u>3,280,340</u>	<u>1,559,904</u>
Impaired	<u>(16,330)</u>	<u>(16,330)</u>
Total	<u>3,264,009</u>	<u>1,543,574</u>

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from the Council's receivables from customers.

The maximum exposure to credit risk at balance date for receivables is the gross carrying amount of those assets. No collateral is held as security.

Because Council is empowered under the provisions of the *Local Government Act 2009* to sell an owner's property to recover outstanding rates debts, Council does not impair any rate receivables. Council uses a provision matrix to measure the expected credit losses on other debtors. Based on the composition of Council's debtors, and controls in place relating to credit approval and monitoring, there is a immaterial risk of impairment of Council's debtors.

9 Inventories

Stores, raw materials and other goods held for resale are valued at the lower of cost and net realisable value and include, where applicable, direct material, direct labour and an appropriate portion of variable and fixed overheads.

Inventories held for distribution are:

- goods to be supplied at no or nominal charge
- goods to be used for the provision of service at no or nominal charge

These goods are valued at cost, adjusted, where applicable, for any loss of service potential.

	2024	2023
	\$	\$
Plant and equipment stores	712,668	680,931
Tourism centre	68,864	60,487
Total inventories	<u>781,532</u>	<u>741,417</u>

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

10 Property, plant and equipment

Note	Capital Work in Progress	2410-2600-0509		2300-2600-0500		1140-2600-0510		2460-2600-0503		2460-2600-0501		2440-2600-0502		2470-2600-0507		2800-2600-0508		2700-2600-0506	
		Buildings	IT & Communications	Land	Light Vehicles	Major Plant	Minor Plant	Parks & Recreation	Roads & Drainage	Water	Sewer								
		Valuation	Cost	Valuation	Cost	Valuation	Cost	Valuation	Valuation	Valuation	Valuation								
	Asset values	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$								
	Opening gross value as at 1 July 2023	12,164,796	1,397,622	644,900	1,746,225	8,176,006	2,682,466	11,126,863	356,938,336	23,643,187	24,427,670								
	Transfers from intangible assets	-	-	-	-	-	-	297,037	-	-	-								
	Additions	9,891,773	-	-	-	-	-	-	-	-	-								
	Disposals	-	-	-	-	-	-	-	(1,846,090)	-	-								
	Transfer from WIP	184,167	585,164	-	-	64,091	287,781	9,543,168	2,218,548	-	-								
	Write offs and other adjustments relating to WIP	-	-	-	-	-	-	-	-	-	-								
	Revaluation adjustment to asset revaluation surplus	(131,539)	(11,967,978)	-	-	49,100	-	(5,874,977)	(2,267,232)	2,119,196	(3,200,144)								
	Closing gross value as at 30 June 2024	12,231,682	58,286,468	694,000	1,812,316	7,847,787	3,067,023	15,092,891	357,045,654	25,762,373	21,227,426								

Accumulated depreciation and impairment

	Opening balance as at 1 July 2023	-	1,168,443	-	1,385,626	4,451,460	1,739,377	5,420,954	120,783,218	13,112,340	9,191,390								
	Transfers from intangible assets	-	-	-	-	-	-	204,181	-	-	-								
	Depreciation provided in period	111,209	1,680,945	100,212	130,126	376,368	126,403	511,289	2,767,253	316,282	339,179								
	Depreciation written back on disposals	-	-	-	-	(474,500)	(6,012)	-	(560,285)	-	-								
	Revaluation adjustment to asset revaluation surplus	391,058	1,257,911	-	-	-	-	641,282	(9,774,854)	(27,569)	(2,088,005)								
	Accumulated depreciation as at 30 June 2024	2,867,218	26,360,134	1,269,655	1,515,752	4,352,328	1,860,768	6,777,706	113,215,331	13,401,054	7,442,065								

Total written down value as at 30 June 2024

	Range of estimated useful life in years	0 to 240	3 to 10	0	5 to 8	8 to 10	10 to 40	10 to 80	10 to 240	20 to 100	30 to 150								
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Additions comprise:

Renovals	-	-	14,400	-	-	-	-	-	2,210,147	9,857	-								
Other additions	174,677	123,019	12,072	-	-	288,734	179,919	4,654,326	37,005	2,187,976	-								
Total additions	-	174,677	123,019	26,572	-	288,734	179,919	4,694,326	2,247,152	2,197,433	-								

10 Property, plant and equipment

Note	Capital Work in Progress	2410-2600-0509		2300-2600-0500		1140-2600-0510		2460-2600-0503		2460-2600-0501		2440-2600-0502		2470-2600-0507		2800-2600-0508		2700-2600-0506	
		Buildings	IT & Communications	Land	Light Vehicles	Major Plant	Minor Plant	Parks & Recreation	Roads & Drainage	Water	Sewer								
		Valuation	Cost	Valuation	Cost	Valuation	Cost	Valuation	Valuation	Valuation	Valuation								
	Asset values	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$								
	Opening gross value as at 1 July 2022	11,059,928	43,253,906	844,900	1,866,199	8,482,194	2,446,392	10,268,031	328,838,552	22,096,437	22,829,988								
	Additions	10,005,437	-	-	-	31,000	-	-	(1,664,030)	-	-								
	Disposals	(2,105,272)	109,474	56,020	(120,955)	(338,130)	-	-	2,189,024	-	-								
	Transfer from WIP	-	-	-	-	-	-	-	-	-	-								
	Write offs and other adjustments relating to WIP	-	-	-	-	-	-	-	-	-	-								
	Revaluation adjustment to asset revaluation surplus	251,677	995,394	3,025,396	-	-	-	720,162	29,515,943	1,546,150	1,590,072								
	Closing gross value as at 30 June 2023	12,164,796	46,335,323	844,900	1,746,225	8,175,006	2,682,466	11,126,863	356,938,436	23,643,187	24,427,670								

Accumulated depreciation and impairment

	Opening balance as at 1 July 2022	-	1,061,171	-	1,277,946	4,322,971	1,604,664	4,649,271	109,080,723	11,969,906	8,276,390								
	Depreciation provided in period	-	98,049	1,574,176	196,259	378,610	134,713	4,607,881	2,517,964	284,616	313,694								
	Depreciation written back on disposals	-	-	-	(86,579)	(250,120)	-	-	(817,785)	-	-								
	Revaluation adjustment to asset revaluation surplus	178,645	1,522,726	-	-	-	-	350,902	10,022,316	857,818	601,306								
	Accumulated depreciation as at 30 June 2023	2,164,951	23,421,278	1,169,443	1,385,626	4,451,460	1,739,377	5,420,954	120,783,218	13,112,340	9,191,390								

Total written down value as at 30 June 2023

	Range of estimated useful life in years	0 to 240	3 to 10	0	5 to 8	8 to 10	10 to 40	10 to 80	10 to 240	20 to 100	30 to 150								
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Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

10 Property, plant and equipment (continued)

(a) Acquisition of assets

Acquisitions of assets are initially recorded at cost.

Items of plant and equipment with a total value of less than \$5,000, and infrastructure assets and buildings with a total value of less than \$10,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised.

(b) Capital work in progress

The cost of property, plant and equipment being constructed by the Council includes the cost of purchased services, materials, direct labour and an appropriate proportion of labour overheads.

(c) Measurement

Subsequent to initial measurement, each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss.

(d) Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other property, plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to the Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Key judgements and estimates:

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical obsolescence that may change the utility of certain software and IT equipment.

(e) Impairment

Council perform a detailed assessment of the road network impacted by severe weather events in assessing its funding claim. This assessment includes an examination of the road network condition. It also includes quantification of planned repair work and an estimate of the capital component or loss in service potential of the road network from the weather event.

Certain road network components were damaged in the current financial year, with all roads trafficable, and no road assets completely destroyed which would require them to be written off to the profit or loss at year end. Council's assessment indicated that all of the work to be performed to restore these assets is operational and repair work in nature. This includes repair of road surfaces, pot holes, grading and other remedial works that are considered to be expenditure items.

(f) Valuation

Key judgements and estimates:

Some of the Council's assets and liabilities are measured at fair value for financial reporting purposes. In estimating the fair value of an asset, the Council uses market-observable data to the extent it is available and other inputs as necessary.

Valuation Processes

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of property, plant and equipment assets at least once every 5 years. This process involves the valuer physically sighting a representative sample of Council assets across all asset classes and making their own assessments of the condition of the assets at the date of inspection.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

10 Property, plant and equipment (continued)
(f) Valuation (continued)

In the intervening years, for the valuation of the land, buildings and infrastructure asset classes, management engage independent, professionally qualified valuers to perform a "desktop" valuation. A desktop valuation involves management providing updated information to the valuer regarding additions, disposals and changes in assumptions such as useful life, residual value and condition rating. The valuer then determines suitable indices which are applied to each of these asset classes.

In accordance with AASB 13 *Fair Value Measurement*, fair value measurements as categorised on the following basis:

- Fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- Fair value based on inputs that are directly or indirectly observable, such as prices for similar assets, for the asset or liability (Level 2);
- Fair value based on unobservable inputs for the asset and liability (Level 3).

There were no transfers between levels of the hierarchy during the year.

Where there is an active and liquid market as evidence by sales transactions of similar asset types, the market approach by direct comparison, income or summation methods can be utilised, and is an accepted valuation methodology under AASB 13. If a market approach is adopted, the valuation is deemed to be a Level 2 input.

The fair value should represent the highest and best use of the asset, i.e. the use of the asset that is physically possible, legally permissible, financially feasible, and which results in the highest value. Paroo Shire Council assumes the current use is the highest and best use due to the specialist nature of Council's assets.

Due to the predominately specialised nature of Council's assets, the valuation have been undertaken on the cost and market approaches.

The cost approach is deemed a level 3 input. Under this approach, the following process has been adopted:

- Where there is no market, the net current value of an asset is the gross current value less accumulated depreciation to reflect the consumed or expired service potential of the asset. Published / available market data for recent projects, and/or published cost guides are utilised to determine the estimated replacement cost (gross value) of the asset, including allowances for preliminaries and professional fees. This is considered a level 2 input.
- A condition assessment is applied, which is based on factors such as the age of the asset, overall condition as noted by the valuer during the inspection, economic and/or functional obsolescence. The condition assessment directly translates to the level of depreciation applied.
- In determining the level of accumulated depreciation for major assets, Council disaggregates its assets into significant components which exhibit different patterns of consumptions (useful lives). The condition assessment is applied on the component basis.
- While the replacement cost of Council's assets are supported by market supplied evidence (Level 2), the other unobservable inputs (such as estimates of useful life and asset condition) were also required (Level 3).
- The valuation techniques used in the determination of fair values maximise the use of observable data where available.

Calculation of Gross Replacement Cost

The gross replacement cost was determined by applying the unit rates to each individual asset. The unit rates applied include all materials, labour and overheads. These unit rates are estimated using information collated from similar recent project costs, direct quotations from suppliers, unit rate databases, indices and industry standard sources such as Rawlinson's Construction Handbook.

Accumulated Depreciation

Remaining useful lives and hence accumulated depreciation is calculated by analysing factors that contribute to the three forms of obsolescence: physical, functional and economic obsolescence. This assessment has been performed by undertaking physical inspections of each asset or relying on information supplied by Council personnel. Factors include but are not limited to physical deterioration, improvements in technology, changes in damage and changes service standards.

All asset classes were comprehensively revalued by AVR Consulting as at 30 June 2024.

Asset class	Level 1	Level 2	Level 3	Total
Airports	-	-	9,564,464	9,564,464
Buildings	-	-	32,428,332	32,428,332
Land	-	694,000	-	694,000
Parks and recreation	-	-	8,314,385	8,314,385
Water	-	-	12,361,319	12,361,319
Sewerage	-	-	13,785,362	13,785,362
Roads and drainage	-	-	243,828,324	243,828,324
Total	-	694,000	320,282,186	320,976,186

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

11 Contract balances

Contract assets represents the excess of costs incurred in relation to a contract with the customer or construction of an asset over the amounts that Council has invoiced the customer or the grantor. Where Council has invoiced the customer or the grantor amounts in excess of what it has incurred in relation to a contract or in constructing an asset, this gives rise to a contract liability.

	2024	2023
	\$	\$
(a) Contract assets	3,215,104	2,794,695
(b) Contract liabilities		
Funds received upfront to construct Council controlled assets	2,171,568	5,539,595
<i>Revenue recognised that was included in the contract liability balance at the beginning of the year:</i>		
Disaster recovery funding	1,599,757	-
Funds to construct Council controlled assets	1,633,055	1,696,691
Operational projects	170,000	41,150
	3,402,812	1,737,841

Satisfaction of contract liabilities

The contract liabilities in relation to capital grants relate to funding received prior to the work being performed since revenue is recognised as Council constructs the assets. Council expects to recognise the contract liability as income in the next 1 to 2 years.

Significant changes in contract liabilities

Significant movements in contract assets and contract liabilities that have occurred during the year relate to the timing of work (for example, timing of flood damage program) and the value of monies received in advance (for example, flood damage advance payments and initial milestones received for major capital projects).

12 Payables

Creditors are recognised when goods or services are received, at the amount owed. Amounts owing are unsecured and are generally settled on 30 day terms.

	2024	2023
	\$	\$
Creditors and accruals	2,360,919	2,931,175
Payments received in advance	224,559	215,952
Employee payables	18,052	17,392
Urban fire levy	57,049	69,786
	2,660,579	3,234,306

13 Provisions

Liabilities are recognised for employee benefits such as wages and salaries, annual and long service leave in respect of services provided by the employees up to the reporting date. Short-term benefits which are expected to be wholly settled within 12 months is measured as the amount unpaid at the reporting date at the current pay rates in respect of employees' services up to that date, and includes relevant oncosts.

Long service leave

A liability for long service leave is measured as the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The value of the liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in Council's employment or other associated employment which would result in Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The interest rates attaching to Commonwealth Government guaranteed securities at the reporting date are used to discount the estimated future cash outflows to their present value. Where employees have met the prerequisite length of service and Council does not have an unconditional right to defer this liability beyond 12 months long service leave is classified as a current liability. Otherwise it is classified as non-current.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

13 Provisions (continued)

Tip restoration

Council has recognised a provision for the future restoration of its refuse sites at Cunnamulla and Yowah. The provision is measured at the present value of the estimated cost of restoring the refuse disposal sites to a useable state at the end of its useful life. The undiscounted projected cost is \$1,279,864 for Cunnamulla and \$85,652 for Yowah. Cunnamulla Cells 1 and 2 are expected to be remediated in 2027-2028 and Cell 3 from 2035-2036. Remediation costs for Yowah are expected to occur from 2029-2030. The interest rates attaching to Commonwealth Government guaranteed securities at the reporting date are used to discount the estimated future cash outflows to their present value.

Council also have unlicensed refuse sites at Wyandra and Eulo. Currently, no provision has been made for the rehabilitation of these sites, as no legal obligation exists. The estimated cost to rehabilitate these sites is \$139,723 and \$127,051 respectively. At such time that Council obtains a license for these sites, Council will recognise a corresponding provision for restoration.

	2024 \$	2023 \$
Current		
Annual leave	493,425	489,344
Long service leave	264,144	303,203
	<u>757,568</u>	<u>792,547</u>
Non-current		
Long service leave	103,770	78,059
Provision for tip restoration	1,226,456	764,502
	<u>1,330,226</u>	<u>842,561</u>

Movement in tip restoration provisions:

Balance at beginning of financial year	764,502	856,407
Increase/(decrease) due to unwinding of discount rate	32,959	41,828
Increase/(decrease) due to change in discount rate	35,665	(68,704)
Increase/(decrease) due to change in inflation rate	(35,228)	28,433
Increase/(decrease) due to change in timing of cost estimates	-	(14,506)
Increase/(decrease) due to revision of cost estimates	428,558	(78,956)
Balance at end of financial year	<u>1,226,456</u>	<u>764,502</u>

14 Borrowings

Current

Loans - Queensland Treasury Corporation	220,423	236,658
	<u>220,423</u>	<u>236,658</u>

Non-Current

Loans - Queensland Treasury Corporation	290,982	510,021
	<u>290,982</u>	<u>510,021</u>

Reconciliation of loan movements for the year

Opening balance	746,679	1,290,727
Principal repayments	(235,274)	(544,048)
Closing balance	<u>511,405</u>	<u>746,679</u>

Reconciliation of liabilities arising from financing activities

Opening balance	746,679	1,290,727
Repayments	(235,274)	(544,048)
Closing balance	<u>511,405</u>	<u>746,679</u>

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

14 Borrowings (continued)

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Thereafter, they are measured at amortised cost. Principal and interest repayments are made quarterly in arrears.

The QTC loan market value at the reporting date was \$525,806 (30 June 2023: \$774,679). This represents the value of the debt if Council repaid at this date. As it is the intention of Council to hold the debts for their term, no provision is required to be made in the financial statements.

No assets have been pledged as security by the Council for any liabilities.

All QTC borrowings are \$A denominated amounts and carried as amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period. Expected final repayment dates vary from 2024 to 2031.

There have been no defaults or breaches of the loan agreement during the period. Principal and interest repayments are made quarterly in arrears.

	2024 \$	2023 \$
15 Commitments for expenditure		
Contractual commitments at end of financial year but not recognised in the financial statements are as follows:		
Capital commitments	263,473	2,334,846
Other materials and services	4,007,925	1,648,750
	<u>4,271,398</u>	<u>3,983,596</u>
This expenditure is payable as follows:		
Within one year	4,177,798	3,843,196
One to five years	46,800	46,800
Later than five years	46,800	93,600
	<u>4,271,398</u>	<u>3,983,596</u>
	<u>2024</u> \$	<u>2023</u> \$

16 Asset revaluation surplus

The closing balance of the asset revaluation surplus comprises the following asset categories:

Airports	4,800,877	5,309,217
Buildings	21,680,177	20,124,283
Land	719,547	635,061
Major Plant	81,394	81,394
Roads and drainage	144,306,798	136,693,363
Water and sewerage	9,868,795	8,833,779
Parks and recreation	2,261,380	417,686
	<u>183,718,967</u>	<u>172,094,783</u>

The asset revaluation surplus comprises adjustments relating to changes in value of property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes of non-current assets since their initial recognition are accumulated in the asset revaluation surplus.

Increases and decreases on revaluation are offset within a class of assets.

Where a class of assets is decreased on revaluation, that decrease is offset first against the amount remaining in the asset revaluation surplus in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount reported in surplus in respect of that asset is retained in the asset revaluation surplus and not transferred to retained surplus.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

17 Transactions with related parties

(a) Transactions with key management personnel (KMP)

KMP are the Mayor and Councillors, Chief Executive Officer, Director of Community Support and Engagement, Chief Finance Officer, and Director of Infrastructure. Compensation paid to KMP comprises:

	2024	2023
	\$	\$
Short-term employee benefits	886,102	819,748
Post-employment benefits	55,573	54,074
Long-term employee benefits	10,321	11,201
Total	951,995	885,023

Detailed remuneration disclosures are included in Council's annual report.

(b) Transactions with other related parties

Other related parties include the close family members of KMP and any entities controlled or jointly controlled by KMP or their close family members. Close family members include a spouse, child and dependent of a KMP or their spouse.

The Council employs 75 (2023: 76) staff and elected representatives of which only 4 are close family members of KMP (2023: 4). All close family members of KMP were employed through an arm's length process. They are paid in accordance with the Award for the job they perform.

Details of transactions between Council and other related parties are disclosed below:

	2024	2023
	\$	\$
Details of transactions		
Employee expenses for close family members of KMP	197,048	245,220
Purchase of materials and services for entities controlled by KMP	229,880	382,736
Payments to non-profit organisations where a KMP is a controlling member	5,690	6,750
	432,618	634,706

Transactions with related entities of KMP are made on an arm's length basis.

(c) Outstanding balances with related parties

There was \$43,350 in outstanding balances to entities controlled by KMP as at 30 June 2024 (2023: \$3,213).

(d) Transactions with related parties that have not been disclosed

The majority of people who are related parties of Council live within the Paroo Shire Community. Therefore on a regular basis ordinary citizen transactions occur between Council and its related parties. The payment by community residents of utility charges and for sales of goods and services are considered to be an ordinary citizen transaction.

Council has not included these types of transactions in its disclosure as they are made on the same terms and conditions available to the general public.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

18 Contingent liabilities

Details and estimates of maximum amounts of contingent liabilities are as follows:

Local Government Mutual

The Council is a member of the local government mutual liability self-insurance pool, LGM Queensland. In the event of the pool being wound up or it is unable to meet its debts as they fall due, the trust deed and rules provide that any accumulated deficit will be met by the individual pool members in the same proportion as their contribution is to the total pool contributions in respect to any year that a deficit arises.

As at 30 June 2024 the financial statements reported an accumulated surplus and it is not anticipated any liability will arise.

Local Government Workcare

The Council is a member of the Queensland local government worker's compensation self-insurance scheme, Local Government Workcare. Under this scheme the Council has provided an indemnity towards a bank guarantee to cover bad debts which may remain should the self insurance licence be cancelled and there are insufficient funds available to cover outstanding liabilities. Only the Queensland Government's workers compensation authority may call on any part of the guarantee should the above circumstances arise. The indemnity amount provided by Paroo Shire Council as at 30 June 2024 in relation to the Local Government Workcare Bank Guarantee is \$302,902 (30 June 2023: \$246,734).

19 Superannuation

Council contributes to Brighter Super previously known as the Local Government Superannuation Scheme (Qld) (the scheme). Brighter Super is a Multiemployer Plan as defined in Australian Accounting Standard AASB 119 *Employee Benefits* . The scheme has a number of elements including defined benefits funds and an accumulated benefits fund. Council does not have any employees who are members of the defined benefits fund and so it is not exposed to the obligations, assets or costs associated with these funds. Council has employees who are members of the accumulated benefits fund.

	Note	2024 \$	2023 \$
The amount of superannuation contributions paid by Paroo Shire Council to the superannuation scheme in this period for the benefit of employees was:	5	566,038	599,522

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

20 Reconciliation of net result for the year to net cash inflow (outflow) from operating activities

	2024	2023
	\$	\$
Net result	(3,033,854)	9,184,969
Non-cash items:		
Depreciation and amortisation	6,458,264	6,027,054
Revaluation of restoration provision	32,959	(133,733)
Write off / (reversal) of WIP in P&L	110,004	(209,768)
	<u>6,601,227</u>	<u>5,683,553</u>
Investing and development activities:		
Loss/(gain) on disposal of non-current assets	1,256,169	817,662
Capital grants and contributions	(3,214,787)	(8,081,832)
	<u>(1,958,618)</u>	<u>(7,264,170)</u>
Changes in operating assets and liabilities:		
(Increase)/decrease in trade and other receivables	(1,693,383)	80,992
(Increase)/decrease in inventories	(40,115)	268,310
Increase/(decrease) in trade payables	(573,727)	90,217
Increase/(decrease) in provisions	(9,269)	(54,030)
(Increase)/decrease in contract assets	(420,409)	1,892,019
Increase/(decrease) in contract liabilities	(3,368,028)	2,349,863
	<u>(6,104,930)</u>	<u>4,627,370</u>
Net cash inflow from operating activities	<u>(4,496,174)</u>	<u>12,231,723</u>

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

21 Financial instruments

Paroo Shire Council's activities expose it to a variety of financial risks including interest rate risk, credit risk, and liquidity risk.

Exposure to financial risks is managed in accordance with Council approved policies on financial risk management. These policies focus on managing the volatility of financial markets and seek to minimise potential adverse effects on the financial performance of the Council.

The Council minimised its exposure to financial risk in the following ways:

- Investments in financial assets are only made where those assets are with a bank or other financial institution in Australia.
- The Council does not invest in derivatives or other high risk investments.
- When the Council borrows, it borrows from the Queensland Treasury Corporation (QTC) unless another financial institution can offer a more beneficial rate, taking into account any risk. Borrowing by the Council is constrained by the provisions of the *Statutory Bodies Financial Agreements Act 1982*.

Council measures risk exposure using a variety of methods as follows:

Liquidity risk	Maturity analysis
Interest rate risk	Sensitivity analysis

Risk management framework

Paroo Shire Council is responsible for the establishment and oversight of the risk management framework, together with developing and monitoring risk management policies.

Council's management (as appropriate) approves policies for overall risk management, as well as specifically for managing credit, liquidity and market risk.

Council's risk management policies are established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. The Council aims to manage volatility to minimise potential adverse effects on the financial performance of the Council.

Council's audit committee oversees how management monitors compliance with the Council's risk management policies and procedures, and reviews the adequacy of the risk managements framework in relation to the risks faced by the Council. The Council's audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both scheduled and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

Credit Risk

Credit risk exposure refers to the situation where the Council may incur financial loss as a result of another party to a financial instrument failing to meet their contractual obligations. Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations.

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of these debts.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

The Council is exposed to credit risk through its investments with the QTC and deposits held with banks or other financial institutions. The QTC Cash Fund is an asset management portfolio that invests with a wide variety of high credit rating counterparties. Deposits are capital guaranteed. Other investments are held with highly rated and regulated banks and whilst not capital guaranteed, the likelihood of a credit failure is remote.

Paroo Shire Council
Notes to the Financial Statements
For the year ended 30 June 2024

21 Financial instruments (continued)
Credit Risk (continued)

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is the gross carrying amount of those assets inclusive of any provisions for impairment.

No collateral is held as security relating to the financial assets held by the Council.

The carrying amount of financial assets at the end of the reporting period represent the maximum exposure of credit risk.

Liquidity Risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings from the QTC for capital works.

The Council manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 7 and Note 14. There are no additional facilities or lines of credit available.

The following table sets out the liquidity risk of financial liabilities held by the Council in a format as it might be provided to management. The amounts disclosed in the maturity analysis represent the contractual undiscounted cash flows at balance date.

	0 to 1 year \$	1 to 5 years \$	Over 5 years \$	Total \$	Carrying \$
2024					
Creditors and accruals	2,360,919	-	-	2,360,919	2,360,919
Borrowings	246,694	249,235	84,211	580,140	511,405
	<u>2,607,613</u>	<u>249,235</u>	<u>84,211</u>	<u>2,941,059</u>	<u>2,872,323</u>
2023					
Creditors and accruals	2,931,175	-	-	2,931,175	2,931,175
Borrowings	279,001	462,244	117,896	859,141	746,679
	<u>3,210,177</u>	<u>462,244</u>	<u>117,896</u>	<u>3,790,317</u>	<u>3,677,855</u>

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.

Interest rate risk

The Council is exposed to interest rate risk through its borrowings from the QTC and investments held with financial institutions.

The risk in borrowing is effectively managed by borrowing from financial institutions which provide access to a mix of floating and fixed funding sources such that the desired interest rate risk exposure can be constructed. Interest rate risk in other areas is minimal.

The Council does not undertake any hedging of interest rate risk.

22 Events after the reporting period

There were no material adjusting events after balance date.

Paroo Shire Council
Financial statements

For the year ended 30 June 2024

Management Certificate
For the year ended 30 June 2024

These general purpose financial statements have been prepared pursuant to sections 176 and 177 of the *Local Government Regulation 2012* (the Regulation) and other prescribed requirements.

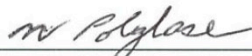
In accordance with section 212(5) of the Regulation we certify that:

- (i) the prescribed requirements of the *Local Government Act 2009* and *Local Government Regulation 2012* for the establishment and keeping of accounts have been complied with in all material respects; and
- (ii) the general purpose financial statements, as set out on pages 1 to 25, present a true and fair view, in accordance with Australian Accounting Standards, of the Council's transactions for the financial year and financial position at the end of the year.



Mayor
Cr Suzette Beresford

Date: 25/10/2024



Interim Chief Executive Officer
Neil Polglasse

Date: 25/10/2024

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Paroo Shire Council

Report on the audit of the financial report

Opinion

I have audited the financial report of Paroo Shire Council.

The financial report comprises the statement of financial position as at 30 June 2024, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including material accounting policy information and the certificate given by the Mayor and Interim Chief Executive Officer.

In my opinion, the financial report:

- a) gives a true and fair view of the council's financial position as at 30 June 2024, and of its financial performance for the year then ended; and
- b) complies with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The councillors are responsible for the other information.

The other information comprises the information included in the entity's annual report for the year ended 30 June 2024, but does not include the financial report and our auditor's report thereon.

At the date of this auditor's report, the available other information in Paroo Shire Council's annual report for the year ended 30 June 2024 was the current-year financial sustainability statement – audited ratios, current year financial sustainability statement – contextual ratios (unaudited) and unaudited long term financial sustainability statement.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have formed a separate opinion on the current year financial sustainability statement.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the financial report

The councillors are responsible for the preparation of the financial report that gives a true and fair view in accordance with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards, and for such internal control as the councillors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The councillors are also responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the council or to otherwise cease operations of the council.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of my auditor's report.

Report on other legal and regulatory requirements

In accordance with s. 40 of the *Auditor-General Act 2009*, for the year ended 30 June 2024:

- a) I received all the information and explanations I required
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.

Prescribed requirements scope

The prescribed requirements for the establishment and keeping of accounts are contained in the *Local Government Act 2009*, and the Local Government Regulation 2012. The applicable requirements include those for keeping financial records that correctly record and explain the council's transactions and account balances to enable the preparation of a true and fair financial report.

Jacques Coetzee

29 October 2024

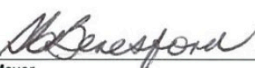
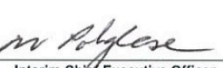
Jacques Coetzee
as delegate of the Auditor-General

Queensland Audit Office
Brisbane

Paroo Shire Council
Current-year Financial Sustainability Statement
For the year ended 30 June 2024

Type	Measure	Target (Tier 7)	Actual Current Year	5-Year Average	Council Narrative
Audited ratios					
Liquidity	Unrestricted cash expense cover ratio	Greater than 4 months	4.00	5.60	The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. Council is currently meeting the target which indicates council has sufficient liquidity to continue operating for an extended period of time based on current monthly expenses.
Operating performance	Operating surplus ratio	n/a	-29.95%	-12.80%	The operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. The deficit has resulted from the timing of receipt of the Financial Assistance Grant.
	Operating cash ratio	Greater than 0%	-1.90%	15%	The operating cash ratio is a measure of council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs. Council's operating cash ratio is currently behind target.
Asset management	Asset sustainability ratio	Greater than 90%	38.77%	46.45%	The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives. Council's asset sustainability ratio is currently behind target.
	Asset consumption ratio	Greater than 60%	65.34%	64.47%	The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.
Debt servicing capacity	Leverage ratio	0 - 3 times	(1.15)	0.11	The leverage ratio is an indicator of a Council's ability to repay its existing debt. It measures the relative size of the Council's debt relative to its operating performance.

The current year financial sustainability statement is prepared in accordance with the requirements of the *Local Government Regulation 2012* and the Financial Management (Sustainability) Guideline 2024. The amounts used to calculate the six reported measures are prepared on an accrual basis and are drawn from the council's audited general purpose financial statements for the year ended 30 June 2024.

Certificate of Accuracy For the year ended 30 June 2024 This current-year financial sustainability statement has been prepared pursuant to Section 178 of the <i>Local Government Regulation 2012</i> In accordance with Section 212(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately	
 Mayor Cr Suzette Beresford Date: 25/10/2024	 Interim Chief Executive Officer Neil Polglasse Date: 25/10/2024

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Paroo Shire Council

Report on the Current-Year Financial Sustainability Statement

Opinion

I have audited the accompanying current-year financial sustainability statement of Paroo Shire Council for the year ended 30 June 2024, comprising the statement, explanatory notes, and the certificate of accuracy given by the Mayor and the Interim Chief Executive Officer.

In accordance with s.212 of the Local Government Regulation 2012, in my opinion, in all material respects, the current-year financial sustainability statement of Paroo Shire Council for the year ended 30 June 2024 has been accurately calculated.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to the note which describes the basis of accounting. The current-year financial sustainability statement has been prepared in accordance with the Financial Management (Sustainability) Guideline 2024 for the purpose of fulfilling the council's reporting responsibilities under the Local Government Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other Information

The councillors are responsible for the other information.

The other information comprises the information included in the entity's annual report for the year ended 30 June 2024, but does not include the financial sustainability statement and our auditor's report thereon.

At the date of this auditor's report, the available other information in Paroo Shire Council's annual report for the year ended 30 June 2024 was the general-purpose financial statements, current-year financial sustainability statement –contextual ratios (unaudited) and the unaudited long term financial sustainability statement.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have formed a separate opinion on the general-purpose financial report.

In connection with my audit of the financial sustainability statement, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial sustainability statement and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the current year financial sustainability statement

The councillors are responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the Local Government Regulation 2012. The councillors responsibility also includes such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Jacques Coetzee

29 October 2024

Jacques Coetzee
as delegate of the Auditor-General

Queensland Audit Office
Brisbane

Current-year Financial Sustainability Statement - Contextual Ratios
For the year ended 30 June 2024

Type	Measure	Target (Tier 7)	Actual Current Year	5-Year Average	Council Narrative
Contextual ratios (unaudited)					
Financial capacity	Council-controlled revenue	n/a	19.59%	18.02%	Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.
	Population growth	n/a	0.35%	0.35%	Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future.

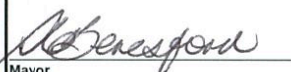
The current year financial sustainability statement - contextual ratios is prepared in accordance with the requirements of the *Local Government Regulation 2012* and the Financial Management (Sustainability) Guideline 2024. The amounts used to calculate the two reported measures are prepared on an accrual basis and are drawn from the council's audited general purpose financial statements for the year ended 30 June 2024.

Certificate of Accuracy

For the year ended 30 June 2024

This current-year financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012*

In accordance with Section 212(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately


Mayor
Cr Suzette Beresford

Date: 25/10/2024


Interim Chief Executive Officer
Neil Ploglasse

Date: 25/10/2024

Paroo Shire Council
Unaudited Long Term Financial Sustainability Statement
Prepared as at 30 June 2024

Type	Measure	Target (Tier 7)	Actuals as at 30 June 2024	Actuals as at 30 June 2025	Actuals as at 30 June 2026	Actuals as at 30 June 2027	Actuals as at 30 June 2028	Actuals as at 30 June 2029	Actuals as at 30 June 2030	Actuals as at 30 June 2031	Actuals as at 30 June 2032	Actuals as at 30 June 2033	Actuals as at 30 June 2034
Financial capacity	Council-controlled revenue	n/a	19.59%	11.21%	15.02%	15.08%	15.15%	15.21%	15.28%	15.35%	15.41%	15.48%	15.55%
	Population growth	n/a	0.00%	0.35%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.04	(0.00)
Operating performance	Operating surplus ratio	n/a	-29.95%	7.82%	2.17%	2.04%	1.92%	1.77%	1.64%	1.51%	1.38%	1.27%	2.79%
Liquidity	Operating cash ratio	Greater than 0%	-1.90%	28.32%	29.31%	29.00%	28.69%	28.40%	28.11%	27.83%	27.56%	0.27	0.29
	Unrestricted cash expense cover ratio	Greater than 4 months		4 months	7 months	7 months	7 months	7 months	7 months	7 months	7 months	8 months	10 months
Asset management	Asset sustainability ratio	Greater than 90%	38.77%	34.83%	39.86%	39.08%	38.32%	37.56%	36.83%	36.11%	35.40%	0.35	0.34
	Asset consumption ratio	Greater than 60%	65.34%	86.21%	86.21%	86.21%	86.21%	86.21%	86.21%	86.21%	86.21%	0.86	0.86
Debt servicing capacity	Leverage ratio	0 - 3 times	(1.15)	0.04	0.03	0.02	0.01	0.01	-	-	-	-	-


Paroo Shire Council's Financial Management Strategy
Council measures revenue and expenditure trends over time as a guide to future requirements and to make decisions about the efficient allocation of resources to ensure the most effective provision of services. Council ensures that its financial management strategy is prudent and that its long-term financial forecast shows a sound financial position whilst also being able to meet the community's current and future needs.


Certificate of Accuracy

For the long-term financial sustainability statement prepared as at 30 June 2024

This long-term financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the regulation).

In accordance with Section 212(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.


Mayor
Cr Suzanne Beresford
Date: 25/10/2024


Interim Chief Executive Officer
Neil Polglasse
Date: 25/10/2024

Appendices

LEGISLATIVE COMPLIANCE CHECKLIST 2023-2024

REQUIREMENT	TITLE	HEADING	PAGE
LOCAL GOVERNMENT ACT 2009			
Section 41	Identify beneficial enterprises	Beneficial Enterprises	
Section 45	Identifying significant business activities	Significant business activities	
Section 201	Remuneration of Senior Management	Executive management team remuneration	
LOCAL GOVERNMENT REGULATION 2012			
Section 183(a) & (d)	Financial Statements	Annual Financial Statements	
Section 183 (b) & (c)	Financial Statements	Financial sustainability statements	
Section 184	Community Financial Report	Community Financial Report	
Section 185	Particular resolutions	Particular resolutions	
Section 186(1)(a)	Councillors	Councillors remuneration	
Section 186(1)(b)	Councillors	Councillors expenses	
Section 186(1)(c)	Councillors	Councillors meetings attendance	
Section 186(1)(d)-(f)	Councillors	Councillors conduct	
Section 187	Administrative Action Complaints	Administrative Action Complaints	
Section 188	Overseas Travel	Overseas Travel	
Section 189	Grants to Community organisations and discretionary funds	Grants to Community organisations and discretionary funds	
Section 190(1)(a) & (b)	CEO's assessment of corporate and operational plans progress	CEO's assessment of progress	
Section 190(1)(c)	Annual operation report for each commercial business unit	Annual operation report for each commercial business unit	
Section 190(1)(d)	Details of any action taken for, and expenditure on, a service, facility or activity	Action taken involving special arrangements	
Section 190(1)(e)	Invitations to change tenders	Invitations to change tenders	
Section 190(1)(f)	List of registers kept by Council	List of registers kept by Council	
Section 190(1)(g)	Summary of all concessions for rates and charges granted	Summary of all concessions for rates and charges granted	
Section 190(1)(h)	Report on the internal audit	Internal Audit Report	
Section 190(1)(i) & (j)	Competitive Neutrality Complaints	Competitive Neutrality Complaints	
PUBLIC SECTOR ETHICS ACT 1994			
Section 23	Reporting	Code of conduct, education and training	





PAROO SHIRE COUNCIL

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